London
CANADA

2012 COUNCIL APPROVED BUDGET SUMMARY

Council Approved: February 21, 2012

2012 Council Approved Budget
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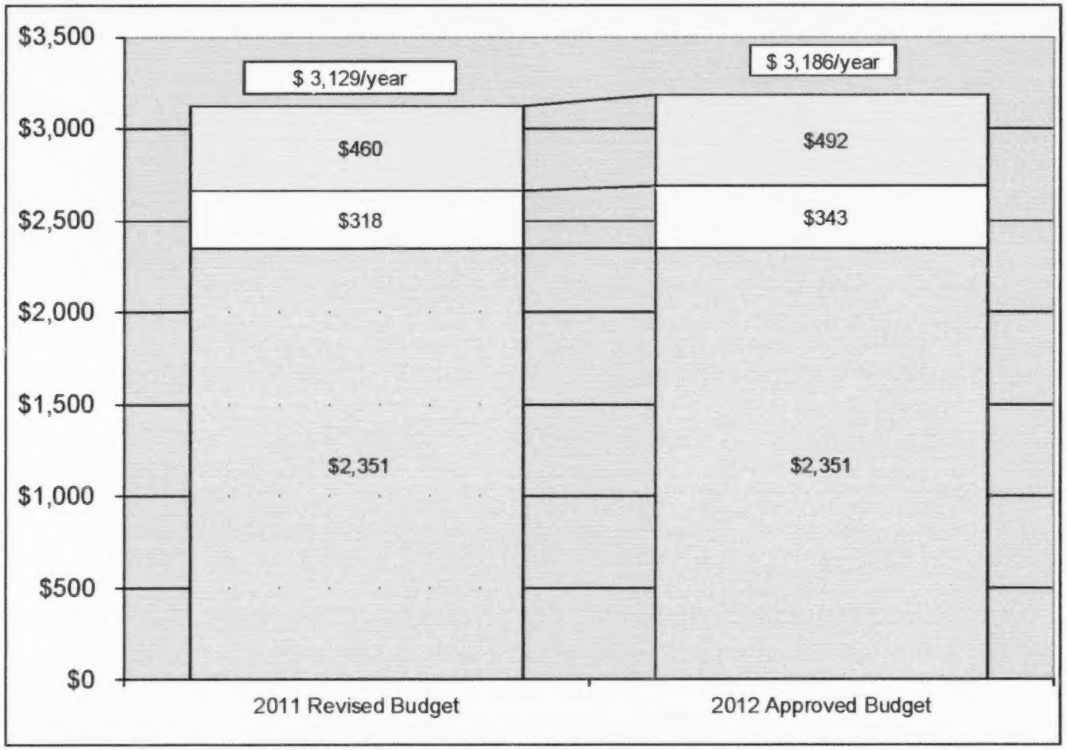
2012 CITY OF LONDON BUDGET SUMMARY
IMPACT ON THE AVERAGE RATE PAYER (INCLUDING WATER AND WASTEWATER CHARGES)

The 2012 Corporate Budget reflects a 0% increase in the property tax levy from rates; after recognition of assessment growth of 1.0%, and an increase of 8% in Water and 7% Wastewater rates.

Impact of the 2012 Budget on the Average Residential Rate Payer



Average Rate Payer owning a home with an assessed value of $194,000. Municipal Property Tax Amount is subject to 2012 tax policy. Excludes the projected impact of water conservation savings for the average WasteWater/Water Rate Payer. (Annual Water Consumption Projected in 2011: 192.6m^3, 2010 Water Consumption Based Estimate 207 m^3)

*Figures rounded for presentation purposes.

ANNUAL INCREASE for average residential rate payer

$	32	**Wastewater: 7% Rate Increase**
$	25	**Water: 8% Rate Increase**
$	-	**Municipal Property Tax 0.0%** (Note: an additional impact of approximately $448 Education tax portion which is set by the Province):
$	**57**	**Total Annual Impact on Average Residential Rate Payer**

2012 CITY OF LONDON BUDGET SUMMARY

IMPACT ON THE AVERAGE RATE PAYER (INCLUDING WATER AND WASTEWATER CHARGES)

The chart below explains, in broad terms, the annual increases of $57 for property tax, wastewater and water for the average rate payer.

Increase for the average residential rate payer explained:

Municipal Property Tax increase		
Cultural Services (Library, Museum London, Heritage, CAIP Program)	$	1
Economic Prosperity (Convention Centre, Tourism London, Business Attraction)	$	9
Environmental Services (Conservation Authorities, Garbage Recycling & Composting)	$	(1)
Parks, Recreation & Neighbourhood Services (Neighbourhood & Recreation Services, Parks& Urban Forestry)	$	6
Planning & Development (Building Controls, City Planning & Research, Development Approvals)	$	2
Protective Services (London Police, London Fire, By Law Enforcement)	$	23
Social and Health Services (Housing, Long Term Care, Middlesex London Health Unit, Land Ambulance, Social Services)	$	(24)
Transportation Services (Parking, Public Transit - LTC, Roadways)	$	6
Corporate, Operational & Council Services (Corporate Services, Corporate Planning & Admin, Council Services & Public Support Services)	$	4
Financial Management (Capital Financing, Strategic Draws from Reserve)	$	(2)
Total Increase Before Assessment Growth	**$**	**24**
Allocation of Assessment Growth to Tax Levy	$	(24)
Total	**$**	**0**

*Figures subject to rounding

Wastewater Rate increase		
Operations, engineering and consumption adjustment	$	15
Debt servicing and other capital costs	$	17
TOTAL	**$**	**32**

Water Rate increase		
Operations, engineering and consumption adjustment	$	8
Capital costs	$	9
Cost to purchase water from Joint Boards	$	8
TOTAL	**$**	**25**

Total Annual Impact on Average Residential Rate Payer	$	57

A 1% change in tax levy requirement from tax rates equates to $23.51
A 1% change in water rates equates to $3.18
A 1% change in waste water rates equates to $4.60

2012 CITY OF LONDON BUDGET SUMMARY
OVERVIEW OF REVENUES AND EXPENDITURES

2012 Operating Budget Overview (in $ millions)

	2010 Actual	2011 Revised Budget	2012 Approved Budget	Budget Increase/ (Decrease)	% Increase/ (Decrease)	% Growth Increase/ (Decrease)	% Rate Increase
Operating Expenditures:							
General (Tax supported) Budget	742.0	718.9	729.5	10.6	1.5%		
Water Budget	56.6	56.7	59.7	2.9	5.2%		
Wastewater Budget	72.1	71.4	75.5	4.1	5.8%		
Total City of London Expenditures	**$ 870.7**	**$ 847.0**	**$ 864.7**	**$ 17.6**	**2.1%**		
Operating Revenues:							
Property Tax	*456.4*	*462.7*	*467.4*	*4.6*	*1.0%*	***1.0%***	***0.0%***
Non-Property Tax Revenues	*285.6*	*256.2*	*262.1*	*5.9*	*2.3%*		
General (Tax supported) Budget	**$ 742.0**	**$ 718.9**	**$ 729.5**	**$ 10.6**	**1.5%**		
Water Rate	*53.7*	*54.5*	*57.6*	*3.1*	*5.6%*		
Non-Water Rate Revenues	*2.9*	*2.2*	*2.1*	*(0.1)*	*(6.3%)*		
Water Budget	**$ 56.6**	**$ 56.7**	**$ 59.7**	**$ 2.9**	**5.2%**	***(2.8%)***	***8.0%***
Wastewater Rate	*66.2*	*66.9*	*70.6*	*3.7*	*5.5%*		
Non-Wastewater Rate Revenues	*5.9*	*4.4*	*4.9*	*0.5*	*10.3%*		
Wastewater Budget	**72.1**	**71.4**	**75.5**	**4.1**	**5.8%**	***(1.2%)***	***7.0%***
Total City of London Revenues	**$ 870.7**	**$ 847.0**	**$ 864.7**	**$ 17.6**	**2.1%**		

*Figures subject to rounding

2012 Capital Budget Overview (in $ millions)

	2011 Original Budget	2011 Revised Budget	2012 Approved Budget	Budget Increase/ (Decrease)
General (Tax supported) Budget	100.2	107.2	95.0	(12.2)
Water Budget	23.4	23.4	21.5	(1.8)
Wastewater Budget	56.7	58.1	58.4	0.3
Total City of London Capital	**$ 180.3**	**$ 188.7**	**$ 175.0**	**$ (13.7)**

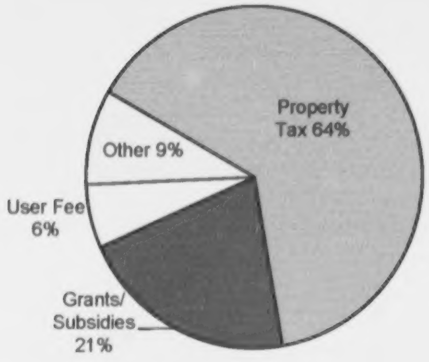
2012 Total Corporate Budget Overview (in $ millions)

	2011 Revised Budget	2012 Approved Budget	Budget Increase/ (Decrease)
Operating Budget	847.0	864.7	17.6
Capital Budget	188.7	175.0	(13.7)
Total City of London Budget	**$ 1,035.7**	**$ 1,039.6**	**$ 3.9**

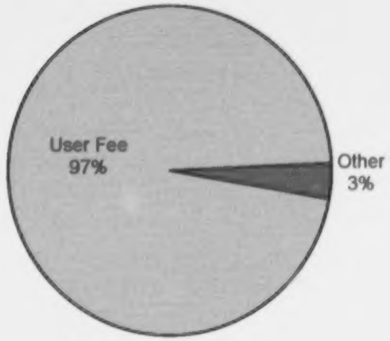
2012 CITY OF LONDON BUDGET SUMMARY
SOURCES OF AND USES OF FUNDS

Source of 2012 Operating Revenues:

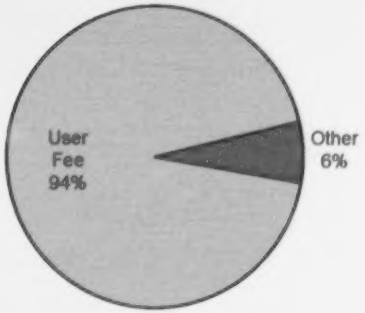
General (Property Tax Support) Budget
$729.5 million Revenues



Water Budget
$59.7 million Revenues

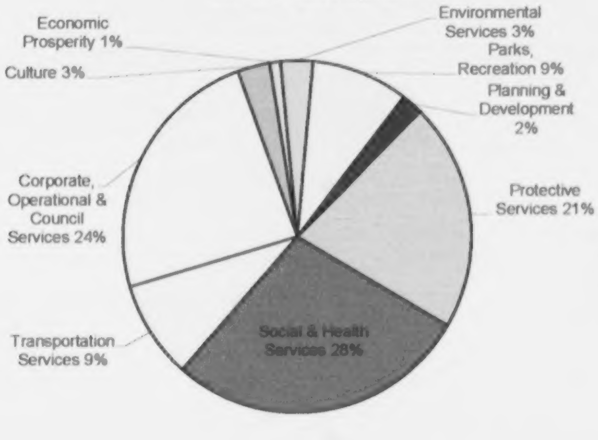


Wastewater (Sewer) Budget
$75.5 million Revenues

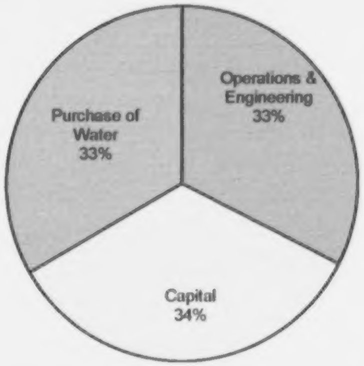


How 2012 Operating Dollars are spent:

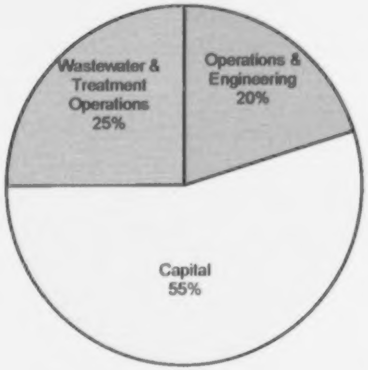
General (Property Tax Supported) Budget
$729. 5 million Expenditure



Water Budget
$59.7 million Expenditure



Wastewater (Sewer) Budget
$75.5 million Expenditure



2012 CITY OF LONDON BUDGET SUMMARY
PROPERTY TAX SUPPORTED

Council approved the 2012 property tax supported budget with a 0.0% property tax levy increase from rates. Outlined in the chart below are the budget programs highlighting each service grouping's approved budget.

PROPERTY TAX SUPPORTED BUDGET OVERVIEW ($000's)

PROGRAM	SERVICE GROUP	2010 ACTUAL	2011 REVISED BUDGET	2012 APPROVED BUDGET	INCREASE/ (DECREASE) OVER 2011	% INCREASE/ (DECREASE)
CULTURE	Cultural Services:					
	Centennial Hall, Arts, Culture, and Heritage Advisory & Funding	2,103	2,140	2,150	10	0.5%
	Museum London	1,587	1,595	1,619	24	1.5%
	Heritage	102	90	87	(3)	(3.3%)
	London Public Library	17,086	17,794	18,045	251	1.4%
TOTAL CULTURE		**20,878**	**21,620**	**21,901**	**282**	**1.3%**
ECONOMIC PROSPERITY	Economic Development:					
	Business Attraction & Retention	7,691	3,984	5,691	1,707	42.8%
	Community Improvement/ Business Improvement Areas	203	206	212	6	2.9%
	London Convention Centre	610	600	600	-	0.0%
	Tourism London	1,737	1,741	1,767	26	1.5%
	Covent Garden Market	-	-	-	-	0.0%
TOTAL ECONOMIC PROSPERITY		**10,241**	**6,531**	**8,270**	**1,739**	**26.6%**
ENVIRONMENTAL SERVICES	Conservation Authorities:					
	Kettle Creek Conservation Authority	325	339	352	13	3.8%
	Lower Thames Valley Conservation Authority	79	82	84	2	3.0%
	Upper Thames River Conservation Authority * The 2010 Actual includes a one-time payment for the city share of the new administration building.	10,304	2,482	2,550	68	2.7%
	Environmental Stewardship	655	682	673	(9)	(1.3%)
	Garbage, Recycling, & Composting	12,919	12,944	12,703	(241)	(1.9%)
TOTAL ENVIRONMENTAL SERVICES		**24,281**	**16,529**	**16,362**	**(167)**	**(1.0%)**

2012 CITY OF LONDON BUDGET SUMMARY
PROPERTY TAX SUPPORTED

PROGRAM	SERVICE GROUP	2010 ACTUAL	2011 REVISED BUDGET	2012 APPROVED BUDGET	INCREASE/ (DECREASE) OVER 2011	% INCREASE/ (DECREASE)
PARKS, RECREATION & NEIGHBOURHOOD SERVICES	Neighbourhood & Recreation Services	13,589	14,837	15,555	718	4.8%
	Parks & Urban Forestry	9,099	9,613	10,013	400	4.2%
TOTAL PARKS, RECREATION, & NEIGHBOURHOOD SERVICES		**22,687**	**24,450**	**25,568**	**1,118**	**4.6%**
PLANNING & DEVELOPMENT SERVICES	Building Controls	(894)	(1,463)	(1,389)	74	5.1%
	City Planning & Research	2,135	2,246	2,531	285	12.7%
	Development Approvals	3,213	3,417	3,372	(45)	(1.3%)
TOTAL PLANNING & DEVELOPMENT SERVICES		**4,454**	**4,200**	**4,515**	**315**	**7.5%**
PROTECTIVE SERVICES	Animal Services	1,174	1,059	1,060	1	0.1%
	By-Law Enforcement	580	713	689	(24)	(3.4%)
	Emergency & Security Services	1,074	1,123	1,151	28	2.5%
	Fire Services	49,711	51,402	52,681	1,279	2.5%
	Police Services	79,942	84,910	88,052	3,141	3.7%
TOTAL PROTECTIVE SERVICES		**132,482**	**139,207**	**143,632**	**4,425**	**3.2%**
SOCIAL & HEALTH SERVICES	Housing:					
	London & Middlesex Housing Corporation	6,665	7,765	8,060	295	3.8%
	Social Housing	10,871	12,040	12,479	439	3.6%
	Long Term Care	4,188	4,183	4,159	(24)	(0.6%)
	Primary Health Care:					
	Land Ambulance	9,699	10,016	10,531	515	5.1%
	Middlesex London Health Unit	5,835	6,199	6,095	(104)	(1.7%)
	Social Services	28,972	35,565	29,843	(5,722)	(16.1%)
TOTAL SOCIAL & HEALTH SERVICES		**66,230**	**75,768**	**71,167**	**(4,601)**	**(6.1%)**
TRANSPORTATION SERVICES	Parking	(2,439)	(2,144)	(2,707)	(563)	(26.3%)
	London Transit Commission	21,222	22,905	24,306	1,401	6.1%
	Roadways	31,982	31,781	32,077	296	0.9%
TOTAL TRANSPORTATION SERVICES		**50,765**	**52,542**	**53,676**	**1,134**	**2.2%**

2012 CITY OF LONDON BUDGET SUMMARY
PROPERTY TAX SUPPORTED

PROGRAM	SERVICE GROUP	2010 ACTUAL	2011 REVISED BUDGET	2012 APPROVED BUDGET	INCREASE/ (DECREASE) OVER 2011	% INCREASE/ (DECREASE)
CORPORATE, OPERATIONAL & COUNCIL SERVICES	Corporate Services (1)	41,118	44,066	43,486	(580)	(1.3%)
	Corporate Planning & Administration	2,224	2,569	2,673	104	4.0%
	Council Services	2,707	3,068	3,124	56	1.8%
	Financial Management (2)	77,976	75,040	77,012	1,972	2.6%
	Public Support Services	328	595	686	91	(15.4%)
	STRATEGIC DRAWS FROM OPERATING BUDGET CONTINGENCY RESERVE (separated from Financial Management for Presentation purposes)		(3,460)	(4,720)	(1,260)	(36.5%)
TOTAL CORPORATE OPERATION & COUNCIL SERVICES		124,353	121,877	122,262	385	0.3%
2012 PROPERTY TAX REQUIREMENT BEFORE ASSESSMENT GROWTH		442,784	462,725	467,352	4,627	1.0%
ASSESSMENT GROWTH				(4,627)	(4,627)	1.0%
2012 TAX LEVY INCREASE FROM RATES				462,725	0	0.0%

All figures are subject to rounding.

(1) Does not include reductions budgeted in Financial Management.

(2) Includes $5.3 million in Civic Department reductions resulting from position management and service review.

2012 CITY OF LONDON BUDGET SUMMARY
PROPERTY TAX SUPPORTED

A summary of the major budget adjustments by key program service area are outlined below:

- **Culture:** The Culture Service category represents approximately 4.7% of the overall Net Corporate Budget in 2012 and has been approved with a 1.3% increase primarily as a result of the London Public Library's 1.4% increase, which is largely due to contracted increases in wage, salary and fringe benefits.
- **Economic Prosperity:** The Economic Prosperity category represents approximately 1.8% of the overall Net Corporate Budget in 2012 and has been approved with an 26.6% increase primarily as a result of a $1.7 million increase in the contribution to the Economic Development Reserve Fund. The plan is to utilize funding from the Economic Development Reserve Fund and combine it with potential funding from other partners such as the provincial/federal government to fund projects throughout the 2011 to 2024 period that will lead to economic growth and job creation in the community. These projects include: Grants to University of Western Ontario – International Composite Material Centre ($10.0 million in total over 2 years), Grant to Downtown Campus for Fanshawe College (up to $20.0 million over 10 years), Digital Media, Medical Device Initiatives, and 401/402 Corridor.
- **Environmental Services:** The Environmental Services category represents approximately 3.5% of the overall Net Corporate Budget in 2012 and has been approved with a 1.0% decrease primarily as a result of additional funding from recycling revenues.
- **Parks, Recreation and Neighbourhood Services:** The Parks, Recreation and Neighbourhood Services category represents approximately 5.5% of the overall Net Corporate Budget in 2012 and has been approved with a 4.6% increase over 2011 primarily as a result of implementation of the fourth priority of the Child and Youth Agenda, catch up of park general maintenance and funding for the Reforest London Initiative.
- **Planning & Development Services:** The Planning & Development Services category represents approximately 1.0% of the overall Net Corporate Budget in 2012 and has been approved with a 7.5% increase over 2011 primarily as a result of reduction in Land Use Planning revenue.
- **Protective Services:** The Protective Services category represents approximately 30.7% of the overall Net Corporate Budget in 2012 and has been approved with a 3.2% increase. It being noted that the London Fire personnel contract which expired on December 31, 2010, remains unsettled.
    - London Police Service has approved a 2012 budget increase of 3.7% or $3.1 million. This increase accommodates an additional 15 front line officers required based on service demand supported by the workload analysis, upload of court security costs and operational requirements to maintain existing policing services.
    - London Fire Services has approved a 2012 budget increase of 2.5% mainly due to personnel cost pressures and the upgrade to the existing CAD system.

2012 CITY OF LONDON BUDGET SUMMARY
PROPERTY TAX SUPPORTED

- **Social and Health Services:** The Social and Health Services category represents approximately 15.2% of the overall Net Corporate Budget in 2012 and has been approved with a 6.1% decrease from 2011 primarily as a result of a $5.6 million decrease in Ontario Works. Outlined below are key service areas changes:
  - Social and Community Support Services: Ontario Works caseload is projected to be 11,000. Additionally, provincial subsidy increased due to the new Ontario Works funding model approved in 2011. It being noted that the Ontario Works program cost (exclusive of the cost of administration) will be fully uploaded by the Province between 2011 and 2018.
  - Land Ambulance increase due to the development of a Middlesex-London Emergency Services Authority including two additional staff and anticipated employment agreement and operational increases.
  - Social Housing increase mainly due to private non-profit housing provider subsidy increase and various funding reductions based on current costs and cost sharing agreements.
  - London & Middlesex Housing Corporation: The 2012 approved budget increase of 3.8% includes use of one-time funding from the prior year surplus.
- **Transportation Services:** The Transportation Services category represents approximately 11.5% of the overall Net Corporate Budget in 2012 and has been approved with a 2.2% increase. Outlined below are the key service area changes:
  - London Transit Commission: The 2012 approved budget increase is 6.1% greater than 2011 primarily because of AODA compliance, employment agreement costs and general operating cost of transit service (e.g. fuel and maintenance).
  - Parking: The 2012 approved budget was reduced by 26.3% primarily due to revenue increases from approved rate increases and downtown on-street meter parking.

- **Corporate, Operational and Council Services:** The Corporate, Operational and Council Services category represents approximately 26.1% of the overall Net Corporate Budget in 2012 and has been approved with a 0.3% increase over 2011. Key budget pressure points are highlighted below:
  - OMERS rate increase: As announced on September 8, 2010 a temporary OMERS premium rate increase (2.9% on salaries over 3 years) became effective on January 1, 2011, representing a $1.4 million budget pressure for the Civic Departments for 2012.
  - Demands for capital financing continue to increase with the addition of new assets and the increased costs associated with the maintenance of existing assets. Consistent with our Strategic Financial Plan, the appropriate increases are in place for capital financing costs. It being noted that the strategic financial plan is a key component to London being awarded a Aaa credit rating from Moody's Investor Service for 35 consecutive years which translates to borrowing costs remaining at reasonable levels.

- Position Management initiatives approved as part of 2012 budget deliberations are anticipated to generate budgetary savings totalling $2.6 million. As these initiatives are implemented they will be reallocated to the appropriate service areas throughout 2012.
- Strategic draws from Contingency Reserves of $4.7 million are included within the 2012 Corporate Budget to mitigate the costs associated with Ontario Works caseload, OMERS temporary premium rate increase as well as providing property tax relief.

Achieving 0%

In order to achieve a 0% change in the property tax levy over 2011, the civic areas (departments), boards and commissions provided the following budget reductions and service efficiencies:

Civic Departments

Position management and service review reductions (details below in 000's)		$8.9 million
• Position Management	$2,600	
• Reserve Fund Contribution reductions and program reductions (New Affordable Housing Reserve Fund, Vehicle & Equipment Reserve Fund & others)	3,592	
• Service Efficiencies (garbage recycling & composting, payroll, revenue, parks, energy and housing)	1,748	
• Social & Community Support Services – Ontario Works	1,000	
Boards and Commissions (details below in 000's)		$1.7 million
• London Police Services (personnel gapping & additional revenue)	$967	
• London & Middlesex Housing Corporation (one time funding and operational savings)	402	
• Fire Services (fringe benefits and group insurance savings and operating efficiencies)	252	
• Middlesex-London Health Unit (personnel gapping)	100	
• London Public Library (fringe benefits and group insurance savings)	15	

2012 CAPITAL BUDGET AND TEN YEAR PLAN

The Capital Budget and Ten Year Capital Plan:

A long term capital plan is a useful tool to help Council ensure objectives are met, help guide community expectations and provide a good planning tool for growth and financial planning. The FUNDED capital budget is divided into three sections:

- **Life Cycle Renewal** – Life cycle renewal projects are devoted to maintaining the infrastructure that is in place today, (e.g. projects that resurface roads, replace roofs and replace equipment).

- **Growth Projects** – Growth works are planned to extend services into newly developed areas of the City, (e.g. a road widening to handle additional traffic from new subdivisions). Growth works are supported in part by development charges collected when building permits are taken out for new construction.

- **Service Improvements** – Service Improvement projects provide a new level of service or address an emerging need, (e.g. expand the blue box program by constructing a Regional Material Recovery Facility). These projects are usually optional, but the case for the work may be compelling.

Expenditures for all capital projects are shown below:

TAX SUPPORTED 2012 CAPITAL BUDGET with Forecast for 2013-2021

	2011 Revised Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017-2021 Forecast
Life Cycle Renewal	55.0	58.0	44.3	54.1	59.0	67.5	321.8
Growth	31.5	19.5	45.2	46.7	46.7	44.3	154.8
Service Improvement	20.7	17.5	17.8	13.4	15.5	9.9	41.1
Total FUNDED Expenditures	**107.2**	**95.0**	**107.3**	**114.2**	**121.2**	**121.7**	**517.7**

* Figures rounded to $ millions for presentation purposes.

Financial Strategy

Although debt costs increased slightly in the 2012-2021 capital forecast, the $26.0 million average debt cap has been maintained. Debt costs increased because of additional debt financing for bus replacement, but this was partially offset by reduced debt costs from the deferral in capital growth projects (DC related), as well as other life cycle projects.

Pay-as-you-go financing (capital levy) increased from $16.7 million in 2011 to $18.0 million for 2012 with even greater increases in the forecast. The chart on the next page shows the impact of increasing the pay-as-you-go financing component. The early years of the plan are heavily weighted on "catch-up" or accelerated programs to bring the infrastructure up to standard (such as roads and facilities renewal). This explains the percentage of debt remaining relatively high in the first five years. In the latter part of the plan, the debt authorized can be reduced, since the pay-as-you-go funding has increased to a level more appropriate to support the on-going renewal of municipal assets and infrastructure. The benefits of reducing authorized debt to finance these life cycle renewal projects are:

- Reduces cost to the tax payer in the long run for renewing and maintaining the infrastructure;
- Creates intergenerational equity – those who benefit from the asset are those who pay for it;
- Creates debt capacity within the debt cap for increased investment growth and new initiative projects that benefit future tax payers.

FINANCING STRATEGY FOR LIFE CYCLE RENEWAL

Source of Funding	Target Funding Source	2011 Funding Source	2012 Funding Source	2015 Funding Source	2021 Funding Source	How are we doing?
Capital Levy (Pay-As-You-Go)	75%	29%	31%	40%	50%	Position improving with plan (more PAYG)
Reserve Fund	20%	27%	28%	25%	20%	Position aligning closer to target
Debt	0%	23%	20%	15%	10%	Position improving with plan (less debt authorized)
Other non-tax supported	5%	22%	21%	20%	19%	Reliance on other sources including Federal Gas Tax from 2011 to 2021

The Corporate Strategic Financial Plan endorsed by Council has played a significant role in improving the funding mix for Life Cycle Maintenance – Capital Works projects. A comparison of the funding mix for Life Cycle Maintenance – Capital Works projects from 2006 to 2011 is outlined in the chart below.

Source of Funding	Target Funding Source	2006 Funding Source	2012 Funding Source	How are we doing?
Capital Levy (Pay-As-You-Go)	75%	11%	31%	20% Improvement since 2006, work still required
Reserve Fund	20%	21%	28%	Increased reliance on Reserve Funds
Debt	0%	35%	20%	15% Improvement since 2006, significant work still needed
Other non-tax supported	5%	33%	21%	Reduced reliance in other non-tax-supported sources

2012 CITY OF LONDON BUDGET SUMMARY
2012 CAPITAL BUDGET AND TEN YEAR PLAN

TAX SUPPORTED 2012 CAPITAL BUDGET with Forecast for 2013-2021 (in $ millions)

	2011 Revised Budget	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 to 2021 Forecast
Expenditures Requested							
Life Cycle Renewal	55.0	58.0	44.3	54.1	59.0	67.5	321.8
Growth	31.5	19.5	45.2	46.7	46.7	44.3	154.8
Service Improvement	20.7	17.5	17.8	13.4	15.5	9.9	41.1
Total Capital Expenditures	**$107.2**	**$95.0**	**$107.3**	**$114.2**	**$121.2**	**$121.7**	**$517.7**
Financing Available							
Capital Levy (Pay-as-you-go)	16.7	18.0	20.1	22.5	24.8	27.3	173.9
Debenture (1)	24.2	28.3	28.9	32.8	30.1	31.3	84.7
Reserve Fund	14.8	19.8	14.2	17.1	23.1	16.7	80.3
Other	0.6						
Total Tax Supported	**$56.3**	**$66.1**	**$63.2**	**$72.4**	**$78.0**	**$75.3**	**$338.9**
Total Non-Tax Supported	**$50.9**	**$28.9**	**$44.1**	**$41.8**	**$43.2**	**$46.4**	**$178.8**
Total Financing Available(2)	**$107.2**	**$95.0**	**$107.3**	**$114.2**	**$121.2**	**$121.7**	**$517.7**

*Numbers subject to rounding

(1) The 2012 to 2021 capital plan calls for an average debt cap limit of $26.0 million.

(2) Total available funding will be contingent on the mix of projects approved; for example, projects supported by grants and other non-tax sources leverage more spending.

2012 CITY OF LONDON BUDGET SUMMARY

2012 CAPITAL BUDGET AND TEN YEAR PLAN

The 2012 Budget at a Glance: Outlined in the table below are some of the major capital projects organized by SERVICE category.

Major Capital Works in Ten Year Plan 2012- 2021 (in $ millions)	2012	2013-2021
Culture Services		
Northwest Branch Library - 2017		$ 3.0
Southeast Branch Library - 2013		$ 3.0
Economic Prosperity		
Economic Stimulus Capacity Reinvestment (401/402 Corridor)	$ 6.0	$ 18.0
New Economy - International Composites Material Centre	$ 5.0	
Industrial Land Acquisition, Servicing and Development	$ 0.8	$ 7.2
Parks, Recreation & Neighbourhood Services		
New Multi-purpose Recreation Centre - Southwest - Consulting 2011/Construction 2014	$ 8.1	$ 26.9
New Multi-purpose Recreation Centre - East Southeast - Construction 2018		$ 38.0
Floodplain Acquisition ($200,000 annually)	$ 0.2	$ 1.8
Various Tree Planting and Woodland Management Programs (incl. Emerald Ash & Gypsy Moth)	$ 0.6	$ 4.6
Thames Valley Parkway	$ 1.0	$ 9.6
Recreation Facilities - Life Cycle Renewal	$ 3.8	$ 26.4
Parks Projects	$ 2.8	$ 34.0
Protective Services		
Relocate Fire Station No. 11 and Fire Training Tower - 2013	$ 0.4	$ 4.3
New Fire Station No. 15 - South East London - 2018		$ 3.1
Social & Health Services		
Public Housing	$ 2.2	$ 19.9
Transportation Services		
Fanshawe Rd E Widening Phase I (Fanshawe/Highbury Intersection)	$ 0.5	$ 13.8
Hyde Park Widening Phase 1 (Oxford to CP Rail - 2014) and Phase II (CP Rail to Fanshawe - 2015)	$ 0.5	$ 27.2
Future Road Widening & New Initiatives	$ 1.4	$ 150.1
Roads and Bridges - Life Cycle Renewal, i.e.:	$ 18.2	$ 182.6
Horton Street (construction from Wellington to Hamilton)		
Commissioners Road (construction from Frontenac to Deveron Cres)		
Commissioners Road (construction from Boler to Grandview)		
Wonderland Road (construction from Springbank to Southdale)		
Construction on various Road Rehabilitation projects		
Bike Lanes		$ 1.3
Transit System Investment	$ 6.5	$ 85.3
Corporate, Operational and Council Services		
City Facilities Lifecycle Renewal (including City Hall, Energy Savings Initiatives, Operation Facilties)	$ 3.6	$ 30.6

2012 Operating Budget Reports

London
CANADA

CULTURE

($ 000's)

	2011 Revised Budget			2012 Budget Approved			Increase/ (Decrease) Over 2011 Net Tax Supported	% Increase/ (Decrease)
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported		
Cultural Services:								
Centennial Hall	714	(616)	98	716	(616)	100	2	1.5%
Arts, Culture and Heritage Advisory and Funding	2,042	0	2,042	2,050	0	2,050	8	0.4%
Museum London	2,945	(1,350)	1,595	2,988	(1,369)	1,619	24	1.5%
Cultural Services	5,701	(1,965)	3,736	5,753	(1,985)	3,769	34	0.9%
Heritage	90	0	90	87	0	87	(3)	(3.3%)
London Public Library	19,312	(1,518)	17,794	19,563	(1,518)	18,045	251	1.4%
TOTAL CULTURE	**25,103**	**(3,483)**	**21,620**	**25,404**	**(3,503)**	**21,901**	**282**	**1.3%**

Total Impact on Tax Levy from the Culture Program	**0.1%**

Note: A 1% tax levy increase is equivalent to a $4.6 million increase in the 2012 property tax supported budget.
All figures are subject to rounding.

The 2012 Property Tax Supported Budget for the Culture program increased by 1.3% or $282. Outlined below is an overview of what has contributed to this net increase in budget.	Increase/ (Decrease)
CULTURAL SERVICES Net increase resulting from existing employment agreements as well as service and utility cost adjustment based on prior period experience. Additionally, Museum London anticipates the number of events increasing along with provincial and federal government funding reductions. Partially offsetting the increased costs is an anticipated increase in other revenues due to more fundraising events and the re-opening of the restaurant.	$34
HERITAGE Decrease in personnel costs due to existing employment agreements.	(3)
LONDON PUBLIC LIBRARY Net increase in budget resulting from operational costs associated with personnel costs, purchased services (insurance, telephone etc.), facility services for increased common area maintenance for leased branches and restoration of the vehicle reserve fund contribution.	251

Centennial Hall

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	12	16	16	2.2%	0				0	0.0%
Administrative Expenses	4	6	6	0.8%	0				0	0.0%
Purchased Services	446	375	377	52.6%	2				2	0.4%
Materials & Supplies	193	223	223	31.1%	0				0	0.0%
Furniture & Equipment	2	5	5	0.7%	0				0	0.0%
Other Expenses	80	90	90	12.6%	0				0	0.0%
Total Expenditures	**737**	**714**	**716**	**100.0%**	**2**	**0**	**0**	**0**	**2**	**0.2%**
Breakdown of Total Expenditures Increase / (Decrease)					**0.2%**	**0.0%**	**0.0%**	**0.0%**	**0.2%**	
Revenue										
User Fees	(626)	(616)	(616)	86.0%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(626)**	**(616)**	**(616)**	**86.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**111**	**98**	**100**	**14.0%**	**2**	**0**	**0**	**0**	**2**	**1.5%**

Arts, Culture & Heritage Advisory & Funding

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012 Approved Budget	2012 % of Budget	Explanation of Changes within Budget: 1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions	Increase / (Decrease) over previous year	
Expenditures										
Transfers (Grants & Programs):										
Community Art Investment Program:										
Category 1 (refer to City of London Grant Overview)	983	1,000	1,000	48.8%	0				0	0.0%
Category 2 - Grants	200	250	250	12.2%	0				0	0.0%
Public Art Program	0	132	132	6.4%	0				0	0.0%
Heritage Program	108	109	109	5.3%	0				0	0.0%
Purchased Services (Admin & Maintenance):										
Creative City Fund	66	77	77	3.8%	0				0	0.0%
Public Art Maintenance	0	16	16	0.8%	0				0	0.0%
London Arts Council	98	100	101	4.9%	1				1	1.0%
London Heritage Council	100	102	104	5.1%	2				2	1.5%
Cross Cultural Learner Centre	40	40	40	2.0%	0				0	0.0%
Other (Immigration Portal)	104	0	0	0.0%	0				0	0.0%
Personnel Costs	207	204	209	10.2%	5				5	2.5%
Other Expenses: Admin, Materials & Supplies	5	12	12	0.6%	0				0	0.0%
Financial Expenses (Reserve Fund Transfers to Public Art and Creative City)	184	0	0	0.0%	0				0	0.0%
Total Expenditures	**2,096**	**2,042**	**2,050**	**100.0%**	**8**	**0**	**0**	**0**	**8**	**0.4%**
Breakdown of Total Expenditures Increase / (Decrease)					**0.4%**	**0.0%**	**0.0%**	**0.0%**	**0.4%**	
Revenue										
GovernmentGrants&Subsidies-Immigration Portal	(51)	0	0	0.0%	0				0	0.0%
Other Municipal Revenues (Immigration Portal)	(53)	0	0	0.0%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(104)**	**0**	**0**	**0.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**1,992**	**2,042**	**2,050**	**100.0%**	**8**	**0**	**0**	**0**	**8**	**0.4%**

Museum London

2012 Approved Budget

($000's)

Object	2010	2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
	Actual	Revised Budget	Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	1,393	1,446	1,481	49.6%	35				35	2.4%
Exhibition & Program	424	402	418	14.0%	16				16	4.0%
Collection Management	120	103	106	3.5%	3				3	2.9%
Facility Maintenance & Utilities	699	701	687	23.0%	(14)				(14)	(2.0%)
Administration	175	174	169	5.7%	(5)				(5)	(2.9%)
Revenue Generation	181	119	127	4.3%	8				8	6.7%
Total Expenditures	**2,992**	**2,945**	**2,988**	**100.0%**	**43**	**0**	**0**	**0**	**43**	**1.5%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.5%**	**0.0%**	**0.0%**	**0.0%**	**1.5%**	
Revenue										
User Fees	(96)	(99)	(124)	4.1%	(25)				(25)	(25.3%)
Government Grants / Subsidies	(434)	(451)	(436)	14.6%	15				15	3.3%
Other	(875)	(800)	(809)	27.1%	(9)				(9)	(1.1%)
Sub-total - Non Property Tax Revenue	**(1,405)**	**(1,350)**	**(1,369)**	**45.8%**	**(19)**	**0**	**0**	**0**	**(19)**	**(1.4%)**
Breakdown of Total Revenue Increase / (Decrease)					**(1.4%)**	**0.0%**	**0.0%**	**0.0%**	**(1.4%)**	
Property Tax Support (Net Budget)	**1,587**	**1,595**	**1,619**	**54.2%**	**24**	**0**	**0**	**0**	**24**	**1.5%**

Heritage

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	84	90	87	100.0%	(3)				(3)	(3.3%)
Transfers	18	0	0	0.0%	0				0	0.0%
Total Expenditures	**102**	**90**	**87**	**100.0%**	**(3)**	**0**	**0**	**0**	**(3)**	**(3.3%)**
Breakdown of Total Expenditures Increase / (Decrease)					**(3.3%)**	**0.0%**	**0.0%**	**0.0%**	**(3.3%)**	
Revenue										
				0.0%					0	0.0%
Sub-total - Non Property Tax Revenue	**0**	**0**	**0**	**0.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**102**	**90**	**87**	**100.0%**	**(3)**	**0**	**0**	**0**	**(3)**	**(3.3%)**

London Public Library

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012 Approved Budget	2012 % of Budget	Explanation of Changes within Budget: 1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions	Increase / (Decrease) over previous year	
Expenditures										
Human Resources Costs	12,706	13,429	13,723	70.1%	294				294	2.2%
Administration Costs	102	112	112	0.6%	0				0	0.0%
Purchased Services	611	598	538	2.8%	(60)				(60)	(10.0%)
Technology Services	745	699	699	3.6%	0				0	0.0%
Utilities	713	796	796	4.1%	0				0	0.0%
Facilities Services	1,494	1,411	1,422	7.3%	11				11	0.8%
Materials & Collections	2,142	2,064	2,064	10.6%	0				0	0.0%
Program Services	79	62	62	0.3%	0				0	0.0%
General	6	6	6	0.0%	0				0	0.0%
Reserve Fund Contribution	73	91	97	0.5%	6				6	6.6%
Furniture and Equipment	41	44	44	0.2%	0				0	0.0%
Total Expenditures	**18,712**	**19,312**	**19,563**	**100.0%**	**251**	**0**	**0**	**0**	**251**	**1.3%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.3%**	**0.0%**	**0.0%**	**0.0%**	**1.3%**	
Revenue										
Provincial Grants	(599)	(599)	(599)	3.1%	0				0	0.0%
Fines, Fees, Etc	(544)	(534)	(534)	2.7%	0				0	0.0%
Operating Revenues	(146)	(133)	(133)	0.7%	0				0	0.0%
Rental Revenue	(200)	(202)	(202)	1.0%	0				0	0.0%
Business Revenue	(55)	(50)	(50)	0.3%	0				0	0.0%
Reserve Fund Contribution	(82)	0	0	0.0%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(1,626)**	**(1,518)**	**(1,518)**	**7.8%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**17,086**	**17,794**	**18,045**	**92.2%**	**251**	**0**	**0**	**0**	**251**	**1.4%**

ECONOMIC PROSPERITY

($ 000's)

	2011 Revised Budget			2012 Budget Approved			Increase/ (Decrease) Over 2011 Net Tax Supported	% Increase/ (Decrease)
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported		
Economic Development:								
Business Attraction & Retention	3,984	0	3,984	5,691	0	5,691	1,707	42.8%
Community Improvement/Business Improvement Areas	362	(156)	206	318	(106)	212	6	2.9%
London Convention Centre	5,362	(4,762)	600	5,635	(5,035)	600	0	0.0%
Tourism London	1,978	(237)	1,741	1,991	(224)	1,767	26	1.5%
Covent Garden Market	2,754	(2,754)	0	3,035	(3,035)	0	0	0.0%
TOTAL ECOMOMIC PROSPERITY	**14,440**	**(7,909)**	**6,531**	**16,670**	**(8,400)**	**8,270**	**1,739**	**26.6%**

Total Impact on Tax Levy from the Economic Prosperity	**0.4%**

Note: A 1% tax levy increase is equivalent to a $4.6 million increase in the 2012 property tax supported budget.
All figures are subject to rounding.

The 2012 Property Tax Supported Budget for the Economic Prosperity program increased by 26.6% or $1,739. Outlined below is an overview of what has contributed to this net increase in budget.	Increase/ (Decrease)
BUSINESS ATTRACTION & RETENTION	
Increased contribution to the Economic Development Reserve Fund in order to support London's New Economy initiatives to form partnerships with other levels of government, education institutions, and the private sector.	$1,707
OTHER (Community Improvement/ BIA, London Convention Centre, Tourism London)	
Increases in personnel costs due to existing employment agreements as well as increases to operational and facility costs, based on experience. Tourism expenses have increased to address promotions in Leisure Travel and Sport Tourism.	32

Business Attraction & Retention

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	**2010 Actual**	**Revised Budget**	**Approved Budget**	**% of Budget**	**1. Base**	**2. Program Increases**	**3. New Initiatives**	**4. Program Reductions**		
Expenditures										
LEDC	2,265	2,107	2,107	37.0%	0				0	0.0%
Small Business Centre	174	177	177	3.1%	0				0	0.0%
Tech Alliance	200	200	200	3.5%	0				0	0.0%
Stiller	200	200	200	3.5%	0				0	0.0%
Contribution to Economic Development Reserve Fund	4,800	1,300	3,007	52.8%	0	1,707			1,707	131.3%
Doctor Recruitment Initiative	52	0	0	0.0%	0	0			0	0.0%
Total Expenditures	**7,691**	**3,984**	**5,691**	**100.0%**	**0**	**1,707**	**0**	**0**	**1,707**	**42.8%**
Breakdown of Total Expenditures Increase / (Decrease)					**0.0%**	**42.8%**	**0.0%**	**0.0%**	**42.8%**	
Revenue										
Sub-total - Non Property Tax Revenue	**0**	**0**	**0**	**0.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**7,691**	**3,984**	**5,691**	**100.0%**	**0**	**1,707**	**0**	**0**	**1,707**	**42.8%**

Community Improvement/BIA

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012 Approved Budget	2012 % of Budget	Explanation of Changes within Budget: 1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions	Increase / (Decrease) over previous year	
Expenditures										
Personnel Costs	88	90	96	30.2%	6				6	6.7%
Purchased Services	211	212	212	66.7%	0				0	0.0%
Transfers	10	60	10	3.1%	0			(50)	(50)	(83.3%)
Total Expenditures	**309**	**362**	**318**	**100.0%**	**6**	**0**	**0**	**(50)**	**(44)**	**(12.2%)**
Breakdown of Total Expenditures Increase / (Decrease)					**1.7%**	**0.0%**	**0.0%**	**(13.8%)**	**(12.2%)**	
Revenue										
Other Municipal Revenues	(106)	(156)	(106)	33.3%	0			50	50	32.1%
Sub-total - Non Property Tax Revenue	**(106)**	**(156)**	**(106)**	**33.3%**	**0**	**0**	**0**	**50**	**50**	**32.1%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**32.1%**	**32.1%**	
Property Tax Support (Net Budget)	**203**	**206**	**212**	**66.7%**	**6**	**0**	**0**	**0**	**6**	**2.9%**

London Convention Centre

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	2,321	2,379	2,505	44.5%	126				126	5.3%
Other Expenses	2,406	2,383	2,530	44.9%	147				147	6.2%
Building Reserve Fund	527	600	600	10.6%	0				0	0.0%
Total Expenditures	**5,254**	**5,362**	**5,635**	**100.0%**	**273**	**0**	**0**	**0**	**273**	**5.1%**
Breakdown of Total Expenditures Increase / (Decrease)					**5.1%**	**0.0%**	**0.0%**	**0.0%**	**5.1%**	
Revenue										
Events	(3,950)	(4,051)	(4,225)	75.0%	(174)				(174)	(4.3%)
Parking	(373)	(398)	(404)	7.2%	(6)				(6)	(1.5%)
Other Revenue	(101)	(78)	(95)	1.7%	(17)				(17)	(21.8%)
Technical Revenue	(220)	(235)	(311)	5.5%	(76)				(76)	(32.3%)
Sub-total - Non Property Tax Revenue	**(4,644)**	**(4,762)**	**(5,035)**	**89.4%**	**(273)**	**0**	**0**	**0**	**(273)**	**(5.7%)**
Breakdown of Total Revenue Increase / (Decrease)					**(5.7%)**	**0.0%**	**0.0%**	**0.0%**	**(5.7%)**	
Property Tax Support (Net Budget)	**610**	**600**	**600**	**10.6%**	**0**	**0**	**0**	**0**	**0**	**0.0%**

Tourism London

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	2010 Actual	Revised Budget	Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	1,132	1,137	1,137	57.1%	0				0	0.0%
Administrative Expenses	13	17	17	0.8%	0				0	0.0%
Financial Expenses	15	16	15	0.7%	(1)				(1)	(8.9%)
Purchased Services	452	448	437	21.9%	(1)			(10)	(11)	(2.5%)
Materials & Supplies	12	18	16	0.8%	(2)				(2)	(10.2%)
Furniture & Equipment	8	7	8	0.4%	1				1	11.3%
Other	374	335	362	18.2%	0	27			27	8.1%
Total Expenditures	**2,006**	**1,978**	**1,991**	**100.0%**	**(4)**	**27**	**0**	**(10)**	**13**	**0.7%**
Breakdown of Total Expenditures Increase / (Decrease)					**(0.2%)**	**1.4%**	**0.0%**	**(0.5%)**	**0.7%**	
Revenue										
User Fees	(227)	(207)	(217)	10.9%	(10)				(10)	(4.8%)
Government Grants / Subsidies	(28)	0	0	0.0%	0				0	0.0%
Other	(14)	(30)	(7)	0.4%	23				23	76.7%
Sub-total - Non Property Tax Revenue	**(269)**	**(237)**	**(224)**	**11.3%**	**13**	**0**	**0**	**0**	**13**	**5.5%**
Breakdown of Total Revenue Increase / (Decrease)					**5.5%**	**0.0%**	**0.0%**	**0.0%**	**5.5%**	
Property Tax Support (Net Budget)	**1,737**	**1,741**	**1,767**	**88.7%**	**9**	**27**	**0**	**(10)**	**26**	**1.5%**

Covent Garden Market

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	2010 Actual	Revised Budget	Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	382	402	394	13.0%	(8)				(8)	(2.0%)
Administrative Expenses	384	387	386	12.7%	(1)				(1)	(0.2%)
Financial Expenses	383	326	416	13.7%	90				90	27.6%
Purchased Services	1,116	1,114	1,179	38.8%	65				65	5.8%
Materials & Supplies	361	379	390	12.8%	11				11	2.9%
Furniture & Equipment	0	146	270	8.9%	124				124	84.9%
Total Expenditures	**2,626**	**2,754**	**3,035**	**100.0%**	**281**	**0**	**0**	**0**	**281**	**10.2%**
Breakdown of Total Expenditures Increase / (Decrease)					**10.2%**	**0.0%**	**0.0%**	**0.0%**	**10.2%**	
Revenue										
User Fees	(2,626)	(2,659)	(2,785)	91.8%	**(126)**				(126)	(4.7%)
Drawdown from Reserve Fund	0	(95)	(250)	8.2%	**(155)**				(155)	(163.2%)
Sub-total - Non Property Tax Revenue	**(2,626)**	**(2,754)**	**(3,035)**	**100.0%**	**(281)**	**0**	**0**	**0**	**(281)**	**(10.2%)**
Breakdown of Total Revenue Increase / (Decrease)					**(10.2%)**	**0.0%**	**0.0%**	**0.0%**	**(10.2%)**	
Property Tax Support (Net Budget)	**0**	**0**	**0**	**0.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**

ENVIRONMENTAL SERVICES

($ 000's)

	2011 Revised Budget			2012 Budget Approved			Increase/ (Decrease) Over 2011 Net Tax Supported	% Increase/ (Decrease)
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported		
Conservation Authorities:								
Kettle Creek Conservation Authority	1,822	(1,483)	339	1,845	(1,493)	352	13	3.8%
Lower Thames Valley Conservation Authority	2,114	(2,032)	82	2,182	(2,098)	84	2	3.0%
Upper Thames River Conservation Authority	13,228	(10,746)	2,482	12,558	(10,008)	2,550	68	2.7%
Environmental Stewardship	777	(95)	682	777	(104)	673	(9)	(1.3%)
Garbage, Recycling & Composting	22,561	(9,617)	12,944	22,374	(9,671)	12,703	(241)	(1.9%)
TOTAL ENVIRONMENTAL SERVICES	**40,504**	**(23,973)**	**16,529**	**39,737**	**(23,374)**	**16,362**	**(167)**	**(1.0%)**

Total Impact on Tax Levy from the Environmental Services Program	**0.0%**

Note: A 1% tax levy increase is equivalent to a $4.6 million increase in the 2012 property tax supported budget.
All figures are subject to rounding.

The 2012 Property Tax Supported Budget for the Environmental Services program decreased by 1.0% or $167. Outlined below is an overview of what has contributed to this net decrease in the Environmental Services budget.	Increase/ (Decrease)
CONSERVATION AUTHORITIES:	
KETTLE CREEK CONSERVATION AUTHORITY Wage increases necessary for staff retention and mandatory fringe benefit adjustments.	$13
LOWER THAMES VALLEY CONSERVATION AUTHORITY Increase in budget for Flood Control, Conservation, Watershed and other programs primarily due to wages, fringe benefits, utility costs and infrastructure maintenance.	2
UPPER THAMES RIVER CONSERVATION AUTHORITY Phase in of Land Management Capacity and Information Management Capacity programs and general operating expense adjustments.	68

ENVIRONMENTAL SERVICES (continued)

($ 000's)

The 2012 Property Tax Supported Budget for the Environmental Services program decreased by 1.0% or $167. Outlined below is an overview of what has contributed to this net decrease in the Environmental Services budget.	Increase/ (Decrease)
ENVIRONMENTAL STEWARDSHIP Net decrease in budget due to reductions in space rental and internal rental equipment costs, offsetting the increase in wages, salary and fringe benefits due to existing employment agreements.	($9)
GARBAGE, RECYCLING & COMPOSTING Increase residential recycling revenues, W12A tipping fees and wastewater recoveries. Net decrease in recycling due to the end of the 1 year acquisition of bigger blue boxes distributed in 2011 offsets the increase in recycling costs attributed to growth as the City expands. Increase in garbage collection and disposal to maintain existing services and to accommodate growth in the system. Consistent with Council direction, savings from the impact of the forcemain to be contributed to the Sanitary Landfill reserve fund to pay for the W12A Landfill Community Enhancement and Mitigative Measures Program.	(241)

Kettle Creek Conservation Authority

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Administration	167	167	167	9.1%	0				0	0.0%
Wages and Benefits	848	853	876	47.5%	23				23	2.7%
Conservation Awareness	21	21	21	1.1%	0				0	0.0%
Conservation Lands	450	469	469	25.4%	0				0	0.0%
Environmental Protection	263	263	263	14.3%	0				0	0.0%
Public Safety	49	49	49	2.7%	0				0	0.0%
Total Expenditures	**1,798**	**1,822**	**1,845**	**100.0%**	**23**	**0**	**0**	**0**	**23**	**1.3%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.3%**	**0.0%**	**0.0%**	**0.0%**	**1.3%**	
Revenue										
User Fees	(805)	(805)	(805)	43.6%	0				0	0.0%
Government Grant	(119)	(119)	(119)	6.4%	0				0	0.0%
Other Municipal Levy	(300)	(310)	(320)	17.3%	(10)				(10)	(3.2%)
Other	(249)	(249)	(249)	13.5%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(1,473)**	**(1,483)**	**(1,493)**	**80.9%**	**(10)**	**0**	**0**	**0**	**(10)**	**(0.7%)**
Breakdown of Total Revenue Increase / (Decrease)					**(0.7%)**	**0.0%**	**0.0%**	**0.0%**	**(0.7%)**	
Property Tax Support (Net Budget)	**325**	**339**	**352**	**19.1%**	**13**	**0**	**0**	**0**	**13**	**3.8%**

Lower Thames Valley Conservation Authority

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	**2010 Actual**	**Revised Budget**	**Approved Budget**	**% of Budget**	**1. Base**	**2. Program Increases**	**3. New Initiatives**	**4. Program Reductions**		
Expenditures										
Flood Control	206	212	220	10.1%	8				8	3.8%
Erosion Control	20	22	23	1.1%	1				1	4.5%
Flood Forecasting and Warning	192	198	206	9.4%	8				8	4.0%
Planning and Regulations	33	37	38	1.7%	1				1	2.7%
Technical Studies	11	11	12	0.5%	1				1	9.1%
Conservation	142	156	162	7.4%	6				6	3.8%
Conservation and Recreation	421	433	450	20.6%	17				17	3.9%
Community Relations	142	154	150	6.9%	6			(10)	(4)	(2.3%)
Conservation Education	102	105	110	5.0%	5				5	4.8%
Ska-Nah-Doht Iroquoian Village	214	219	228	10.4%	9				9	4.1%
Groundwater Monitoring	12	12	12	0.5%	0				0	0.0%
Employment Programs (Fed/Prov)	100	100	100	4.6%	0				0	0.0%
Watershed Planning-Source Protection	213	221	230	10.5%	9				9	4.1%
Technical Studies-Generic Regulations	63	66	68	3.1%	2				2	3.0%
Chatham-Kent Greening Project	158	158	163	7.5%	5				5	3.2%
Aerial Photography	10	10	10	0.5%	0				0	0.0%
Total Expenditures	**2,039**	**2,114**	**2,182**	**100.0%**	**78**	**0**	**0**	**(10)**	**68**	**3.2%**
Breakdown of Total Expenditures Increase / (Decrease)					**3.7%**	**0.0%**	**0.0%**	**(0.5%)**	**3.2%**	
Revenue										
Government Grants/Subsidies	(530)	(540)	(550)	25.2%	(10)				(10)	(1.9%)
User Fees	(510)	(545)	(570)	26.1%	(25)				(25)	(4.6%)
Foundation Grants/Revenues	(52)	(41)	(41)	1.9%	0				0	0.0%
Other Municipal Levy	(868)	(906)	(937)	42.9%	(40)			9	(31)	(3.4%)
Sub-total - Non Property Tax Revenue	**(1,960)**	**(2,032)**	**(2,098)**	**96.2%**	**(75)**	**0**	**0**	**9**	**(66)**	**(3.2%)**
Breakdown of Total Revenue Increase / (Decrease)					**(3.7%)**	**0.0%**	**0.0%**	**0.4%**	**(3.2%)**	
London's Final Share of Levy After CVA	**79**	**82**	**84**	**3.8%**	**3**	**0**	**0**	**(1)**	**2**	**3.0%**

Upper Thames River Conservation Authority

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012 Approved Budget	2012 % of Budget	Explanation of Changes within Budget: 1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions	Increase / (Decrease) over previous year	
Expenditures										
Wages & Benefits	5,872	5,932	6,021	47.9%	89				89	1.5%
Staff Expenses	145	208	224	1.8%	16				16	7.7%
Materials and Supplies	1,953	2,008	1,734	13.8%	0			(274)	(274)	(13.6%)
Capital-Contracts and Capital Mtce & Flood Ctrl	1,716	734	724	5.8%	(17)		7		(10)	(1.4%)
Taxes/Insurance/Safety	444	463	468	3.7%	5				5	1.1%
Utilities	285	347	346	2.8%	(1)				(1)	(0.3%)
Legal Fees	8	21	21	0.2%	0				0	0.0%
Other Expenses	682	905	356	2.8%	0			(549)	(549)	(60.7%)
Allocated Costs: (Includes occupancy, information systems, motor pool, marketing and communications, administration, and finance.)	2,542	2,610	2,664	21.2%	40	14			54	2.1%
Total Expenditures	**13,647**	**13,228**	**12,558**	**100.0%**	**132**	**14**	**7**	**(823)**	**(670)**	**(5.1%)**
Breakdown of Total Expenditures Increase / (Decrease)					**1.0%**	**0.1%**	**0.1%**	**(6.2%)**	**(5.1%)**	
Revenue										
Direct Revenue	(5,859)	(5,938)	(5,883)	46.8%	55				55	0.9%
[illegible]t Donations	(133)	(151)	(101)	0.8%	50				50	33.1%
MNR Grants (Flood Control)	(351)	(351)	(351)	2.8%	0				0	0.0%
Other Provincial Sources	(3,526)	(2,819)	(2,081)	16.6%	(85)			823	738	26.2%
Federal Sources	(292)	(173)	(138)	1.1%	35				35	20.2%
Reserves	(206)	31	(71)	0.6%	(102)				(102)	(329.0%)
Other Municipal Levy (General, Dam/Flood Control and Specific)	(896)	(1,345)	(1,383)	11.0%	(32)	(4)	(2)		(38)	(2.8%)
Sub-total - Non Property Tax Revenue	**(11,263)**	**(10,746)**	**(10,008)**	**79.7%**	**(79)**	**(4)**	**(2)**	**823**	**738**	**6.9%**
Breakdown of Total Revenue Increase / (Decrease)					**(0.7%)**	**0.0%**	**0.0%**	**7.7%**	**6.9%**	
London's Final Share of Levy After CVA	**2,384 ***	**2,482**	**2,550**	**20.3%**	**53**	**10**	**5**	**0**	**68**	**2.7%**

* 2010 Note - excludes one-time payment of $7.9 million for City share of new administration building.

Environmental Programs

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	**2010 Actual**	**Revised Budget**	**Approved Budget**	**% of Budget**	**1. Base**	**2. Program Increases**	**3. New Initiatives**	**4. Program Reductions**		
Expenditures										
Personnel Costs	559	514	525	67.6%	11	0	0	0	11	2.1%
Administrative Expenses	8	1	1	0.1%	0	0	0	0	0	0.0%
Purchased Services	190	253	243	31.3%	(10)	0	0	0	(10)	(3.9%)
Materials & Supplies	4	3	3	0.4%	0	0	0	0	0	0.0%
Furniture & Equipment	7	7	6	0.7%	(1)	0	0	0	(1)	(13.8%)
Other Expenses	1	0	0	0.0%	0	0	0	0	0	0.0%
Recovered Expenses	0	0	0	0.0%	0	0	0	0	0	0.0%
Total Expenditures	**768**	**777**	**777**	**100.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Expenditures Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Revenue										
Other Municipal Revenues	(113)	(95)	(104)	13.4%	(9)	0	0	0	(9)	(9.4%)
Sub-total - Non Property Tax Revenue	**(113)**	**(95)**	**(104)**	**13.4%**	**(9)**	**0**	**0**	**0**	**(9)**	**(9.4%)**
Breakdown of Total Revenue Increase / (Decrease)					**(9.4%)**	**0.0%**	**0.0%**	**0.0%**	**(9.4%)**	
Property Tax Support (Net Budget)	**655**	**682**	**673**	**86.6%**	**(9)**	**0**	**0**	**0**	**(9)**	**(1.3%)**

Garbage Recycling & Composting

Summary of 2012 Approved Budget

($000's)

Service	2011 Revised Budget			2012 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Recycling & Composting	10,231	(5,589)	**4,642**	9,704	(5,460)	**4,244**	(527)	129	**(398)**	(8.6%)
Garbage Collection & Disposal	12,330	(4,028)	**8,302**	12,670	(4,211)	**8,459**	340	(183)	**157**	1.9%
Total Service	**22,561**	**(9,617)**	**12,944**	**22,374**	**(9,671)**	**12,703**	**(187)**	**(54)**	**(241)**	**(1.9%)**
% Increase/Decrease over previous year							**(0.8%)**	**(0.6%)**	**(1.9%)**	

Note: All figures are subject to rounding.

Recycling & Composting

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	**2010 Actual**	**Revised Budget**	**Approved Budget**	**% of Budget**	**1. Base**	**2. Program Increases**	**3. New Initiatives**	**4. Program Reductions**		
Expenditures										
Personnel Costs	846	648	622	6.4%	(26)				(26)	(4.0%)
Administrative Expenses	2	2	2	0.0%	0				0	0.0%
Purchased Services	9,297	9,542	9,043	93.2%	101			(600)	(499)	(5.2%)
Materials & Supplies	7	4	4	0.0%	0				0	0.0%
Furniture & Equipment	22	35	33	0.3%	(2)				(2)	(5.7%)
Other Expenses	144	0	0	0.0%	0				0	0.0%
Recovered Expenses	(112)	0	0	0.0%	0				0	0.0%
Total Expenditures	**10,206**	**10,231**	**9,704**	**100.0%**	**73**	**0**	**0**	**(600)**	**(527)**	**(5.2%)**
Breakdown of Total Expenditures Increase / (Decrease)					**0.7%**	**0.0%**	**0.0%**	**(5.9%)**	**(5.2%)**	
Revenue										
Government Grants & Subsidies	22	0	0	0.0%	0				0	0.0%
User Fees	(150)	(112)	(140)	1.4%	(28)				(28)	(25.0%)
Other Municipal Revenues	(5,331)	(5,477)	(5,320)	54.8%	(143)			300	157	2.9%
Sub-total - Non Property Tax Revenue	**(5,459)**	**(5,589)**	**(5,460)**	**56.3%**	**(171)**	**0**	**0**	**300**	**129**	**2.3%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**(5.4%)**	**2.3%**	
Property Tax Support (Net Budget)	**4,747**	**4,642**	**4,244**	**43.7%**	**(98)**	**0**	**0**	**(300)**	**(398)**	**(8.6%)**

Garbage Collection & Disposal

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	6,119	6,644	6,481	51.2%	(163)				(163)	(2.5%)
Administrative Expenses	72	84	84	0.7%	0				0	0.0%
Financial Expenses	368	256	506	4.0%	0	250			250	97.7%
Purchased Services	477	501	438	3.5%	(63)				(63)	(12.6%)
Materials & Supplies	244	286	286	2.3%	0				0	0.0%
Furniture & Equipment	4,621	4,199	4,479	35.4%	280				280	6.7%
Other Expenses	546	470	506	4.0%	36				36	7.7%
Recovered Expenses	(303)	(110)	(110)	(0.9%)	0				0	0.0%
Total Expenditures	**12,144**	**12,330**	**12,670**	**100.0%**	**90**	**250**	**0**	**0**	**340**	**2.8%**
Breakdown of Total Expenditures Increase / (Decrease)					**0.7%**	**2.0%**	**0.0%**	**0.0%**	**2.8%**	
Revenue										
Government Grants & Subsidies	80	0	0	0.0%	0				0	0.0%
User Fees	(3,841)	(3,888)	(3,988)	31.5%	(100)				(100)	(2.6%)
Other Municipal Revenues	(212)	(140)	(223)	1.8%	(83)				(83)	(59.3%)
Sub-total - Non Property Tax Revenue	**(3,973)**	**(4,028)**	**(4,211)**	**0.0%**	**(183)**	**0**	**0**	**0**	**(183)**	**(4.5%)**
Breakdown of Total Revenue Increase / (Decrease)					**(4.5%)**	**0.0%**	**0.0%**	**0.0%**	**(4.5%)**	
Property Tax Support (Net Budget)	**8,171**	**8,302**	**8,459**	**100.0%**	**(93)**	**250**	**0**	**0**	**157**	**1.9%**

PARKS, RECREATION & NEIGHBOURHOOD SERVICES

($ 000's)

	2011 Revised Budget			2012 Budget Approved			Increase/ (Decrease) Over 2011 Net Tax Supported Budget	
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported		% Increase/ (Decrease)
Neighbourhood & Recreation Services	57,095	(42,258)	14,837	57,369	(41,814)	15,555	718	4.8%
Parks & Urban Forestry	9,657	(44)	9,613	10,061	(49)	10,013	400	4.2%
TOTAL PARKS, RECREATION & NEIGHBOURHOOD	**66,752**	**(42,302)**	**24,450**	**67,431**	**(41,863)**	**25,568**	**1,118**	**4.6%**

Total Impact on Tax Levy from the Parks, Recreation & Neighbourhood Services Program	**0.2%**

Note: A 1% tax levy increase is equivalent to a $4.6 million increase in the 2012 property tax supported budget.
All figures are subject to rounding.

The 2012 Property Tax Supported Budget for the Parks, Recreation & Neighbourhood Services program increased by 4.6% or $1,118. Outlined below is an overview of what has contributed to this net increase in budget.	Increase/ (Decrease)
NEIGHBOURHOOD & RECREATION SERVICES	
Implementation of the fourth priority of the Child Youth Agenda which was submitted to Service Review in the Business Case entitled "London System Reengineering: Neighbourhood Child & Family Centres".	$500
London Strengthening Neighbourhoods Initiative to implement key year 3 strategies as identified in the Business Case submitted to Service Review.	100
A funding source has been identified to fully offset the cost of the above initiatives as a result of the additional subsidy from the implementation of the new Ontario Works Cost of Administration Funding Model identified under the Ontario Works service.	
Expenditure increase to support the implementation of the Council approved Strategic Funding Framework.	39
Net increase related to new programming and operating capacity resulting from renovations at Byron, Boyle, Springbank and Medway Community Centres along with increases based on contractual agreements and actual experience. These cost increases are partially offset by user fee revenue adjustments to reflect current experience and inflationary adjustments.	79
PARKS & URBAN FORESTRY	
Increase in budget for roadside turf maintenance and weed control based on the growth in roadways and sidewalks along with an increase in the Environmentally Significant Area Management and other contractual agreements along with funding for the ReForest London new initiative.	400

Neighbourhood and Recreation Services

Summary of 2012 Approved Budget

($000's)

Service	2011 Revised Budget			2012 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Aquatics	3,161	(2,381)	**780**	3,256	(2,464)	**792**	95	(83)	**12**	1.6%
Arenas	7,168	(5,591)	**1,577**	7,165	(5,548)	**1,617**	(3)	43	**40**	2.5%
Children's Services	31,511	(25,458)	**6,053**	31,731	(25,162)	**6,569**	220	296	**516**	8.5%
Community Centres	3,137	(1,564)	**1,573**	3,193	(1,616)	**1,577**	56	(52)	**4**	0.3%
Community Development & Funding	2,931	0	**2,931**	3,075	0	**3,075**	144	0	**144**	4.9%
Community Recreation & Leisure Program	1,987	(1,165)	**822**	2,030	(1,196)	**834**	43	(31)	**12**	1.4%
Golf	3,895	(3,918)	**(23)**	3,602	(3,602)	**0**	(293)	316	**23**	100.0%
Special Events Coordination	192	(141)	**51**	189	(143)	**46**	(3)	(2)	**(5)**	(9.8%)
Sports Services	1,698	(671)	**1,027**	1,684	(674)	**1,010**	(14)	(3)	**(17)**	(1.7%)
Storybook Gardens	1,413	(1,369)	**44**	1,442	(1,409)	**33**	29	(40)	**(11)**	(24.5%)
Total Service	**57,095**	**(42,258)**	14,837	**57,369**	**(41,814)**	15,555	**274**	**444**	718	**4.8%**
% Increase/Decrease over previous year							**0.5%**	**1.1%**	**4.8%**	

Note: All figures are subject to rounding.

Aquatics

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	2,598	2,680	2,795	85.8%	115				115	4.3%
Administrative Expenses	22	27	26	0.8%	(1)				(1)	(3.7%)
Purchased Services	46	72	66	2.0%	(6)				(6)	(8.3%)
Materials & Supplies	309	281	276	8.5%	(5)				(5)	(1.8%)
Furniture & Equipment	85	101	93	2.9%	(8)				(8)	(7.9%)
Other Expenses	20	0	0	0.0%	0				0	0.0%
Recovered Expenses	(42)	0	0	0.0%	0				0	0.0%
Total Expenditures	**3,038**	**3,161**	**3,256**	**100.0%**	**95**	**0**	**0**	**0**	**95**	**3.0%**
Breakdown of Total Expenditures Increase / (Decrease)					**3.0%**	**0.0%**	**0.0%**	**0.0%**	**3.0%**	
Revenue										
User Fees	(2,373)	(2,377)	(2,460)	75.6%	(83)				(83)	(3.5%)
Other Municipal Revenues	(2)	(4)	(4)	0.1%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(2,375)**	**(2,381)**	**(2,464)**	**75.7%**	**(83)**	**0**	**0**	**0**	**(83)**	**(3.5%)**
Breakdown of Total Revenue Increase / (Decrease)					**(3.5%)**	**0.0%**	**0.0%**	**0.0%**	**(3.5%)**	
Property Tax Support (Net Budget)	**663**	**780**	**792**	**24.3%**	**12**	**0**	**0**	**0**	**12**	**1.6%**

Arenas

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	2010 Actual	Revised Budget	Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	3,886	3,979	3,945	55.1%	(34)				(34)	(0.9%)
Administrative Expenses	82	76	74	1.0%	(2)				(2)	(2.6%)
Financial Expenses	33	0	0	0.0%	0				0	0.0%
Purchased Services	2,368	2,540	2,572	35.9%	32				32	1.3%
Materials & Supplies	160	182	188	2.6%	6				6	3.3%
Furniture & Equipment	386	391	386	5.4%	(5)				(5)	(1.3%)
Other Expenses	71	0	0	0.0%	0				0	0.0%
Recovered Expenses	(153)	0	0	0.0%	0				0	0.0%
Total Expenditures	**6,833**	**7,168**	**7,165**	**100.0%**	**(3)**	**0**	**0**	**0**	**(3)**	**0.0%**
Breakdown of Total Expenditures Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Revenue										
User Fees	(5,372)	(5,491)	(5,443)	76.0%	48				48	0.9%
Other Municipal Revenues	(106)	(100)	(105)	1.5%	(5)				(5)	(5.0%)
Sub-total - Non Property Tax Revenue	**(5,478)**	**(5,591)**	**(5,548)**	**77.4%**	**43**	**0**	**0**	**0**	**43**	**0.8%**
Breakdown of Total Revenue Increase / (Decrease)					**0.8%**	**0.0%**	**0.0%**	**0.0%**	**0.8%**	
Property Tax Support (Net Budget)	**1,355**	**1,577**	**1,617**	**22.6%**	**40**	**0**	**0**	**0**	**40**	**2.5%**

Children's Services

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012 Approved Budget	2012 % of Budget	Explanation of Changes within Budget: 1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions	Increase / (Decrease) over previous year	
Expenditures										
Personnel Costs	1,758	1,858	1,897	6.0%	39				39	2.1%
Administrative Expenses	55	60	62	0.2%	2				2	3.3%
Financial Expenses	31	0	0	0.0%	0				0	0.0%
Purchased Services	28,645	27,141	27,338	86.2%	33		500	(336)	197	0.7%
Materials & Supplies	12	20	20	0.1%	0				0	0.0%
Furniture & Equipment	16	50	33	0.1%	(17)				(17)	(34.0%)
Transfers	0	2,382	2,381	7.5%	(1)				(1)	0.0%
Total Expenditures	**30,517**	**31,511**	**31,731**	**100.0%**	**56**	**0**	**500**	**(336)**	**220**	**0.7%**
Breakdown of Total Expenditures Increase / (Decrease)					**0.2%**	**0.0%**	**1.6%**	**(1.1%)**	**0.7%**	
Revenue										
Government Grants & Subsidies	(24,198)	(25,122)	(25,162)	79.3%	(40)				(40)	(0.2%)
Other Municipal Revenues	(504)	(336)	0	0.0%	0			336	336	100.0%
Sub-total - Non Property Tax Revenue	**(24,702)**	**(25,458)**	**(25,162)**	**79.3%**	**(40)**	**0**	**0**	**336**	**296**	**1.2%**
Breakdown of Total Revenue Increase / (Decrease)					**(0.2%)**	**0.0%**	**0.0%**	**1.3%**	**1.2%**	
Property Tax Support (Net Budget)	**5,815**	**6,053**	**6,569**	**20.7%**	**16**	**0**	**500**	**0**	**516**	**8.5%**

Community Centres

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	2,181	2,640	2,664	83.4%	24				24	0.9%
Administrative Expenses	21	30	38	1.2%	8				8	26.7%
Financial Expenses	0	0	0	0.0%	0				0	0.0%
Purchased Services	111	93	103	3.2%	10				10	10.8%
Materials & Supplies	292	338	353	11.1%	15				15	4.4%
Furniture & Equipment	22	30	29	0.9%	(1)				(1)	(3.3%)
Transfers	(2)	0	0	0.0%	0				0	0.0%
Other Expenses	44	6	6	0.2%	0				0	0.0%
Total Expenditures	**2,669**	**3,137**	**3,193**	**100.0%**	**56**	**0**	**0**	**0**	**56**	**1.8%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.8%**	**0.0%**	**0.0%**	**0.0%**	**1.8%**	
Revenue										
Government Grants & Subsidies	(151)	(111)	(120)	3.8%	(9)				(9)	(8.1%)
User Fees	(1,407)	(1,420)	(1,424)	44.6%	(4)				(4)	(0.3%)
Other Municipal Revenues	(57)	(33)	(72)	2.3%	(39)				(39)	(118.2%)
Sub-total - Non Property Tax Revenue	**(1,615)**	**(1,564)**	**(1,616)**	**50.6%**	**(52)**	**0**	**0**	**0**	**(52)**	**(3.3%)**
Breakdown of Total Revenue Increase / (Decrease)					**(3.3%)**	**0.0%**	**0.0%**	**0.0%**	**(3.3%)**	
Property Tax Support (Net Budget)	**1,054**	**1,573**	**1,577**	**49.4%**	**4**	**0**	**0**	**0**	**4**	**0.3%**

Community Development & Funding

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	460	469	474	15.4%	5				5	1.1%
Administrative Expenses	14	15	15	0.5%	0				0	0.0%
Purchased Services	623	502	641	20.8%	39		100		139	27.7%
Materials & Supplies	20	24	24	0.8%	0				0	0.0%
Transfers	1,674	1,921	1,921	62.5%	0				0	0.0%
Total Expenditures	**2,791**	**2,931**	**3,075**	**100.0%**	**44**	**0**	**100**	**0**	**144**	**4.9%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.5%**	**0.0%**	**3.4%**	**0.0%**	**4.9%**	
Revenue										
Government Grants & Subsidies	(90)	0	0	0.0%					0	0.0%
User Fees	(1)	0	0	0.0%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(91)**	**0**	**0**	**0.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**2,700**	**2,931**	**3,075**	**100.0%**	**44**	**0**	**100**	**0**	**144**	**4.9%**

Community Recreation & Leisure Program

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	1,543	1,665	1,708	84.1%	43				43	2.6%
Administrative Expenses	15	37	39	1.9%	2				2	5.4%
Purchased Services	130	165	155	7.6%	(10)				(10)	(6.1%)
Materials & Supplies	96	119	127	6.3%	8				8	6.7%
Furniture & Equipment	1	1	1	0.0%	0				0	0.0%
Total Expenditures	**1,785**	**1,987**	**2,030**	**100.0%**	**43**	**0**	**0**	**0**	**43**	**2.2%**
Breakdown of Total Expenditures Increase / (Decrease)					**2.2%**	**0.0%**	**0.0%**	**0.0%**	**2.2%**	
Revenue										
User Fees	(1,100)	(1,165)	(1,196)	58.9%	(31)				(31)	(2.7%)
Sub-total - Non Property Tax Revenue	**(1,100)**	**(1,165)**	**(1,196)**	**58.9%**	**(31)**	**0**	**0**	**0**	**(31)**	**(2.7%)**
Breakdown of Total Revenue Increase / (Decrease)					**(2.7%)**	**0.0%**	**0.0%**	**0.0%**	**(2.7%)**	
Property Tax Support (Net Budget)	**685**	**822**	**834**	**41.1%**	**12**	**0**	**0**	**0**	**12**	**1.4%**

Golf

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	1,826	1,907	1,844	51.2%	(12)			(51)	(63)	(3.3%)
Administrative Expenses	16	16	16	0.4%	0				0	0.0%
Financial Expenses	318	318	121	3.4%	0			(197)	(197)	(61.9%)
Purchased Services	330	346	362	10.0%	16				16	4.6%
Materials & Supplies	697	800	741	20.6%	(59)				(59)	(7.4%)
Furniture & Equipment	566	500	510	14.2%	10				10	2.0%
Other Expenses	21	8	8	0.2%	0				0	0.0%
Recovered Expenses	(7)	0	0	0.0%	0				0	0.0%
Total Expenditures	**3,767**	**3,895**	**3,602**	**100.0%**	**(45)**	**0**	**0**	**(248)**	**(293)**	**(7.5%)**
Breakdown of Total Expenditures Increase / (Decrease)					**(1.2%)**	**0.0%**	**0.0%**	**(6.4%)**	**(7.5%)**	
Revenue										
User Fees	(2,840)	(3,042)	(2,844)	79.0%	198				198	6.5%
Other Municipal Revenues	(634)	(876)	(758)	21.0%	118				118	13.5%
Sub-total - Non Property Tax Revenue	**(3,474)**	**(3,918)**	**(3,602)**	**100.0%**	**316**	**0**	**0**	**0**	**316**	**8.1%**
Breakdown of Total Revenue Increase / (Decrease)					**8.1%**	**0.0%**	**0.0%**	**0.0%**	**8.1%**	
Property Tax Support (Net Budget)	**293**	**(23)**	**0**	**0.0%**	**271**	**0**	**0**	**(248)**	**23**	**100.0%**

Special Events Coordination

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012 Approved Budget	2012 % of Budget	Explanation of Changes within Budget: 1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions	Increase / (Decrease) over previous year	
Expenditures										
Personnel Costs	143	161	162	85.7%	1				1	0.6%
Administrative Expenses	53	4	3	1.6%	(1)				(1)	(25.0%)
Purchased Services	7	9	6	3.2%	(3)				(3)	(33.3%)
Materials & Supplies	6	8	7	3.7%	(1)				(1)	(12.5%)
Furniture & Equipment	7	7	6	3.2%	(1)				(1)	(14.3%)
Transfers	14	0	0	0.0%	0				0	0.0%
Other Expenses	8	3	5	2.6%	2				2	66.7%
Total Expenditures	**238**	**192**	**189**	**100.0%**	**(3)**	**0**	**0**	**0**	**(3)**	**(1.6%)**
Breakdown of Total Expenditures Increase / (Decrease)					**(1.6%)**	**0.0%**	**0.0%**	**0.0%**	**(1.6%)**	
Revenue										
User Fees	(168)	(122)	(124)	65.6%	(2)				(2)	(1.6%)
Other Municipal Revenues	(41)	(19)	(19)	10.1%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(209)**	**(141)**	**(143)**	**75.7%**	**(2)**	**0**	**0**	**0**	**(2)**	**(1.4%)**
Breakdown of Total Revenue Increase / (Decrease)					**(1.4%)**	**0.0%**	**0.0%**	**0.0%**	**(1.4%)**	
Property Tax Support (Net Budget)	**29**	**51**	**46**	**24.3%**	**(5)**	**0**	**0**	**0**	**(5)**	**(9.8%)**

Sports Services

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	650	823	843	50.1%	20				20	2.4%
Administrative Expenses	3	1	6	0.4%	5				5	500.0%
Purchased Services	97	95	105	6.2%	10				10	10.5%
Materials & Supplies	239	318	300	17.8%	(18)				(18)	(5.7%)
Furniture & Equipment	353	366	335	19.9%	(31)				(31)	(8.5%)
Transfers	87	95	95	5.6%	0				0	0.0%
Other Expenses	71	0	0	0.0%	0				0	0.0%
Recovered Expenses	(51)	0	0	0.0%	0				0	0.0%
Total Expenditures	**1,449**	**1,698**	**1,684**	**100.0%**	**(14)**	**0**	**0**	**0**	**(14)**	**(0.8%)**
Breakdown of Total Expenditures Increase / (Decrease)					**(0.8%)**	**0.0%**	**0.0%**	**0.0%**	**(0.8%)**	
Revenue										
User Fees	(590)	(671)	(674)	40.0%	(3)				(3)	(0.4%)
Sub-total - Non Property Tax Revenue	**(590)**	**(671)**	**(674)**	**40.0%**	**(3)**	**0**	**0**	**0**	**(3)**	**(0.4%)**
Breakdown of Total Revenue Increase / (Decrease)					**(0.4%)**	**0.0%**	**0.0%**	**0.0%**	**(0.4%)**	
Property Tax Support (Net Budget)	**859**	**1,027**	**1,010**	**60.0%**	**(17)**	**0**	**0**	**0**	**(17)**	**(1.7%)**

Storybook Gardens

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	2010 Actual	Revised Budget	Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	846	817	822	57.0%	5				5	0.6%
Administrative Expenses	9	9	10	0.7%	1				1	11.1%
Financial Expenses	13	15	15	1.0%	0				0	0.0%
Purchased Services	260	257	272	18.9%	15				15	5.8%
Materials & Supplies	278	284	289	20.0%	5				5	1.8%
Furniture & Equipment	4	4	4	0.3%	0				0	0.0%
Other Expenses	32	27	30	2.1%	3				3	11.1%
Total Expenditures	**1,442**	**1,413**	**1,442**	**100.0%**	**29**	**0**	**0**	**0**	**29**	**2.1%**
Breakdown of Total Expenditures Increase / (Decrease)					**2.1%**	**0.0%**	**0.0%**	**0.0%**	**2.1%**	
Revenue										
Government Grants & Subsidies	(20)	0	0	0.0%	0				0	0.0%
User Fees	(999)	(1,039)	(1,076)	74.6%	(37)				(37)	(3.6%)
Other Municipal Revenues	(287)	(330)	(333)	23.1%	(3)				(3)	(0.9%)
Sub-total - Non Property Tax Revenue	**(1,306)**	**(1,369)**	**(1,409)**	**97.7%**	**(40)**	**0**	**0**	**0**	**(40)**	**(2.9%)**
Breakdown of Total Revenue Increase / (Decrease)					**(2.9%)**	**0.0%**	**0.0%**	**0.0%**	**(2.9%)**	
Property Tax Support (Net Budget)	**136**	**44**	**33**	**2.3%**	**(11)**	**0**	**0**	**0**	**(11)**	**(24.5%)**

Parks & Urban Forestry

Summary of 2012 Approved Budget

($000's)

Service	2011 Revised Budget			2012 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Parks & Horticulture	6,455	0	**6,455**	6,702	(5)	**6,697**	247	(5)	**242**	3.7%
Parks & Natural Areas Planning and Design	696	0	**696**	724	0	**724**	28	0	**28**	4.0%
Urban Forestry	2,505	(44)	**2,462**	2,635	(44)	**2,592**	130	0	**130**	5.3%
Total Service	**9,657**	**(44)**	**9,613**	**10,061**	**(49)**	**10,013**	**405**	**(5)**	**400**	**4.2%**
% Increase/Decrease over previous year							**4.2%**	**(11.5%)**	**4.2%**	

Note: All figures are subject to rounding.

Parks & Horticulture

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	2010 Actual	Revised Budget	Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	3,441	3,753	3,893	58.1%	44	96			140	3.7%
Administrative Expenses	52	29	34	0.5%	5				5	16.3%
Purchased Services	809	799	850	12.7%	25	26			51	6.4%
Materials & Supplies	360	491	524	7.8%	24	10			33	6.8%
Furniture & Equipment	1,285	1,384	1,402	20.9%	4	14			18	1.3%
Other Expenses	352	0	0	0.0%	0				0	0.0%
Recovered Expenses	(175)	0	0	0.0%	0				0	0.0%
Total Expenditures	**6,123**	**6,455**	**6,702**	**100.0%**	**102**	**146**	**0**	**0**	**247**	**3.8%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.6%**	**2.3%**	**0.0%**	**0.0%**	**3.8%**	
Revenue										
Other Municipal Revenues	(73)	0	(5)	0.1%	(5)				(5)	0.0%
Sub-total - Non Property Tax Revenue	**(73)**	**0**	**(5)**	**0.1%**	**(5)**	**0**	**0**	**0**	**(5)**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**6,051**	**6,455**	**6,697**	**99.9%**	**97**	**146**	**0**	**0**	**242**	**3.7%**

Parks & Natural Areas Planning and Design

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	606	626	655	90.5%	29				29	4.7%
Administrative Expenses	7	6	5	0.7%	(1)				(1)	(10.2%)
Purchased Services	47	58	58	8.0%	0				0	0.0%
Furniture & Equipment	7	7	6	0.8%	(1)				(1)	(15.2%)
Recovered Expenses	0	0	0	0.0%	0				0	0.0%
Total Expenditures	**667**	**696**	**724**	**100.0%**	**28**	**0**	**0**	**0**	**28**	**4.0%**
Breakdown of Total Expenditures Increase / (Decrease)					**4.0%**	**0.0%**	**0.0%**	**0.0%**	**4.0%**	
Revenue										
Sub-total - Non Property Tax Revenue	**0**	**0**	**0**	**0.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**667**	**696**	**724**	**100.0%**	**28**	**0**	**0**	**0**	**28**	**4.0%**

Urban Forestry

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	1,340	1,529	1,562	59.3%	33				33	2.1%
Administrative Expenses	15	24	24	0.9%	0				0	0.0%
Financial Expenses	45	0	0	0.0%	0				0	0.0%
Purchased Services	534	549	649	24.6%	0		100		100	18.2%
Materials & Supplies	36	26	26	1.0%	0				0	0.0%
Furniture & Equipment	428	415	412	15.6%	(3)				(3)	(0.7%)
Other Expenses	97	50	50	1.9%	0				0	0.0%
Recovered Expenses	(29)	(87)	(87)	(3.3%)	0				0	0.0%
Total Expenditures	**2,466**	**2,505**	**2,635**	**100.0%**	**30**	**0**	**100**	**0**	**130**	**5.2%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.2%**	**0.0%**	**4.0%**	**0.0%**	**5.2%**	
Revenue										
User Fees	(58)	(44)	(44)	1.7%	0				0	0.0%
Other Municipal Revenues	(26)	0	0	0.0%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(84)**	**(44)**	**(44)**	**1.7%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**2,381**	**2,462**	**2,592**	**98.3%**	**30**	**0**	**100**	**0**	**130**	**5.3%**

PLANNING & DEVELOPMENT SERVICES

($ 000's)

	2011 Revised Budget			2012 Budget Approved			Increase/ (Decrease) Over 2011 Net Tax Supported	% Increase/ (Decrease)
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported		
Building Controls	3,891	(5,354)	(1,463)	3,995	(5,384)	(1,389)	74	5.1%
City Planning & Research	2,739	(493)	2,246	2,866	(335)	2,531	285	12.7%
Development Approvals	4,069	(652)	3,417	4,109	(737)	3,372	(45)	(1.3%)
TOTAL PLANNING & DEVELOPMENT SERVICES	**10,699**	**(6,499)**	**4,200**	**10,971**	**(6,456)**	**4,515**	**315**	**7.5%**

Total Impact on Tax Levy from the Planning & Development Services Program	**0.1%**

Note: A 1% tax levy increase is equivalent to a $4.6 million increase in the 2012 property tax supported budget.
All figures are subject to rounding.

The 2012 Property Tax Supported Budget for the Planning & Development Services program increased by 7.5% or $315. Outlined below is an overview of what has contributed to this net decrease in the budget.	Increase/ (Decrease)
BUILDING CONTROLS Increase in personnel costs based on existing employment agreements and administrative cost adjustments are offset by increased building permit user fees.	$74
CITY PLANNING & RESEARCH Decrease in user fee revenue for official plan/zoning, development application and minor variance to reflect the actual trend. Increase in personnel costs based on existing employment agreements and various purchased services to reflect the actual trend.	285
DEVELOPMENT APPROVALS Increase in reinspection and drawing review user fees partially offset by personnel costs based on existing employment agreements.	(45)

Building Controls

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	3,516	3,593	3,687	92.3%	94				94	2.6%
Administrative Expenses	16	65	72	1.8%	7				7	10.8%
Financial Expenses	6	0	6	0.2%	6				6	0.0%
Purchased Services	27	36	36	0.9%	0				0	0.0%
Materials & Supplies	30	33	33	0.8%	0				0	0.0%
Furniture & Equipment	209	164	161	4.0%	(3)				(3)	(1.8%)
Other Expenses	0	0	0	0.0%	0				0	0.0%
Recovered Expenses	(1)	0	0	0.0%	0				0	0.0%
Total Expenditures	**3,803**	**3,891**	**3,995**	**100.0%**	**104**	**0**	**0**	**0**	**104**	**2.7%**
Breakdown of Total Expenditures Increase / (Decrease)					**2.7%**	**0.0%**	**0.0%**	**0.0%**	**2.7%**	
Revenue										
User Fees	(4,696)	(5,354)	(5,384)	134.8%	0			(30)	(30)	(0.6%)
Sub-total - Non Property Tax Revenue	**(4,696)**	**(5,354)**	**(5,384)**	**134.8%**	**0**	**0**	**0**	**(30)**	**(30)**	**(0.6%)**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**(0.6%)**	**(0.6%)**	
Property Tax Support (Net Budget)	**(893)**	**(1,463)**	**(1,389)**	**(34.8%)**	**104**	**0**	**0**	**(30)**	**74**	**5.1%**

Land Use Planning

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	2010 Actual	Revised Budget	Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	1,931	2,237	2,336	81.5%	99				99	4.4%
Administrative Expenses	12	42	41	1.4%	(1)				(1)	(2.4%)
Financial Expenses	59	0	0	0.0%	0				0	0.0%
Purchased Services	350	370	406	14.2%	36				36	9.7%
Materials & Supplies	56	72	65	2.3%	(7)				(7)	(9.7%)
Furniture & Equipment	68	18	18	0.6%	0				0	0.0%
Transfers	(15)	0	0	0.0%	0				0	0.0%
Total Expenditures	**2,461**	**2,739**	**2,866**	**100.0%**	**127**	**0**	**0**	**0**	**127**	**4.6%**
Breakdown of Total Expenditures Increase / (Decrease)					**4.6%**	**0.0%**	**0.0%**	**0.0%**	**4.6%**	
Revenue										
Government Grants & Subsidies	(30)	0	0	0.0%	0				0	0.0%
User Fees	(296)	(493)	(335)	11.7%	158				158	32.0%
Sub-total - Non Property Tax Revenue	**(326)**	**(493)**	**(335)**	**11.7%**	**158**	**0**	**0**	**0**	**158**	**32.0%**
Breakdown of Total Revenue Increase / (Decrease)					**32.0%**	**0.0%**	**0.0%**	**0.0%**	**32.0%**	
Property Tax Support (Net Budget)	**2,135**	**2,246**	**2,531**	**88.3%**	**285**	**0**	**0**	**0**	**285**	**12.7%**

Development Approvals

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012 Approved Budget	2012 % of Budget	Explanation of Changes within Budget: 1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions	Increase / (Decrease) over previous year	
Expenditures										
Personnel Costs	3,605	3,953	3,996	97.2%	42				42	1.1%
Administrative Expenses	3	22	22	0.5%	0				0	0.0%
Financial Expenses	95	0	0	0.0%	0				0	0.0%
Purchased Services	39	25	25	0.6%	0				0	0.0%
Materials & Supplies	19	16	16	0.4%	0				0	0.0%
Furniture & Equipment	25	53	50	1.2%	(2)				(2)	(4.4%)
Recovered Expenses	0	0	0	0.0%	0				0	0.0%
Total Expenditures	**3,785**	**4,069**	**4,109**	**100.0%**	**40**	**0**	**0**	**0**	**40**	**1.0%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.0%**	**0.0%**	**0.0%**	**0.0%**	**1.0%**	
Revenue										
User Fees	(572)	(652)	(737)	17.9%	(85)				(85)	(13.0%)
Sub-total - Non Property Tax Revenue	**(572)**	**(652)**	**(737)**	**17.9%**	**(85)**	**0**	**0**	**0**	**(85)**	**(13.0%)**
Breakdown of Total Revenue Increase / (Decrease)					**(13.0%)**	**0.0%**	**0.0%**	**0.0%**	**(13.0%)**	
Property Tax Support (Net Budget)	**3,213**	**3,417**	**3,372**	**82.1%**	**(45)**	**0**	**0**	**0**	**(45)**	**(1.3%)**

PROTECTIVE SERVICES

($ 000's)

	2011 Revised Budget			2012 Budget Approved			Increase/ (Decrease) Over 2011 Net Tax Supported	% Increase/ (Decrease)
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported		
Animal Services	2,318	(1,259)	1,059	2,354	(1,295)	1,060	1	0.1%
By-Law Enforcement	2,134	(1,421)	713	2,234	(1,545)	689	(24)	(3.4%)
Emergency & Security Management	1,284	(162)	1,123	1,315	(164)	1,151	28	2.5%
Fire Services	51,766	(364)	51,402	53,019	(338)	52,681	1,279	2.5%
London Police Services	91,159	(6,249)	84,910	94,976	(6,924)	88,052	3,141	3.7%
TOTAL PROTECTIVE SERVICES	**148,661**	**(9,454)**	**139,207**	**153,898**	**(10,266)**	**143,632**	**4,425**	**3.2%**

Total Impact on Tax Levy from the Protective Services Program	**1.0%**

Note: A 1% tax levy increase is equivalent to a $4.6 million increase in the 2012 property tax supported budget.
All figures are subject to rounding.

The 2012 Property Tax Supported Budget for the Protective Services program increased by 3.2% or $4,425. Outlined below is an overview of what has contributed to this net increase in budget.	Increase/ (Decrease)
BY-LAW ENFORCEMENT Increased taxi/limousine revenue as set out in the new by-law to come into effect in March 2012 partially offset by additional funding required for new part-time licensing officer to enforce taxi by-law. Wage, salary and fringe benefit increases due to existing employment agreements and a reduction in untidy lot user fee revenue as a result of a higher compliance rate which was experienced in 2011.	($24)
EMERGENCY & SECURITY MANAGEMENT Wage, salary and fringe benefit adjustments based on existing employment agreements along with increases in guard services and building maintenance alarm system services based on 2011 experience.	28
LONDON FIRE SERVICES Increase in personnel costs due to projected fringe benefit cost increases and operational requirements. Additionally, an increase for the CAD program upgrade which is done every 3 years and an adjustment to user fee revenue relating to non resident vehicle collision assistance. These increases are partially offset by automotive parts and repair savings as a result of a newer fleet, however reduced by increased fuel prices.	1,279
LONDON POLICE SERVICES Increase in personnel costs due to projected fringe benefit cost increases and operational requirements. Furthermore, there is an additional 15 front line police officers required based on service demand supported in the 2010 workload analysis. Offsetting some of the cost pressures is the increased revenue from court security costs upload.	3,141

Animal Services

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	2010 Actual	Revised Budget	Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	91	73	75	3.2%	2				2	2.7%
Administrative Expenses	0	1	1	0.0%	0				0	0.0%
Financial Expenses	0	0	0	0.0%	0				0	0.0%
Purchased Services	2,093	2,126	2,180	92.6%	54				54	2.6%
Materials & Supplies	1	1	1	0.0%	0				0	0.0%
Furniture & Equipment	116	118	98	4.1%	(20)				(20)	(17.0%)
Transfers	66	0	0	0.0%	0				0	0.0%
Recovered Expenses	(2)	0	0	0.0%	0				0	0.0%
Total Expenditures	**2,366**	**2,318**	**2,354**	**100.0%**	**36**	**0**	**0**	**0**	**36**	**1.6%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.6%**	**0.0%**	**0.0%**	**0.0%**	**1.6%**	
Revenue										
User Fees	(1,187)	(1,218)	(1,289)	54.7%	(71)				(71)	(5.8%)
Other Municipal Revenues	(4)	(41)	(6)	0.3%	35				35	85.4%
Sub-total - Non Property Tax Revenue	**(1,191)**	**(1,259)**	**(1,295)**	**55.0%**	**(36)**	**0**	**0**	**0**	**(36)**	**(2.8%)**
Breakdown of Total Revenue Increase / (Decrease)					**(2.8%)**	**0.0%**	**0.0%**	**0.0%**	**(2.8%)**	
Property Tax Support (Net Budget)	**1,174**	**1,059**	**1,060**	**45.0%**	**1**	**0**	**0**	**0**	**1**	**0.1%**

By-Law Enforcement, Licensing, & Property Standards

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	2010 Actual	Revised Budget	Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	1,578	1,858	1,952	87.4%	59	35			94	5.1%
Administrative Expenses	6	0	0	0.0%	0				0	0.0%
Financial Expenses	22	0	0	0.0%	0				0	0.0%
Purchased Services	160	138	138	6.2%	0				0	0.0%
Materials & Supplies	12	19	22	1.0%	3				3	15.7%
Furniture & Equipment	107	118	122	5.5%	4				4	3.4%
Recovered Expenses	(1)	0	0	0.0%	0				0	0.0%
Total Expenditures	**1,884**	**2,134**	**2,234**	**100.0%**	**66**	**35**	**0**	**0**	**101**	**4.7%**
Breakdown of Total Expenditures Increase / (Decrease)					**3.1%**	**1.6%**	**0.0%**	**0.0%**	**4.7%**	
Revenue										
User Fees	(1,254)	(1,421)	(1,545)	69.2%	10	(35)		(100)	(125)	(8.8%)
Other Municipal Revenues	(50)	0	0	0.0%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(1,304)**	**(1,421)**	**(1,545)**	**69.2%**	**10**	**(35)**	**0**	**(100)**	**(125)**	**(8.8%)**
Breakdown of Total Revenue Increase / (Decrease)					**0.7%**	**(2.5%)**	**0.0%**	**(7.0%)**	**(8.8%)**	
Property Tax Support (Net Budget)	**580**	**713**	**689**	**30.8%**	**76**	**0**	**0**	**(100)**	**(24)**	**(3.4%)**

Emergency and Security Management

Summary of 2012 Approved Budget

($000's)

Service	2011 Revised Budget			2012 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Emergency Management	226	(22)	**204**	229	(23)	**207**	3	0	**3**	1.5%
Security Management	1,058	(139)	**919**	1,086	(142)	**944**	27	(2)	**25**	2.7%
Total Service	**1,284**	**(162)**	**1,123**	**1,315**	**(164)**	**1,151**	**30**	**(2)**	**28**	**2.5%**
% Increase/Decrease over previous year							**2.3%**	**(1.2%)**	**2.5%**	

Note: All figures are subject to rounding.

Emergency Management

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	175	172	175	76.3%	3				3	1.7%
Administrative Expenses	10	10	10	4.4%	0				0	0.0%
Purchased Services	22	39	39	16.8%	0				0	0.0%
Materials & Supplies	3	5	5	2.0%	0				0	0.0%
Furniture & Equipment	1	1	1	0.4%	0				0	0.0%
Recovered Expenses	0	0	0	0.0%	0				0	0.0%
Total Expenditures	**211**	**226**	**229**	**100.0%**	**3**	**0**	**0**	**0**	**3**	**1.3%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.3%**	**0.0%**	**0.0%**	**0.0%**	**1.3%**	
Revenue										
Other Municipal Revenues	(22)	(22)	(23)	9.9%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(22)**	**(22)**	**(23)**	**9.9%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**189**	**204**	**207**	**90.1%**	**3**	**0**	**0**	**0**	**3**	**1.5%**

Security Management

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	**2010 Actual**	**Revised Budget**	**Approved Budget**	**% of Budget**	**1. Base**	**2. Program Increases**	**3. New Initiatives**	**4. Program Reductions**		
Expenditures										
Personnel Costs	481	510	523	48.1%	13				13	2.6%
Administrative Expenses	3	10	10	0.9%	0				0	0.0%
Purchased Services	589	578	601	55.3%	22				22	3.8%
Materials & Supplies	0	2	2	0.2%	0				0	0.0%
Furniture & Equipment	15	21	13	1.2%	(8)				(8)	(38.6%)
Recovered Expenses	(62)	(62)	(62)	(5.7%)	0				0	0.0%
Total Expenditures	**1,026**	**1,058**	**1,086**	**100.0%**	**27**	**0**	**0**	**0**	**27**	**2.6%**
Breakdown of Total Expenditures Increase / (Decrease)					**2.6%**	**0.0%**	**0.0%**	**0.0%**	**2.6%**	
Revenue										
Other Municipal Revenues	(139)	(139)	(142)	13.0%	(2)				(2)	(1.4%)
Sub-total - Non Property Tax Revenue	**(139)**	**(139)**	**(142)**	**0**	**(2)**	**0**	**0**	**0**	**(2)**	**(1.4%)**
Breakdown of Total Revenue Increase / (Decrease)					**(1.4%)**	**0.0%**	**0.0%**	**0.0%**	**(1.4%)**	
Property Tax Support (Net Budget)	**886**	**919**	**944**	**87.0%**	**25**	**0**	**0**	**0**	**25**	**2.7%**

Fire Services

Summary of 2012 Approved Budget

($000's)

Service	2011 Revised Budget			2012 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Fire & Rescue Services	49,253	(224)	**49,029**	50,525	(198)	**50,327**	1,272	25	**1,298**	2.6%
Fire Prevention & Education	2,409	(140)	**2,269**	2,377	(140)	**2,237**	(32)	0	**(32)**	(1.4%)
Specialized Rescue Services	104	0	**104**	117	0	**117**	13	0	**13**	12.5%
Total Service	**51,766**	**(364)**	**51,402**	**53,019**	**(338)**	**52,681**	**1,253**	**25**	**1,279**	**2.5%**
% Increase/Decrease over previous year							**2.4%**	**7.0%**	**2.5%**	

Fire & Rescue Services

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012 Approved Budget	2012 % of Budget	Explanation of Changes within Budget: 1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions	Increase / (Decrease) over previous year	
Expenditures										
Personnel Costs	45,370	46,944	48,217	95.4%	1,273				1,273	2.7%
Administrative Expenses	454	377	404	0.8%	27				27	7.2%
Purchased Services	409	411	487	1.0%	76				76	18.5%
Materials & Supplies	1,092	1,326	1,217	2.4%	(109)				(109)	(8.2%)
Furniture & Equipment	477	194	200	0.4%	6				6	2.9%
Other Expenses	0	0	0	0.0%	0				0	0.0%
Total Expenditures	**47,801**	**49,253**	**50,525**	**100.0%**	**1,273**	**0**	**0**	**0**	**1,273**	**2.6%**
Breakdown of Total Expenditures Increase / (Decrease)					**2.6%**	**0.0%**	**0.0%**	**0.0%**	**2.6%**	
Revenue										
User Fees	(224)	(224)	(198)	0.4%	25				25	11.2%
Other Municipal Revenues	(19)	0	0	0.0%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(243)**	**(224)**	**(198)**	**0.4%**	**25**	**0**	**0**	**0**	**25**	**11.2%**
Breakdown of Total Revenue Increase / (Decrease)					**11.2%**	**0.0%**	**0.0%**	**0.0%**	**11.2%**	
Property Tax Support (Net Budget)	**47,558**	**49,029**	**50,327**	**99.6%**	**1,298**	**0**	**0**	**0**	**1,298**	**2.6%**

Fire Prevention & Education

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	2,050	2,276	2,249	94.6%	(27)				(27)	(1.2%)
Administrative Expenses	0	1	1	0.0%	0				0	11.1%
Materials & Supplies	93	87	80	3.4%	(7)				(7)	(7.9%)
Furniture & Equipment	41	45	47	2.0%	2				2	4.4%
Total Expenditures	**2,183**	**2,409**	**2,377**	**100.0%**	**(32)**	**0**	**0**	**0**	**(32)**	**(1.3%)**
Breakdown of Total Expenditures Increase / (Decrease)					**(1.3%)**	**0.0%**	**0.0%**	**0.0%**	**(1.3%)**	
Revenue										
User Fees	(175)	(140)	(140)	5.9%	0				0	0.0%
Other Municipal Revenues	(3)	0	0	0.0%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(178)**	**(140)**	**(140)**	**5.9%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**2,005**	**2,269**	**2,237**	**94.1%**	**(32)**	**0**	**0**	**0**	**(32)**	**(1.4%)**

Specialized Rescue Services

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012 Approved Budget	2012 % of Budget	Explanation of Changes within Budget 1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions	Increase / (Decrease) over previous year	
Expenditures										
Administrative Expenses	0	1	1	0.7%	0				0	0.0%
Materials & Supplies	0	3	9	8.1%	6				6	203.2%
Furniture & Equipment	148	100	107	91.3%	7				7	6.7%
Total Expenditures	**148**	**104**	**117**	**100.0%**	**13**	**0**	**0**	**0**	**13**	**12.5%**
Breakdown of Total Expenditures Increase / (Decrease)					**12.5%**	**0.0%**	**0.0%**	**0.0%**	**12.5%**	
Revenue										
Sub-total - Non Property Tax Revenue	**0**	**0**	**0**	**0.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**148**	**104**	**117**	**100.0%**	**13**	**0**	**0**	**0**	**13**	**12.5%**

London Police Service

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012 Approved Budget	2012 % of Budget	Explanation of Changes within Budget: 1. Base	2. Program Increases	3. New Initiatives	4a. Program Reductions	Increase / (Decrease) over previous year	
Expenditures										
Personnel Costs	79,145	82,548	86,098	90.7%	3,270	280			3,550	4.3%
Administrative Expenses	727	847	788	0.8%	(59)				(59)	(7.0%)
Financial Expenses	1,451	1,028	879	0.9%	36			(185)	(149)	(14.5%)
Purchased Services	3,590	3,444	3,848	4.1%	104		300		404	11.7%
Materials & Supplies	2,968	3,076	3,191	3.4%	115				115	3.7%
Furniture & Equipment	357	437	404	0.4%	(33)				(33)	(7.6%)
Other Expenses	1	1	1	0.0%	0				0	0.0%
Recovered Expenses	(359)	(222)	(233)	(0.2%)	(11)				(11)	(5.0%)
Total Expenditures	**87,880**	**91,159**	**94,976**	**100.0%**	**3,422**	**280**	**300**	**(185)**	**3,817**	**4.2%**
Breakdown of Total Expenditures Increase / (Decrease)					**3.8%**	**0.3%**	**0.3%**	**(0.2%)**	**4.2%**	
Revenue										
Object	**2010 Actual**	**2011 Revised Budget**	**2012 Approved Budget**	**2012 % of Budget**	**Explanation of Changes within Budget: 1. Base**	**2. Program Increases**	**3. New Initiatives**	**4b. Additional Revenues**	**Increase / (Decrease) over previous year**	
Government Grants & Subsidies	(3,272)	(3,359)	(3,916)	4.1%	(65)			(492)	(557)	(16.6%)
User Fees	(280)	(185)	(185)	0.2%	0				0	0.0%
Other Municipal Revenues	(4,384)	(2,705)	(2,824)	3.0%	181		(300)		(119)	(4.4%)
Sub-total - Non Property Tax Revenue	**(7,936)**	**(6,249)**	**(6,924)**	**7.3%**	**116**	**0**	**(300)**	**(492)**	**(676)**	**(10.8%)**
Breakdown of Total Revenue Increase / (Decrease)					**1.9%**	**0.0%**	**(4.8%)**	**(7.9%)**	**(10.8%)**	
Property Tax Support (Net Budget)	**79,944**	**84,910**	**88,052**	**92.7%**	**3,538**	**280**	**0**	**(677)**	**3,141**	**3.7%**

SOCIAL & HEALTH SERVICES

($ 000's)

	2011 Revised Budget			2012 Budget Approved			Increase/ (Decrease) Over 2011 Net Tax Supported Budget	
	Expense	**Non Tax Revenue**	**Net Tax Supported**	**Expense**	**Non Tax Revenue**	**Net Tax Supported**		**% Increase/ (Decrease)**
Housing:								
Social Housing	23,495	(11,455)	12,040	23,609	(11,130)	12,479	439	3.6%
London & Middlesex Housing Corporation	17,283	(9,518)	7,765	17,715	(9,655)	8,060	295	3.8%
Long Term Care	19,571	(15,388)	4,183	19,907	(15,748)	4,159	(24)	(0.6%)
Primary Health Care:								
Land Ambulance	23,713	(13,697)	10,016	24,852	(14,321)	10,531	515	5.1%
Middlesex London Health Unit	32,714	(26,515)	6,199	33,035	(26,940)	6,095	(104)	(1.7%)
Social & Community Support Services	137,561	(101,996)	35,565	135,341	(105,498)	29,843	(5,722)	(16.1%)
TOTAL SOCIAL & HEALTH SERVICES	**254,336**	**(178,569)**	**75,768**	**254,457**	**(183,292)**	**71,167**	**(4,601)**	**(6.1%)**

Total Impact on Tax Levy from the Social & Health Services Program	**(1.0%)**

Note: A 1% tax levy increase is equivalent to a $4.6 million increase in the 2012 property tax supported budget.
All figures are subject to rounding.

SOCIAL & HEALTH SERVICES (continued)

($ 000's)

The 2012 Property Tax Supported Budget for the Social & Health Services program decreased by 6.1% or $4,601. Outlined below is an overview of what has contributed to this net decrease in budget:	Increase/ (Decrease)
SOCIAL HOUSING Private Non-Profit Housing increase of 1.5% (providers subsidies are legislated benchmarks). Decrease in purchased services includes subsidies to Non-Profit and Co-operative Housing Providers and private sector landlords through the Rent Supplement Program, resulting from the winding down of time-limited programs. Government grants reduction related to the Ontario Gazette funding decrease over 2011 and other municipal revenue adjustment based on current costs and cost sharing formula.	$439
LONDON & MIDDLESEX HOUSING CORPORATION Net increase in budget based on reduced rental revenue and increases in costs, such as maintenance (pest control, waste removal and move outs), personnel, property taxes and insurance based on experience.	295
LONG TERM CARE Net decrease in budget due to an anticipated reduction in Ministry of Health & Long Term Care funding related to the transition from a year to year changes model to a three year funding model, resulting in an estimated reduction of 5% in the Case Mix Index. Increase in personnel costs relates to the additional staffing in the nursing departments in response to the funding received from the Ministry of Health and Long-Tem Care to support the implementation and training of the Long Term Care Homes Act.	(24)
LAND AMBULANCE Net increase in Land Ambulance budget due to the development of a Middlesex-London Emergency Services Authority that includes 2 additional staff: a Deputy Chief, Performance Standards and a Paramedic Educator. Additionally, there are anticipated increases in employment agreements and operations, related to call volumes.	515
MIDDLESEX LONDON HEALTH UNIT Net decrease in the City of London share of Public Health costs based on funding from the Ministry of Health and Long Term Care, offsetting additional operations.	(104)
SOCIAL & COMMUNITY SUPPORT SERVICES Net decrease in budget predominantly due to the new Ontario Works Cost of Administration subsidy funding formula model approved in 2011 ($4,516) and the continued phase in of the Provincial funding upload ($1,554). Partially offsetting the additional noted subsidy are net costs increases in Ontario Works Child Care, lease payments, personnel and other operational expenses.	(5,722)

Housing

Summary of 2012 Approved Budget

($000's)

Service	2011 Revised Budget			2012 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Affordable Housing Planning & Funding	179	(113)	**66**	181	(113)	**68**	2	0	**2**	3.0%
Social Housing Administration	23,316	(11,342)	**11,974**	23,428	(11,017)	**12,411**	112	325	**437**	3.6%
Total Service	**23,495**	**(11,455)**	**12,040**	**23,609**	**(11,130)**	**12,479**	**114**	**325**	**439**	**3.6%**
% Increase/Decrease over previous year							**0.5%**	**2.8%**	**3.6%**	

Note: All figures are subject to rounding.

Affordable Housing Planning & Funding

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	69	65	67	37.0%	2				2	3.1%
Administrative Expenses	0	1	1	0.6%	0				0	0.0%
Financial Expenses	8	0	0	0.0%	0				0	0.0%
Purchased Services	105	113	113	62.4%	0				0	0.0%
Transfers	4,764	0	0	0.0%	0				0	0.0%
Total Expenditures	**4,946**	**179**	**181**	**100.0%**	**2**	**0**	**0**	**0**	**2**	**1.1%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.1%**	**0.0%**	**0.0%**	**0.0%**	**1.1%**	
Revenue										
Government Grants & Subsidies	(585)	0	0	0.0%	0				0	0.0%
Other Municipal Revenues	(4,276)	(113)	(113)	62.4%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(4,861)**	**(113)**	**(113)**	**62.4%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**85**	**66**	**68**	**37.6%**	**2**	**0**	**0**	**0**	**2**	**3.0%**

Social Housing Administration

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	**2010 Actual**	**Revised Budget**	**Approved Budget**	**% of Budget**	**1. Base**	**2. Program Increases**	**3. New Initiatives**	**4. Program Reductions**		
Expenditures										
Personnel Costs	1,078	1,076	1,133	4.8%	57				57	5.3%
Administrative Expenses	14	22	22	0.1%	0				0	0.0%
Financial Expenses	11,053	0	0	0.0%	0				0	0.0%
Purchased Services:										
Private Non-Profit Housing	22,366	18,172	18,294	78.1%	122				122	0.7%
Federal Non-Profit Housing	1,717	793	793	3.4%	0				0	0.0%
Rent Supplement Program	3,060	3,077	3,018	12.9%	(59)				(59)	(1.9%)
Administration & Housing Access Centre	57	109	100	0.4%	(9)				(9)	(8.3%)
Purchased Services	27,200	22,151	22,205	94.8%	54	0	0	0	54	0.2%
Materials & Supplies	11	8	8	0.0%	0				0	0.0%
Furniture & Equipment	59	23	23	0.1%	0				0	0.0%
Transfers	36	36	37	0.2%	1				1	2.8%
Other Expenses	0	0	0	0.0%	0				0	0.0%
Total Expenditures	**39,451**	**23,316**	**23,428**	**100.0%**	**112**	**0**	**0**	**0**	**112**	**0.5%**
Breakdown of Total Expenditures Increase / (Decrease)					**0.5%**	**0.0%**	**0.0%**	**0.0%**	**0.5%**	
Revenue										
Government Grants & Subsidies	(18,030)	(6,974)	(6,775)	28.9%	199				199	2.9%
Other Municipal Revenues	(10,635)	(4,368)	(4,242)	18.1%	126				126	2.9%
Sub-total - Non Property Tax Revenue	**(28,665)**	**(11,342)**	**(11,017)**	**47.0%**	**325**	**0**	**0**	**0**	**325**	**2.9%**
Breakdown of Total Revenue Increase / (Decrease)					**2.9%**	**0.0%**	**0.0%**	**0.0%**	**2.9%**	
Property Tax Support (Net Budget)	**10,786**	**11,974**	**12,411**	**53.0%**	**437**	**0**	**0**	**0**	**437**	**3.6%**

London & Middlesex Housing Corporation

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	3,767	4,097	4,197	23.7%	100				100	2.4%
Maintenance, Materials and Services	3,808	3,959	4,038	22.8%	79				79	2.0%
Utilities	3,880	4,123	4,211	23.8%	88				88	2.1%
Property Taxes, Insurance and Mortgage	4,300	4,397	4,550	25.7%	153				153	3.5%
Administration	687	692	704	4.0%	12				12	1.7%
Fire, Wind and Ice Expenses	6	15	15	0.1%	0				0	0.0%
Total Expenditures	**16,448**	**17,283**	**17,715**	**100.0%**	**432**	**0**	**0**	**0**	**432**	**2.5%**
Breakdown of Total Expenditures Increase / (Decrease)					**2.5%**	**0.0%**	**0.0%**	**0.0%**	**2.5%**	
Revenue										
Net Rental Revenues	(9,316)	(9,315)	(9,130)	51.5%	185				185	2.0%
Other	(183)	(203)	(525)	3.0%	(22)			(300)	(322)	(158.6%)
Sub-total - Non Property Tax Revenue	**(9,499)**	**(9,518)**	**(9,655)**	**54.5%**	**163**	**0**	**0**	**(300)**	**(137)**	**(1.4%)**
Breakdown of Total Revenue Increase / (Decrease)					**1.7%**	**0.0%**	**0.0%**	**3.2%**	**(1.4%)**	
Property Tax Support (Net Budget)	**6,949**	**7,765**	**8,060**	**45.5%**	**595**	**0**	**0**	**(300)**	**295**	**3.8%**

Long Term Care

Summary of 2012 Approved Budget

($000's)

Service	2011 Revised Budget			2012 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Adult Day Programs	548	(548)	**0**	575	(575)	**0**	27	(27)	**0**	0.0%
Long Term Care-Dearness Home	18,814	(14,696)	**4,118**	19,122	(15,029)	**4,093**	308	(333)	**(25)**	(0.6%)
Homemakers	209	(144)	**65**	210	(144)	**66**	1	0	**1**	1.2%
Total Service	**19,571**	**(15,388)**	**4,183**	**19,907**	**(15,748)**	**4,159**	**336**	**(360)**	**(24)**	**(0.6%)**
% Increase/Decrease over previous year							**1.7%**	**(2.3%)**	**(0.6%)**	

Adult Day Programs

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	2010 Actual	Revised Budget	Approved Budget	% of Budget	1. Base	Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	243	246	248	43.1%	2				2	0.8%
Administrative Expenses	75	75	75	13.0%	0				0	0.0%
Purchased Services	36	51	51	8.9%	0				0	0.0%
Materials & Supplies	93	18	28	4.9%	10				10	55.6%
Transfers	142	135	138	24.0%	3				3	2.2%
Other Expenses	22	23	35	6.1%	12				12	52.2%
Total Expenditures	**611**	**548**	**575**	**100.0%**	**27**	**0**	**0**	**0**	**27**	**4.9%**
Breakdown of Total Expenditures Increase / (Decrease)					**4.9%**	**0.0%**	**0.0%**	**0.0%**	**4.9%**	
Revenue										
Government Grants & Subsidies	(450)	(396)	(403)	70.1%	(7)				(7)	(1.8%)
User Fees	(161)	(152)	(172)	29.9%	(20)				(20)	(13.2%)
Sub-total - Non Property Tax Revenue	**(611)**	**(548)**	**(575)**	**100.0%**	**(27)**	**0**	**0**	**0**	**(27)**	**(4.9%)**
Breakdown of Total Revenue Increase / (Decrease)					**(4.9%)**	**0.0%**	**0.0%**	**0.0%**	**(4.9%)**	
Property Tax Support (Net Budget)	**0**	**0**	**0**	**0.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**

Long Term Care-Dearness Home

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	**2010 Actual**	**Revised Budget**	**Approved Budget**	**% of Budget**	**1. Base**	**2. Program Increases**	**3. New Initiatives**	**4. Program Reductions**		
Expenditures										
Personnel Costs	16,116	16,509	16,738	87.5%	229				229	1.4%
Administrative Expenses	107	111	111	0.6%	0				0	0.0%
Financial Expenses	1	0	0	0.0%	0				0	0.0%
Purchased Services	386	319	316	1.7%	(3)				(3)	(0.9%)
Materials & Supplies	1,892	1,869	1,949	10.2%	80				80	4.3%
Furniture & Equipment	194	94	96	0.5%	2				2	2.1%
Transfers	(142)	(135)	(138)	(0.7%)	(3)				(3)	(2.2%)
Other Expenses	70	47	50	0.3%	3				3	6.4%
Total Expenditures	**18,624**	**18,814**	**19,122**	**100.0%**	**308**	**0**	**0**	**0**	**308**	**1.6%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.6%**	**0.0%**	**0.0%**	**0.0%**	**1.6%**	
Revenue										
Government Grants & Subsidies	(9,498)	(9,770)	(10,059)	52.6%	(426)	137			(289)	(3.0%)
User Fees	(4,874)	(4,871)	(4,925)	25.8%	(54)				(54)	(1.1%)
Other Municipal Revenues	(122)	(55)	(45)	0.2%	10				10	18.2%
Sub-total - Non Property Tax Revenue	**(14,494)**	**(14,696)**	**(15,029)**	**78.6%**	**(470)**	**137**	**0**	**0**	**(333)**	**(2.3%)**
Breakdown of Total Revenue Increase / (Decrease)					**(3.2%)**	**0.9%**	**0.0%**	**0.0%**	**(2.3%)**	
Property Tax Support (Net Budget)	**4,130**	**4,118**	**4,093**	**21.4%**	**(162)**	**137**	**0**	**0**	**(25)**	**(0.6%)**

Homemakers

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012 Approved Budget	2012 % of Budget	Explanation of Changes within Budget: 1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions	Increase / (Decrease) over previous year	
Expenditures										
Personnel Costs	26	29	30	14.3%	1				1	3.4%
Purchased Services	160	180	180	85.7%	0				0	0.0%
Total Expenditures	**186**	**209**	**210**	**100.0%**	**1**	**0**	**0**	**0**	**1**	**0.5%**
Breakdown of Total Expenditures Increase / (Decrease)					**0.5%**	**0.0%**	**0.0%**	**0.0%**	**0.5%**	
Revenue										
Government Grants & Subsidies	(128)	(144)	(144)	68.6%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(128)**	**(144)**	**(144)**	**68.6%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**58**	**65**	**66**	**31.4%**	**1**	**0**	**0**	**0**	**1**	**1.2%**

Land Ambulance

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	2010 Actual	Revised Budget	Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Contractor / Commission Payments	21,262	22,005	22,826	91.8%	821				821	3.7%
Vehicles, Equipment & Supplies	846	900	980	3.9%	80				80	8.9%
Contribution to Capital	490	580	600	2.4%	20				20	3.4%
Other Operational Expenses	231	228	446	1.8%	218				218	95.6%
Total Expenditures	**22,829**	**23,713**	**24,852**	**100.0%**	**1,139**	**0**	**0**	**0**	**1,139**	**4.8%**
Breakdown of Total Expenditures Increase / (Decrease)					**4.8%**	**0.0%**	**0.0%**	**0.0%**	**4.8%**	
Revenue										
Province of Ontario	(11,360)	(11,795)	(12,426)	50.0%	(631)				(631)	(5.3%)
County of Middlesex	(1,751)	(1,801)	(1,895)	7.6%	(94)				(94)	(5.2%)
Other Revenue	(19)	(101)	0	0.0%	101				101	100.0%
Sub-total - Non Property Tax Revenue	**(13,130)**	**(13,697)**	**(14,321)**	**57.6%**	**(624)**	**0**	**0**	**0**	**(624)**	**(4.6%)**
Breakdown of Total Revenue Increase / (Decrease)					**(4.6%)**	**0.0%**	**0.0%**	**0.0%**	**(4.6%)**	
Property Tax Support (Net Budget)	**9,699**	**10,016**	**10,531**	**42.4%**	**515**	**0**	**0**	**0**	**515**	**5.1%**

Middlesex London Health Unit

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	**2010 Actual**	**Revised Budget**	**Approved Budget**	**% of Budget**	**1. Base**	**2. Program Increases**	**3. New Initiatives**	**4. Program Reductions**		
Expenditures										
Personnel Costs	22,525	23,706	24,071	72.9%	365				365	1.5%
Administrative Expenses	756	807	807	2.4%	0				0	0.0%
Purchased Services	5,265	5,995	5,966	18.1%	(29)				(29)	(0.5%)
Materials & Supplies	1,601	1,453	1,438	4.4%	(15)				(15)	(1.0%)
Furniture & Equipment	745	308	308	0.9%	0				0	0.0%
Other	633	445	445	1.3%	0				0	0.0%
Total Expenditures	**31,525**	**32,714**	**33,035**	**100.0%**	**321**	**0**	**0**	**0**	**321**	**1.0%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.0%**	**0.0%**	**0.0%**	**0.0%**	**1.0%**	
Revenue										
User Fees	(624)	(415)	(415)	1.3%	0				0	0.0%
Government Grants / Subsidies	(24,344)	(25,625)	(26,050)	78.9%	(425)				(425)	(1.7%)
Other	(722)	(475)	(475)	1.4%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(25,690)**	**(26,515)**	**(26,940)**	**81.5%**	**(425)**	**0**	**0**	**0**	**(425)**	**(1.6%)**
Breakdown of Total Revenue Increase / (Decrease)					**(1.6%)**	**0.0%**	**0.0%**	**0.0%**	**(1.6%)**	
Property Tax Support (Net Budget)	**5,835**	**6,199**	**6,095**	**18.5%**	**(104)**	**0**	**0**	**0**	**(104)**	**(1.7%)**

Social and Community Support Services

Summary of 2012 Approved Budget

($000's)

	2011 Revised Budget			2012 Approved Budget			Increase / (Decrease) Over Previous Year			
Service	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Homeless Support & Emergency Shelters	7,578	(6,067)	**1,511**	7,670	(6,242)	**1,428**	92	(175)	**(83)**	(5.5%)
Substance Abuse (London CAReS)	1,250	(512)	**738**	1,250	(512)	**738**	0	0	**0**	0.0%
Immigration Services	242	(242)	**0**	242	(242)	**0**	0	0	**0**	0.0%
Subsidized Transit	533	0	**533**	541	0	**541**	8	0	**8**	1.5%
Ontario Works	127,958	(95,175)	**32,783**	125,638	(98,501)	**27,137**	(2,320)	(3,326)	**(5,646)**	(17.2%)
Total Service	**137,561**	**(101,996)**	**35,565**	**135,341**	**(105,498)**	**29,843**	**(2,220)**	**(3,501)**	**(5,722)**	**(16.1%)**
% Increase/Decrease over previous year							**(1.6%)**	**(3.4%)**	**(16.1%)**	

Homeless Support & Emergency Shelters

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012 Approved Budget	2012 % of Budget	Explanation of Changes within Budget: 1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions	Increase / (Decrease) over previous year	
Expenditures										
Personnel Costs	97	0	0	0.0%					0	0.0%
Administrative Expenses	2	0	0	0.0%					0	0.0%
Purchased Services	6,421	7,293	7,385	96.3%	92				92	1.3%
Transfers	769	285	285	3.7%					0	0.0%
Total Expenditures	**7,289**	**7,578**	**7,670**	**100.0%**	**92**	**0**	**0**	**0**	**92**	**1.2%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.2%**	**0.0%**	**0.0%**	**0.0%**	**1.2%**	
Revenue										
Government Grants & Subsidies	(6,100)	(6,067)	(6,242)	81.4%	(175)				(175)	(2.9%)
Sub-total - Non Property Tax Revenue	**(6,100)**	**(6,067)**	**(6,242)**	**81.4%**	**(175)**	**0**	**0**	**0**	**(175)**	**(2.9%)**
Breakdown of Total Revenue Increase / (Decrease)					**(2.9%)**	**0.0%**	**0.0%**	**0.0%**	**(2.9%)**	
Property Tax Support (Net Budget)	**1,189**	**1,511**	**1,428**	**18.6%**	**(83)**	**0**	**0**	**0**	**(83)**	**(5.5%)**

Substance Abuse (London CAReS)

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	**2010 Actual**	**Revised Budget**	**Approved Budget**	**% of Budget**	**1. Base**	**2. Program Increases**	**3. New Initiatives**	**4. Program Reductions**		
Expenditures										
Purchased Services	1,228	1,250	1,250	100.0%					0	0.0%
Materials & Supplies	17	0	0	0.0%					0	0.0%
Total Expenditures	**1,245**	**1,250**	**1,250**	**100.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Expenditures Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Revenue										
User Fees	(1)	0	0	0.0%					0	0.0%
Other Municipal Revenues	(507)	(512)	(512)	41.0%					0	0.0%
Sub-total - Non Property Tax Revenue	**(508)**	**(512)**	**(512)**	**41.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**737**	**738**	**738**	**59.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**

Immigration Services

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012 Approved Budget	2012 % of Budget	Explanation of Changes within Budget: 1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions	Increase / (Decrease) over previous year	
Expenditures										
Personnel Costs	9	0	0	0.0%					0	0.0%
Administrative Expenses	16	30	30	12.4%					0	0.0%
Purchased Services	164	187	187	77.3%					0	0.0%
Materials & Supplies	4	25	25	10.3%					0	0.0%
Total Expenditures	**193**	**242**	**242**	**100.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Expenditures Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Revenue										
Government Grants & Subsidies	(192)	(242)	(242)	100.0%					0	0.0%
Sub-total - Non Property Tax Revenue	**(192)**	**(242)**	**(242)**	**100.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**1**	**0**	**0**	**0.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**

Subsidized Transit

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Purchased Services	484	533	541	100.0%	8				8	1.5%
Total Expenditures	**484**	**533**	**541**	**100.0%**	**8**	**0**	**0**	**0**	**8**	**1.5%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.5%**	**0.0%**	**0.0%**	**0.0%**	**1.5%**	
Revenue										
Sub-total - Non Property Tax Revenue	**0**	**0**	**0**	**0.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**484**	**533**	**541**	**100.0%**	**8**	**0**	**0**	**0**	**8**	**1.5%**

Ontario Works

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	**2010 Actual**	**Revised Budget**	**Approved Budget**	**% of Budget**	**1. Base**	**2. Program Increases**	**3. New Initiatives**	**4. Program Reductions**		
Expenditures										
Personnel Costs	15,688	16,628	17,722	14.1%	1,094				1,094	6.6%
Administrative Expenses	104	260	260	0.2%	0				0	0.0%
Financial Expenses	70	0	0	0.0%	0				0	0.0%
Purchased Services	9,435	7,956	9,057	7.2%	1,101				1,101	13.8%
Materials & Supplies	73	303	303	0.2%	0				0	0.0%
Furniture & Equipment	69	218	218	0.2%	0				0	0.0%
Transfers	94,349	102,618	98,096	78.1%	(4,522)				(4,522)	(4.4%)
Other Expenses	(9)	(25)	(18)	0.0%	7				7	28.0%
Recovered Expenses	(63)	0	0	0.0%	0				0	0.0%
Total Expenditures	**119,716**	**127,958**	**125,638**	**100.0%**	**(2,320)**	**0**	**0**	**0**	**(2,320)**	**(1.8%)**
Breakdown of Total Expenditures Increase / (Decrease)					**(1.8%)**	**0.0%**	**0.0%**	**0.0%**	**(1.8%)**	
Revenue										
Government Grants & Subsidies	(93,149)	(95,175)	(98,501)	78.4%	(3,326)				(3,326)	(3.5%)
User Fees	(8)	0	0	0.0%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(93,157)**	**(95,175)**	**(98,501)**	**78.4%**	**(3,326)**	**0**	**0**	**0**	**(3,326)**	**(3.5%)**
Breakdown of Total Revenue Increase / (Decrease)					**(3.5%)**	**0.0%**	**0.0%**	**0.0%**	**(3.5%)**	
Property Tax Support (Net Budget)	**26,559**	**32,783**	**27,137**	**21.6%**	**(5,646)**	**0**	**0**	**0**	**(5,646)**	**(17.2%)**

TRANSPORTATION SERVICES

($ 000's)

	2011 Revised Budget			2012 Budget Approved			Increase/ (Decrease) Over 2010 Net Tax Supported	% Increase/ (Decrease)
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported		
Parking	2,508	(4,652)	(2,144)	2,709	(5,415)	(2,707)	(563)	(26.3%)
Public Transit (London Transit Commission)	59,033	(36,128)	22,905	61,947	(37,641)	24,306	1,401	6.1%
Roadways	36,323	(4,542)	31,781	36,648	(4,572)	32,077	296	0.9%
TOTAL TRANSPORTATION	**97,864**	**(45,322)**	**52,542**	**101,304**	**(47,628)**	**53,676**	**1,134**	**2.2%**

Total Impact on Tax Levy from the Transportation Services Program	**0.2%**

Note: A 1% tax levy increase is equivalent to a $4.6 million increase in the 2012 property tax supported budget.
All figures are subject to rounding.

The 2012 Property Tax Supported Budget for the Transportation Services program increased by 2.2% or $1,134. Outlined below is an overview of what has contributed to this net increase in budget.	Increase/ (Decrease)
PARKING	($563)
Increased revenue to include rate increases for on-street hourly parking by $0.25 per hour, parking fines by $5.00, $1.50 transaction fee and downtown on-street meter revenue that support the rising cost of Parking and other Transportation Services.	
PUBLIC TRANSIT (LONDON TRANSIT COMMISSION)	1,401
Net increase in base operating costs related to mandatory compliance with Integrated Accessibility Regulations (AODA), the impact of labour agreements including the 1% OMERS premium rate increase, flow through from the 2011 service plan and general net inflationary increases to material costs such as fuel and maintenance. These increased costs are offset by the use of Provincial Gas Tax funding.	
ROADWAYS	296
Wage, salary, and benefit adjustments due to existing employment agreements and adjustments in operational line items along with revenue adjustments to reflect actual experience. Due to an expanding city, additional maintenance costs are expected for roadways, street lights and traffic signals. Planned program reductions include the return to previous sidewalk plowing standards, a reduction in the timing of the replacement of burnt out bulbs and the use of longer lasting bulbs.	

Parking

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	1,007	977	1,002	37.0%	26				26	2.6%
Administrative Expenses	8	10	10	0.4%	0				0	0.0%
Financial Expenses	299	72	88	3.2%	16				16	22.2%
Purchased Services	1,065	1,275	1,226	45.3%	(49)				(49)	(3.9%)
Materials & Supplies	158	119	168	6.2%	49				49	41.0%
Furniture & Equipment	49	53	212	7.8%	159				159	301.7%
Other Expenses	3	2	2	0.1%	0				0	0.0%
Recovered Expenses	(1)	0	0	0.0%	0				0	0.0%
Total Expenditures	**2,587**	**2,508**	**2,709**	**100.0%**	**201**	**0**	**0**	**0**	**201**	**8.0%**
Breakdown of Total Expenditures Increase / (Decrease)					**8.0%**	**0.0%**	**0.0%**	**0.0%**	**8.0%**	
Revenue										
User Fees	(4,850)	(4,526)	(5,089)	187.9%	(131)			(433)	(564)	(12.5%)
Other Municipal Revenues	(176)	(126)	(326)	12.0%	(50)			(150)	(200)	(158.7%)
Sub-total - Non Property Tax Revenue	**(5,026)**	**(4,652)**	**(5,415)**	**199.9%**	**(181)**	**0**	**0**	**(583)**	**(764)**	**(16.4%)**
Breakdown of Total Revenue Increase / (Decrease)					**(3.9%)**	**0.0%**	**0.0%**	**(12.5%)**	**(16.4%)**	
Property Tax Support (Net Budget)	**(2,439)**	**(2,144)**	**(2,707)**	**(99.9%)**	**20**	**0**	**0**	**(583)**	**(563)**	**(26.3%)**

London Transit Commission

Summary of 2012 Approved Budget

($000's)

Service	2011 Revised Budget			2012 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Conventional Transit Services	54,941	(35,059)	**19,882**	57,429	(36,511)	**20,918**	2,488	(1,452)	**1,036**	5.2%
Specialized Transit Services	4,091	(1,068)	**3,023**	4,518	(1,130)	**3,388**	426	(61)	**365**	12.1%
Total Service	**59,033**	**(36,128)**	**22,905**	**61,947**	**(37,641)**	**24,306**	**2,914**	**(1,513)**	**1,401**	**6.1%**
% Increase/Decrease over previous year							**4.9%**	**(4.2%)**	**6.1%**	

Conventional Transit Services

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012 Approved Budget	2012 % of Budget	Explanation of Changes within Budget: 1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions	Increase / (Decrease) over previous year	
Expenditures										
Personnel Costs	34,238	36,461	38,371	66.8%	1,729	182			1,910	5.2%
Materials - Direct Bus Maintenance	2,730	3,750	3,834	6.7%	56	28			84	2.2%
Materials - Fuel	5,671	7,366	8,088	14.1%	667	55			722	9.8%
Materials - Facility Costs	1,359	1,879	1,850	3.2%	(29)	0			(29)	(1.5%)
Materials - Insurance	1,993	2,010	1,863	3.2%	(147)	0			(147)	(7.3%)
Materials - All Others	3,326	2,625	2,764	4.8%	139	0			139	5.3%
Contributions to Reserves	1,973	852	660	1.1%	(192)	0			(192)	(22.5%)
Contract Service Delivery	0	0	0	0.0%	0	0			0	0.0%
Total Expenditures	**51,289**	**54,941**	**57,429**	**100.0%**	**2,223**	**265**	**0**	**0**	**2,488**	**4.5%**
Breakdown of Total Expenditures Increase / (Decrease)					**4.0%**	**0.5%**	**0.0%**	**0.0%**	**4.5%**	
Revenue										
User Fees (Customer Fares)	(28,140)	(29,538)	(31,005)	54.0%	(1,294)	(173)			(1,467)	(5.0%)
Other Operating Revenues	(1,213)	(896)	(866)	1.5%	30	0			30	3.4%
Transfers from Reserves	(1,136)	(1,113)	(903)	1.6%	210	0			210	18.9%
Provincial Gas Tax Funding	(2,473)	(3,512)	(3,737)	6.5%	(226)	0			(226)	(6.4%)
Sub-total - Non Property Tax Revenue	**(32,961)**	**(35,059)**	**(36,511)**	**63.6%**	**(1,279)**	**(173)**	**0**	**0**	**(1,452)**	**(4.1%)**
Breakdown of Total Revenue Increase / (Decrease)					**(3.6%)**	**(0.5%)**	**0.0%**	**0.0%**	**(4.1%)**	
Property Tax Support (Net Budget)	**18,328**	**19,882**	**20,918**	**36.4%**	**944**	**92**	**0**	**0**	**1,036**	**5.2%**

Specialized Transit Services

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	2010 Actual	Revised Budget	Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	575	634	663	14.7%	28	0			28	4.4%
Materials - All Others	91	102	102	2.3%	0	0			0	0.0%
Contract Service Delivery	3,095	3,355	3,753	83.1%	236	162			398	11.8%
Total Expenditures	**3,761**	**4,091**	**4,518**	**100.0%**	**264**	**162**	**0**	**0**	**426**	**10.4%**
Breakdown of Total Expenditures Increase / (Decrease)					**6.5%**	**3.9%**	**0.0%**	**0.0%**	**10.4%**	
Revenue										
User Fees (Customer Fares)	(417)	(454)	(489)	10.8%	(13)	(22)			(35)	(7.7%)
Provincial Gas Tax Funding	(450)	(615)	(641)	14.2%	(26)	0			(26)	(4.2%)
Sub-total - Non Property Tax Revenue	**(867)**	**(1,068)**	**(1,130)**	**25.0%**	**(39)**	**(22)**	**0**	**0**	**(61)**	**(5.7%)**
Breakdown of Total Revenue Increase / (Decrease)					**(3.7%)**	**(2.1%)**	**0.0%**	**0.0%**	**(5.7%)**	
Property Tax Support (Net Budget)	**2,894**	**3,023**	**3,388**	**75.0%**	**225**	**140**	**0**	**0**	**365**	**12.1%**

Roadways

Summary of 2012 Aproved Budget

($000's)

Service	2011 Revised Budget			2012 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Roadway Maintenance	11,150	(2,882)	**8,268**	11,399	(2,882)	**8,517**	249	0	**249**	3.0%
Roadway Planning & Design	2,630	(972)	**1,659**	2,687	(1,002)	**1,685**	57	(30)	**27**	1.6%
Snow Control	12,158	(353)	**11,805**	11,945	(353)	**11,592**	(213)	0	**(213)**	(1.8%)
Traffic Control & Lighting	10,385	(335)	**10,050**	10,617	(335)	**10,282**	233	0	**233**	2.3%
Total Service	**36,323**	**(4,542)**	**31,781**	**36,648**	**(4,572)**	**32,077**	**326**	**(30)**	**296**	**0.9%**
% Increase/Decrease over previous year							**0.9%**	**(0.7%)**	**0.9%**	

Roadway Maintenance

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	6,070	6,091	6,127	53.7%	36				36	0.6%
Administrative Expenses	147	158	158	1.4%	0				0	0.0%
Financial Expenses	31	0	0	0.0%	0				0	0.0%
Purchased Services	530	741	851	7.5%	0	110			110	14.8%
Materials & Supplies	1,619	1,481	1,521	13.3%	0	40			40	2.7%
Furniture & Equipment	2,785	2,752	2,816	24.7%	34	30			64	2.3%
Other Expenses	1,251	0	0	0.0%	0				0	0.0%
Recovered Expenses	(1,254)	(73)	(73)	(0.6%)	0				0	0.0%
Total Expenditures	**11,179**	**11,150**	**11,399**	**100.0%**	**69**	**180**	**0**	**0**	**249**	**2.2%**
Breakdown of Total Expenditures Increase / (Decrease)					**0.6%**	**1.6%**	**0.0%**	**0.0%**	**2.2%**	
Revenue										
Government Grants & Subsidies	(65)	(90)	(90)	0.8%	0				0	0.0%
User Fees	(233)	(242)	(242)	2.1%	0				0	0.0%
Other Municipal Revenues	(2,271)	(2,550)	(2,550)	22.4%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(2,569)**	**(2,882)**	**(2,882)**	**25.3%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**8,610**	**8,268**	**8,517**	**74.7%**	**69**	**180**	**0**	**0**	**249**	**3.0%**

Roadway Planning & Design

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	**2010 Actual**	**Revised Budget**	**Approved Budget**	**% of Budget**	**1. Base**	**2. Program Increases**	**3. New Initiatives**	**4. Program Reductions**		
Expenditures										
Personnel Costs	2,580	3,009	3,035	113.0%	26				26	0.9%
Administrative Expenses	23	27	24	0.9%	(3)				(3)	(9.4%)
Financial Expenses	23	0	0	0.0%	0				0	0.0%
Purchased Services	143	152	188	7.0%	36				36	23.8%
Materials & Supplies	16	12	12	0.4%	0				0	0.0%
Furniture & Equipment	54	50	48	1.8%	(2)				(2)	(4.0%)
Recovered Expenses	(605)	(619)	(619)	(23.0%)	0				0	0.0%
Total Expenditures	**2,234**	**2,630**	**2,687**	**100.0%**	**57**	**0**	**0**	**0**	**57**	**2.2%**
Breakdown of Total Expenditures Increase / (Decrease)					**2.2%**	**0.0%**	**0.0%**	**0.0%**	**2.2%**	
Revenue										
User Fees	(247)	(206)	(225)	8.4%	(19)				(19)	(9.1%)
Other Municipal Revenues	(765)	(765)	(777)	28.9%	(12)				(12)	(1.5%)
Sub-total - Non Property Tax Revenue	**(1,012)**	**(972)**	**(1,002)**	**37.3%**	**(30)**	**0**	**0**	**0**	**(30)**	**(3.1%)**
Breakdown of Total Revenue Increase / (Decrease)					**(3.1%)**	**0.0%**	**0.0%**	**0.0%**	**(3.1%)**	
Property Tax Support (Net Budget)	**1,222**	**1,659**	**1,685**	**62.7%**	**27**	**0**	**0**	**0**	**27**	**1.6%**

Snow Control

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	4,142	4,106	4,028	33.7%	17			(94)	(77)	(1.9%)
Administrative Expenses	6	7	7	0.1%	0				0	0.0%
Purchased Services	52	90	90	0.8%	0				0	0.0%
Materials & Supplies	2,711	2,770	2,676	22.4%	0			(94)	(94)	(3.4%)
Furniture & Equipment	7,090	5,290	5,248	43.9%	85	60		(187)	(42)	(0.8%)
Other Expenses	371	22	22	0.2%	0				0	0.0%
Recovered Expenses	(659)	(127)	(127)	(1.1%)	0				0	0.0%
Total Expenditures	**13,713**	**12,158**	**11,945**	**100.0%**	**102**	**60**	**0**	**(375)**	**(213)**	**(1.8%)**
Breakdown of Total Expenditures Increase / (Decrease)					**0.8%**	**0.5%**	**0.0%**	**(3.1%)**	**(1.8%)**	
Revenue										
User Fees	(679)	(353)	(353)	3.0%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(679)**	**(353)**	**(353)**	**3.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**13,034**	**11,805**	**11,592**	**97.0%**	**102**	**60**	**0**	**(375)**	**(213)**	**(1.8%)**

Traffic Control & Lighting

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	**2010 Actual**	**Revised Budget**	**Approved Budget**	**% of Budget**	**1. Base**	**2. Program Increases**	**3. New Initiatives**	**4. Program Reductions**		
Expenditures										
Personnel Costs	1,561	1,813	1,835	17.3%	22				22	1.2%
Administrative Expenses	12	12	12	0.1%	0				0	0.0%
Financial Expenses	46	20	20	0.2%	0				0	0.0%
Purchased Services	4,092	4,713	4,597	43.3%	22	33	0	(170)	(116)	(2.5%)
Materials & Supplies	3,461	3,597	3,928	37.0%	266	66			332	9.2%
Furniture & Equipment	317	310	305	2.9%	(5)				(5)	(1.6%)
Other Expenses	51	0	0	0.0%	0				0	0.0%
Recovered Expenses	(138)	(80)	(80)	(0.8%)	0				0	0.0%
Total Expenditures	**9,404**	**10,385**	**10,617**	**100.0%**	**305**	**98**	**0**	**(170)**	**233**	**2.2%**
Breakdown of Total Expenditures Increase / (Decrease)					**2.9%**	**0.9%**	**0.0%**	**(1.6%)**	**2.2%**	
Revenue										
User Fees	(52)	(35)	(35)	0.3%	0				0	0.0%
Other Municipal Revenues	(236)	(300)	(300)	2.8%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(288)**	**(335)**	**(335)**	**0.3%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**9,116**	**10,050**	**10,282**	**99.7%**	**305**	**98**	**0**	**(170)**	**233**	**2.3%**

CORPORATE, OPERATIONAL & COUNCIL SERVICES

($ 000's)

	2011 Revised Budget			2012 Budget Approved			Increase/ (Decrease) Over 2011 Net Tax Supported	% Increase/ (Decrease)
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported		
Corporate Services	47,379	(3,313)	44,066	46,783	(3,297)	43,486	(580)	(1.3%)
Corporate Planning & Administration	3,779	(1,210)	2,569	3,906	(1,232)	2,673	104	4.0%
Council Services	3,097	(29)	3,068	3,154	(29)	3,124	56	1.8%
Financial Management	108,493	(36,913)	71,580	110,352	(38,060)	72,292	712	1.0%
Public Support Services	8,552	(7,957)	595	8,761	(8,075)	686	91	15.4%
TOTAL CORPORATE, OPERATIONAL & COUNCIL SERVICES	**171,299**	**(49,422)**	**121,877**	**172,955**	**(50,694)**	**122,262**	**385**	**0.3%**

Total Impact on Tax Levy from the Corporate, Operational & Council Services	**0.1%**

Note: A 1% tax levy increase is equivalent to a $4.6 million increase in the 2012 property tax supported budget.
All figures are subject to rounding.

The 2012 Property Tax Supported Budget for the Corporate, Operational & Council Services program increased by 0.3% or $385. Outlined below is an overview of what has contributed to this net increase in budget.	Increase/ (Decrease)
CORPORATE SERVICES AODA program reduction of $500 and Fleet Services $500 reduction of contribution to the Vehicle and Equipment Reserve Fund. These reductions are partially offset by wage, salary and fringe benefit adjustments due to existing employment agreements and net increases for other operational expenses, such as materials, supplies and purchased services to complete the tasks outlined in the TSD Strategic Plan.	($580)

CORPORATE, OPERATIONAL & COUNCIL SERVICES (continued)

($ 000's)

The 2012 Property Tax Supported Budget for the Corporate, Operational & Council Services program is increasing by 0.3% or $385. Outlined below is an overview of what has contributed to this net increase in budget.	Increase/ (Decrease)
CORPORATE PLANNING & ADMINISTRATION	
Increase in budget due to additional purchased services for Council initiatives, such as the External Intergovernmental Liaison Initiative ($88). Net increase in wage, salary and fringe benefits based on existing employment agreements are partially offset by savings in administrative expenses and additional revenue, such as the Ontario Works Cost of Administration subsidy.	$104
COUNCIL SERVICES	
Increase in budget to reflect existing employment agreements and inflationary increases for membership costs at AMO and FCM. Other operational increases include community engagement venues such as the State of the City Address, the Mayor's Breakfast and Economic Council.	56
FINANCIAL MANAGEMENT	
Increase in capital financing requirements to fund the 2012 capital plan (capital levy) along with debt servicing costs to fund prior year approved capital projects based on planned future issuances and the recent December 2011 debt issuance.	3,539
Net increase in personnel/legal related accounts due to cost pressures such as OMERS premium increase (2nd year contribution increase) and other associated matters partially offset by position management savings.	539
Net decrease in contributions to reserve funds as the contribution to the Major Capital Grants Reserve Fund has been eliminated (-$881) and the Downtown Rehabilitation Reserve Fund and New Affordable Housing has been reduced. This reduction is partially offset by an increase in the contribution to the Dearness Home reserve fund, the Downtown and Old East Incentive Loan Program reserve fund and the Official Plan reserve.	(2,297)

CORPORATE, OPERATIONAL & COUNCIL SERVICES (continued)

($ 000's)

The 2012 Property Tax Supported Budget for the Corporate, Operational & Council Services program is increasing by 0.3% or $385. Outlined below is an overview of what has contributed to this net increase in budget.	Increase/ (Decrease)
FINANCIAL MANAGEMENT (continued)	
Reduction in available capital grant funding to non-profit organizations in the London community.	($200)
Net increase in operational areas of Financial Management based on wage, salary and fringe benefit adjustments due to existing employment agreements and adjustments to operational cost and revenues such as insurance premiums and loss of revenue from grants in lieu.	286
Reduction in revenue from the Ontario Lottery and Gaming Slot machines based on the Provincial change to International Financial Reporting Standards (IFRS), impacting the calculation of the gross revenue.	105
Increased drawdown from the Operating Budget Contingency Reserve, as planned. This increase brings the total draw from reserve to $4.7 million which is now greater than 1% of the municipal property tax levy.	(1,260)
PUBLIC SUPPORT SERVICES	
Net increase including implementation of Community Engagement Plan initiative and net increase due to wage, salary and fringe benefit adjustments based on existing employment agreements and operational cost increases in court services and an increase in postage and courier costs. These cost pressures are partially offset by additional revenue from user fees.	91

Corporate Services

Summary of 2012 Approved Budget

($000's)

Service	2011 Revised Budget			2012 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Administrative Services	2,579	(167)	**2,412**	2,611	(167)	**2,443**	31	0	**31**	1.3%
Asset Management	1,726	0	**1,726**	1,236	0	**1,236**	(490)	0	**(490)**	(28.4%)
Dispatch	688	(158)	**530**	726	(158)	**568**	38	0	**38**	7.3%
Energy Conservation	197	0	**197**	197	0	**197**	0	0	**0**	0.0%
Facilities	12,795	(291)	**12,504**	12,720	(316)	**12,404**	(75)	(25)	**(100)**	(0.8%)
Fleet Management	0	0	**0**	(500)	0	**(500)**	(500)	0	**(500)**	N/A
Graphics, Surveying & Technical Services	796	(3)	**793**	819	(3)	**816**	23	0	**23**	3.0%
Human Resources	5,207	(734)	**4,474**	5,306	(740)	**4,566**	98	(6)	**92**	2.1%
Legal Services	2,519	(15)	**2,504**	2,533	(15)	**2,518**	14	0	**14**	0.6%
Payroll	1,507	(247)	**1,260**	1,525	(197)	**1,328**	18	50	**68**	5.4%
Purchasing	1,180	(216)	**964**	1,198	(220)	**977**	18	(4)	**14**	1.4%
Realty Services	978	(837)	**141**	983	(861)	**122**	5	(24)	**(19)**	(13.4%)
Risk Management	394	(101)	**293**	398	(102)	**297**	4	0	**4**	1.3%
Technology Services	16,813	(544)	**16,269**	17,032	(519)	**16,513**	219	25	**244**	1.5%
Total Service	**47,379**	**(3,313)**	**44,066**	**46,783**	**(3,297)**	**43,486**	**(596)**	**16**	**(580)**	**(1.3%)**
% Increase/Decrease over previous year							**(1.3%)**	**0.5%**	**(1.3%)**	

Administrative Services

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	**2010 Actual**	**Revised Budget**	**Approved Budget**	**% of Budget**	**1. Base**	**2. Program Increases**	**3. New Initiatives**	**4. Program Reductions**		
Expenditures										
Personnel Costs	1,938	1,197	1,228	47.0%	32				32	2.6%
Administrative Expenses	560	459	457	17.5%	(2)				(2)	(0.4%)
Financial Expenses	150	135	135	5.2%	0				0	0.0%
Purchased Services	532	600	601	23.0%	1				1	0.2%
Materials & Supplies	10	18	18	0.7%	0				0	0.0%
Furniture & Equipment	50	47	47	1.8%	0				0	0.4%
Transfers	145	124	124	4.8%	0				0	0.0%
Other Expenses	0	0	0	0.0%	0				0	0.0%
Total Expenditures	**3,385**	**2,579**	**2,611**	**100.0%**	**31**	**0**	**0**	**0**	**31**	**1.2%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.2%**	**0.0%**	**0.0%**	**0.0%**	**1.2%**	
Revenue										
Government Grants & Subsidies	(25)	0	0	0.0%	0				0	0.0%
User Fees	(121)	(142)	(142)	5.5%	0				0	0.0%
Other Municipal Revenues	(472)	(25)	(25)	1.0%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(619)**	**(167)**	**(167)**	**6.4%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**2,766**	**2,412**	**2,443**	**93.6%**	**31**	**0**	**0**	**0**	**31**	**1.3%**

Asset Management

2012 Approved Budget

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Object	2010 Actual	2011 Revised Budget	2012 Approved Budget	2012 % of Budget	Explanation of Changes within Budget 1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions	Increase / (Decrease) over previous year	
Expenditures										
Personnel Costs	362	608	611	49.5%	3				3	0.5%
Administrative Expenses	29	25	25	2.0%	0				0	0.0%
Financial Expenses	100	0	0	0.0%	0				0	0.0%
Purchased Services	130	28	35	2.8%	7				7	24.6%
AODA	13	1,060	560	45.3%	0			(500)	(500)	(47.2%)
Materials & Supplies	4	1	1	0.1%	0				0	0.0%
Furniture & Equipment	0	3	3	0.3%	0				0	0.0%
Total Expenditures	**637**	**1,726**	**1,236**	**100.0%**	**10**	**0**	**0**	**(500)**	**(490)**	**(28.4%)**
Breakdown of Total Expenditures Increase / (Decrease)					**0.6%**	**0.0%**	**0.0%**	**(29.0%)**	**(28.4%)**	
Revenue										
Sub-total - Non Property Tax Revenue	**0**	**0**	**0**	**0.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**637**	**1,726**	**1,236**	**100.0%**	**10**	**0**	**0**	**(500)**	**(490)**	**(28.4%)**

Dispatch

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	656	629	680	93.7%	51				51	8.1%
Administrative Expenses	4	4	4	0.5%	0				0	0.0%
Purchased Services	11	65	55	7.6%	(10)				(10)	(15.4%)
Materials & Supplies	1	3	3	0.4%	0				0	0.0%
Furniture & Equipment	192	109	107	14.7%	(3)				(3)	(2.4%)
Other Expenses	32	0	0	0.0%	0				0	0.0%
Recovered Expenses	(60)	(122)	(122)	(16.8%)	0				0	0.0%
Total Expenditures	**837**	**688**	**726**	**100.0%**	**38**	**0**	**0**	**0**	**38**	**5.6%**
Breakdown of Total Expenditures Increase / (Decrease)					**5.6%**	**0.0%**	**0.0%**	**0.0%**	**5.6%**	
Revenue										
Other Municipal Revenues	(158)	(158)	(158)	21.8%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(158)**	**(158)**	**(158)**	**21.8%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**679**	**530**	**568**	**78.2%**	**38**	**0**	**0**	**0**	**38**	**7.3%**

Energy Conservation

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	2010 Actual	Revised Budget	Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	161	157	157	79.5%	0				0	0.0%
Administrative Expenses	1	1	1	0.7%	0				0	0.0%
Financial Expenses	36	0	0	0.0%	0				0	0.0%
Purchased Services	0	9	9	4.4%	0				0	0.0%
Materials & Supplies	30	24	24	12.2%	0				0	0.0%
Furniture & Equipment	7	6	6	3.2%	0				0	0.0%
Total Expenditures	**234**	**197**	**197**	**100.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Expenditures Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Revenue										
Other Municipal Revenues	(37)			0.0%					0	0.0%
Sub-total - Non Property Tax Revenue	**(37)**	**0**	**0**	**0.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**197**	**197**	**197**	**100.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**

Facilities

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	**2010 Actual**	**Revised Budget**	**Approved Budget**	**% of Budget**	**1. Base**	**2. Program Increases**	**3. New Initiatives**	**4. Program Reductions**		
Expenditures										
Personnel Costs	4,429	4,841	5,030	39.5%	189				189	3.9%
Administrative Expenses	49	71	71	0.6%	0				0	0.0%
Financial Expenses	31	0	0	0.0%	0				0	0.0%
Purchased Services	2,693	2,677	2,677	21.0%	0				0	0.0%
Materials & Supplies	4,559	5,279	5,003	39.3%	(276)				(276)	(5.2%)
Furniture & Equipment	333	336	335	2.6%	(1)				(1)	(0.3%)
Other Expenses	27	10	10	0.1%	0				0	0.0%
Recovered Expenses	(302)	(419)	(407)	(3.2%)	13				13	3.1%
Total Expenditures	**11,818**	**12,795**	**12,720**	**100.0%**	**(75)**	**0**	**0**	**0**	**(75)**	**(0.6%)**
Breakdown of Total Expenditures Increase / (Decrease)					**(0.6%)**	**0.0%**	**0.0%**	**0.0%**	**(0.6%)**	
Revenue										
User Fees	(24)	(28)	(28)	0.2%	0				0	0.0%
Other Municipal Revenues	(299)	(263)	(288)	2.3%	(25)				(25)	(9.5%)
Sub-total - Non Property Tax Revenue	**(324)**	**(291)**	**(316)**	**2.5%**	**(25)**	**0**	**0**	**0**	**(25)**	**(8.6%)**
Breakdown of Total Revenue Increase / (Decrease)					**(8.6%)**	**0.0%**	**0.0%**	**0.0%**	**(8.6%)**	
Property Tax Support (Net Budget)	**11,495**	**12,504**	**12,404**	**97.5%**	**(100)**	**0**	**0**	**0**	**(100)**	**(0.8%)**

Fleet Management

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	2010 Actual	Revised Budget	Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	4,051	4,417	4,328	30.0%	(89)				(89)	(2.0%)
Administrative Expenses	53	60	69	0.5%	9				9	15.1%
Financial Expenses	175	0	0	0.0%	0				0	0.0%
Contribution to Vehicle & Equipment Reserve Fund	4,071	4,116	3,647	25.3%	30			(500)	(470)	(11.4%)
Purchased Services	928	1,032	977	6.8%	(55)				(55)	(5.3%)
Materials & Supplies	3,780	4,416	4,615	32.0%	199				199	4.5%
Furniture & Equipment	242	231	271	1.9%	40				40	17.3%
Other Expenses	45	35	35	0.2%	0				0	0.0%
Recovered Expenses	(14,350)	(14,307)	(14,441)	(100.0%)	(134)				(134)	(0.9%)
Total Expenditures	**(1,006)**	**0**	**(500)**	**(3.5%)**	**0**	**0**	**0**	**(500)**	**(500)**	**N/A**
Breakdown of Total Expenditures Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**N/A**	**N/A**	
Revenue										
Government Grants & Subsidies	(8)	0	0	0.0%	0				0	0.0%
Other Municipal Revenues	(176)	0	0	0.0%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(184)**	**0**	**0**	**0.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**(1,189)**	**0**	**(500)**	**(3.5%)**	**0**	**0**	**0**	**(500)**	**(500)**	**N/A**

Graphics, Surveying & Technical Services

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	1,073	1,068	1,091	133.2%	23				23	2.1%
Administrative Expenses	0	1	1	0.2%	0				0	0.0%
Purchased Services	38	47	45	5.5%	(2)				(2)	(4.4%)
Materials & Supplies	7	6	7	0.9%	1				1	22.2%
Furniture & Equipment	22	25	29	3.5%	4				4	14.3%
Recovered Expenses	(324)	(353)	(355)	(43.4%)	(2)				(2)	(0.7%)
Total Expenditures	**816**	**796**	**819**	**100.0%**	**23**	**0**	**0**	**0**	**23**	**2.9%**
Breakdown of Total Expenditures Increase / (Decrease)					**2.9%**	**0.0%**	**0.0%**	**0.0%**	**2.9%**	
Revenue										
User Fees	(1)	(3)	(3)	0.3%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(1)**	**(3)**	**(3)**	**0.3%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**815**	**793**	**816**	**99.7%**	**23**	**0**	**0**	**0**	**23**	**3.0%**

Human Resources

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	2010 Actual	Revised Budget	Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	3,347	3,439	3,423	64.5%	(16)				(16)	(0.5%)
Administrative Expenses	789	936	1,017	19.2%	6		75		81	8.7%
Financial Expenses	341	0	0	0.0%	0				0	0.0%
Purchased Services	1,482	770	780	14.7%	9				9	1.2%
Materials & Supplies	57	39	54	1.0%	15				15	37.2%
Furniture & Equipment	25	37	41	0.8%	4				4	11.3%
Other Expenses	0	0	0	0.0%	0				0	0.0%
Recovered Expenses	0	(14)	(9)	(0.2%)	5				5	36.2%
Total Expenditures	**6,042**	**5,207**	**5,306**	**100.0%**	**23**	**0**	**75**	**0**	**98**	**1.9%**
Breakdown of Total Expenditures Increase / (Decrease)					**0.4%**	**0.0%**	**1.4%**	**0.0%**	**1.9%**	
Revenue										
User Fees	(3)	(3)	(3)	0.0%	0				0	0.0%
Other Municipal Revenues	(724)	(731)	(737)	13.9%	(6)				(6)	(0.8%)
Sub-total - Non Property Tax Revenue	**(727)**	**(734)**	**(740)**	**13.9%**	**(6)**	**0**	**0**	**0**	**(6)**	**(0.8%)**
Breakdown of Total Revenue Increase / (Decrease)					**(0.8%)**	**0.0%**	**0.0%**	**0.0%**	**(0.8%)**	
Property Tax Support (Net Budget)	**5,315**	**4,474**	**4,566**	**86.1%**	**17**	**0**	**75**	**0**	**92**	**2.1%**

Legal Services

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	1,946	1,977	1,983	78.3%	6				6	0.3%
Administrative Expenses	46	50	51	2.0%	1				1	2.0%
Purchased Services	267	423	430	17.0%	6				6	1.4%
Materials & Supplies	49	49	50	2.0%	1				1	2.0%
Furniture & Equipment	13	19	19	0.7%	0				0	0.0%
Total Expenditures	**2,321**	**2,519**	**2,533**	**100.0%**	**14**	**0**	**0**	**0**	**14**	**0.6%**
Breakdown of Total Expenditures Increase / (Decrease)					**0.6%**	**0.0%**	**0.0%**	**0.0%**	**0.6%**	
Revenue										
Other Municipal Revenues	(114)	(15)	(15)	0.6%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(114)**	**(15)**	**(15)**	**0.6%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**2,207**	**2,504**	**2,518**	**99.4%**	**14**	**0**	**0**	**0**	**14**	**0.6%**

Payroll

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	2010 Actual	Revised Budget	Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	1,634	1,464	1,483	97.3%	18				18	1.3%
Administrative Expenses	16	21	21	1.4%	0				0	0.0%
Purchased Services	1	1	1	0.1%	0				0	0.0%
Materials & Supplies	22	20	20	1.3%	0				0	0.0%
Furniture & Equipment	7	0	0	0.0%	0				0	0.0%
Total Expenditures	**1,680**	**1,507**	**1,525**	**100.0%**	**18**	**0**	**0**	**0**	**18**	**1.2%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.2%**	**0.0%**	**0.0%**	**0.0%**	**1.2%**	
Revenue										
Other Municipal Revenues	(249)	(247)	(197)	12.9%	50				50	20.2%
Sub-total - Non Property Tax Revenue	**(249)**	**(247)**	**(197)**	**12.9%**	**50**	**0**	**0**	**0**	**50**	**20.2%**
Breakdown of Total Revenue Increase / (Decrease)					**20.2%**	**0.0%**	**0.0%**	**0.0%**	**20.2%**	
Property Tax Support (Net Budget)	**1,431**	**1,260**	**1,328**	**87.1%**	**68**	**0**	**0**	**0**	**68**	**5.4%**

Purchasing

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012 Approved Budget	2012 % of Budget	Explanation of Changes within Budget: 1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions	Increase / (Decrease) over previous year	
Expenditures										
Personnel Costs	1,067	1,139	1,157	96.6%	19				19	1.6%
Administrative Expenses	13	21	20	1.7%	(1)				(1)	(4.8%)
Purchased Services	0	2	1	0.1%	(1)				(1)	(55.6%)
Materials & Supplies	9	10	10	0.8%	0				0	0.0%
Furniture & Equipment	15	9	10	0.8%	1				1	11.2%
Total Expenditures	**1,104**	**1,180**	**1,198**	**100.0%**	**18**	**0**	**0**	**0**	**18**	**1.5%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.5%**	**0.0%**	**0.0%**	**0.0%**	**1.5%**	
Revenue										
User Fees	(15)	(15)	(15)	1.3%	0				0	0.0%
Other Municipal Revenues	(166)	(201)	(205)	17.1%	(4)				(4)	(2.0%)
Sub-total - Non Property Tax Revenue	**(181)**	**(216)**	**(220)**	**18.4%**	**(4)**	**0**	**0**	**0**	**(4)**	**(1.8%)**
Breakdown of Total Revenue Increase / (Decrease)					**(1.8%)**	**0.0%**	**0.0%**	**0.0%**	**(1.8%)**	
Property Tax Support (Net Budget)	**924**	**964**	**977**	**81.6%**	**14**	**0**	**0**	**0**	**14**	**1.4%**

Realty Services

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	539	651	660	67.1%	9				9	1.4%
Administrative Expenses	17	25	25	2.5%	0				0	0.0%
Financial Expenses	213	195	195	19.8%	0				0	0.0%
Purchased Services	117	90	91	9.3%	1				1	0.8%
Materials & Supplies	5	15	11	1.1%	(4)				(4)	(27.6%)
Furniture & Equipment	1	2	1	0.1%	(1)				(1)	(50.0%)
Total Expenditures	**891**	**978**	**983**	**100.0%**	**5**	**0**	**0**	**0**	**5**	**0.5%**
Breakdown of Total Expenditures Increase / (Decrease)					**0.5%**	**0.0%**	**0.0%**	**0.0%**	**0.5%**	
Revenue										
User Fees	(869)	(837)	(861)	87.5%	(24)				(24)	(2.8%)
Sub-total - Non Property Tax Revenue	**(869)**	**(837)**	**(861)**	**87.5%**	**(24)**	**0**	**0**	**0**	**(24)**	**(2.8%)**
Breakdown of Total Revenue Increase / (Decrease)					**(2.8%)**	**0.0%**	**0.0%**	**0.0%**	**(2.8%)**	
Property Tax Support (Net Budget)	**22**	**141**	**122**	**12.5%**	**(19)**	**0**	**0**	**0**	**(19)**	**(13.4%)**

Risk Management

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	339	342	338	85.0%	(4)				(4)	(1.2%)
Administrative Expenses	11	22	24	6.0%	2				2	9.2%
Purchased Services	29	25	30	7.6%	5				5	19.8%
Materials & Supplies	2	3	3	0.9%	0				0	0.0%
Furniture & Equipment	0	2	3	0.8%	1				1	52.6%
Total Expenditures	**381**	**394**	**398**	**100.0%**	**4**	**0**	**0**	**0**	**4**	**1.0%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.0%**	**0.0%**	**0.0%**	**0.0%**	**1.0%**	
Revenue										
User Fees	(11)	(4)	(5)	1.1%	0				0	0.0%
Other Municipal Revenues	(97)	(97)	(97)	24.4%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(108)**	**(101)**	**(102)**	**25.5%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**273**	**293**	**297**	**74.5%**	**4**	**0**	**0**	**0**	**4**	**1.3%**

Technology Services

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	2010 Actual	Revised Budget	Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	6,909	7,538	8,285	48.6%	747				747	9.9%
Administrative Expenses	164	182	308	1.8%	26		100		126	69.4%
Financial Expenses	70	0	0	0.0%	0				0	0.0%
Purchased Services	5,733	5,850	5,318	31.2%	(752)		221		(531)	(9.1%)
Materials & Supplies	211	241	277	1.6%	36				36	14.9%
Furniture & Equipment	3,638	3,616	3,473	20.4%	(143)				(143)	(4.0%)
Other Expenses	0	0	0	0.0%	0				0	0.0%
Recovered Expenses	(637)	(613)	(629)	(3.7%)	(16)				(16)	(2.6%)
Total Expenditures	**16,088**	**16,813**	**17,032**	**100.0%**	**(102)**	**0**	**321**	**0**	**219**	**1.3%**
Breakdown of Total Expenditures Increase / (Decrease)					**(0.6%)**	**0.0%**	**1.9%**	**0.0%**	**1.3%**	
Revenue										
User Fees	(9)	(12)	(7)	0.0%	5				5	41.7%
Other Municipal Revenues	(532)	(532)	(512)	3.0%	20				20	3.8%
Sub-total - Non Property Tax Revenue	**(541)**	**(544)**	**(519)**	**3.0%**	**25**	**0**	**0**	**0**	**25**	**4.6%**
Breakdown of Total Revenue Increase / (Decrease)					**4.6%**	**0.0%**	**0.0%**	**0.0%**	**4.6%**	
Property Tax Support (Net Budget)	**15,547**	**16,269**	**16,513**	**97.0%**	**(77)**	**0**	**321**	**0**	**244**	**1.5%**

Corporate Planning and Administration

Summary of 2012 Approved Budget

($000's)

	2011 Revised Budget			2012 Approved Budget			Increase / (Decrease) Over Previous Year			
Service	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Corporate Management	2,921	(1,205)	**1,716**	3,047	(1,227)	**1,820**	126	(22)	**104**	6.0%
Governmental Liaison	281	0	**281**	285	0	**285**	4	0	**4**	1.5%
Information & Archive Management	577	(5)	**572**	574	(5)	**569**	(3)	0	**(3)**	(0.6%)
Total Service	**3,779**	**(1,210)**	**2,569**	**3,906**	**(1,232)**	**2,673**	**127**	**(22)**	**104**	**4.0%**
% Increase/Decrease over previous year							**3.4%**	**(1.8%)**	**4.0%**	

Corporate Management

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	2,096	2,348	2,408	79.0%	60				60	2.6%
Administrative Expenses	365	257	246	8.1%	(11)				(11)	(4.3%)
Financial Expenses	15	0	0	0.0%	0				0	0.0%
Purchased Services	269	236	312	10.2%	76				76	32.2%
Materials & Supplies	23	23	24	0.8%	1				1	4.3%
Furniture & Equipment	7	7	7	0.2%	0				0	0.0%
Transfers	43	50	50	1.6%	0				0	0.0%
Total Expenditures	**2,818**	**2,921**	**3,047**	**100.0%**	**126**	**0**	**0**	**0**	**126**	**4.3%**
Breakdown of Total Expenditures Increase / (Decrease)					**4.3%**	**0.0%**	**0.0%**	**0.0%**	**4.3%**	
Revenue										
Government Grants & Subsidies	(137)	(133)	(154)	5.1%	(21)				(21)	(15.8%)
Other Municipal Revenues	(672)	(1,072)	(1,073)	35.2%	(1)				(1)	(0.1%)
Sub-total - Non Property Tax Revenue	**(809)**	**(1,205)**	**(1,227)**	**40.3%**	**(22)**	**0**	**0**	**0**	**(22)**	**(1.8%)**
Breakdown of Total Revenue Increase / (Decrease)					**(1.8%)**	**0.0%**	**0.0%**	**0.0%**	**(1.8%)**	
Property Tax Support (Net Budget)	**2,009**	**1,716**	**1,820**	**59.7%**	**104**	**0**	**0**	**0**	**104**	**6.0%**

Governmental Liaison

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	**2010 Actual**	**Revised Budget**	**Approved Budget**	**% of Budget**	**1. Base**	**2. Program Increases**	**3. New Initiatives**	**4. Program Reductions**		
Expenditures										
Personnel Costs	0	253	255	89.5%	2				2	0.8%
Administrative Expenses	0	27	28	9.8%	1				1	3.7%
Purchased Services	0	1	1	0.4%	0				0	0.0%
Materials & Supplies	0	0	1	0.4%	1				1	0.0%
Total Expenditures	**0**	**281**	**285**	**100.0%**	**4**	**0**	**0**	**0**	**4**	**1.4%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.4%**	**0.0%**	**0.0%**	**0.0%**	**1.4%**	
Revenue										
Sub-total - Non Property Tax Revenue	**0**	**0**	**0**	**0.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**0**	**281**	**285**	**100.0%**	**4**	**0**	**0**	**0**	**4**	**1.5%**

Information & Archive Management

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	2010 Actual	Revised Budget	Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	452	513	509	88.7%	(4)				(4)	(0.8%)
Administrative Expenses	0	1	1	0.2%	0				0	0.0%
Financial Expenses	10	0	0	0.0%	0				0	0.0%
Purchased Services	52	62	63	11.0%	1				1	1.6%
Materials & Supplies	0	1	1	0.2%	0				0	0.0%
Total Expenditures	**514**	**577**	**574**	**100.0%**	**(3)**	**0**	**0**	**0**	**(3)**	**(0.5%)**
Breakdown of Total Expenditures Increase / (Decrease)					**(0.5%)**	**0.0%**	**0.0%**	**0.0%**	**(0.5%)**	
Revenue										
User Fees	(298)	(5)	(5)	0.9%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(298)**	**(5)**	**(5)**	**0.9%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**216**	**572**	**569**	**99.1%**	**(3)**	**0**	**0**	**0**	**(3)**	**(0.6%)**

Council Services

Summary of 2012 Approved Budget

($000's)

	2011 Revised Budget			2012 Approved Budget			Increase / (Decrease) Over Previous Year			
Service	**Expense**	**Non Tax Revenue**	**Net Tax Supported**	**Expense**	**Non Tax Revenue**	**Net Tax Supported**	**Expense**	**Non Tax Revenue**	**Net Tax Supported**	**Net Tax Supported (%)**
Advisory Committees	94	0	**94**	95	0	**95**	1	0	**1**	1.5%
Audit	300	0	**300**	300	0	**300**	0	0	**0**	0.0%
Councillors' Offices	1,237	(1)	**1,236**	1,255	(1)	**1,254**	18	0	**18**	1.5%
Mayor's Office	455	0	**455**	492	0	**492**	37	0	**37**	8.1%
Municipal Election	2	0	**2**	2	0	**2**	0	0	**0**	0.0%
Secretariat Support-City Clerk	1,009	(28)	**981**	1,009	(28)	**981**	0	0	**0**	0.0%
Total Service	**3,097**	**(29)**	**3,068**	**3,154**	**(29)**	**3,124**	**56**	**0**	**56**	**1.8%**
% Increase/Decrease over previous year							**1.8%**	**0.0%**	**1.8%**	

Advisory Committees

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Administrative Expenses	9	8	8	8.4%	0				0	0.0%
Purchased Services	7	20	21	22.1%	1				1	5.0%
Advisory Committees*	80	80	80	84.2%	0				0	0.0%
Recovered Expenses	(13)	(14)	(14)	(14.7%)	0				0	0.0%
Total Expenditures	**83**	**94**	**95**	**100.0%**	**1**	**0**	**0**	**0**	**1**	**1.5%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.1%**	**0.0%**	**0.0%**	**0.0%**	**1.1%**	
Revenue										
Sub-total - Non Property Tax Revenue	**0**	**0**	**0**	**0.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**83**	**94**	**95**	**100.0%**	**1**	**0**	**0**	**0**	**1**	**1.5%**

Additional Information / Commentary with respect to 2012 increase / (decrease)

(1) Base (Flow through from prior years, inflation, contractual obligations, efficiencies)
There are no changes being recommended on Advisory Committees' budgets.

***Breakdown of Advisory Committees Budget:**

Committee	2010 Actual	2011 Revised Net Budget	2012		
			Approved Budget	Increase over 2011	
				$	%
Accessibility Advisory Committee	6,629	7,538	7,538	0	0.0%
Advisory Committee on the Environment	1,021	1,005	1,005	0	0.0%
Agricultural Advisory Committee	0	186	186	0	0.0%
Animal Welfare Advisory Committee	902	1,005	1,005	0	0.0%
Community Safety and Crime Prevention Advisory Committee	7,000	7,074	7,074	0	0.0%
Environmental and Ecological Planning Advisory Committee	382	1,005	1,005	0	0.0%
London Advisory Committee on Heritage	4,929	7,035	7,035	0	0.0%
LTC Adjustment Revision Committee	43,282	46,596	46,596	0	0.0%
London Diversity & Race Relations Advisory Committee	4,660	5,357	5,357	0	0.0%
London Housing Advisory Committee	187	749	749	0	0.0%
Transportation Advisory Committee	1,500	1,729	1,729	0	0.0%
Trees and Forests Advisory Committee	478	1,005	1,005	0	0.0%
Total Advisory Committees	**70,970**	**80,284**	**80,284**	**0**	**0.0%**

Audit

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Purchased Services	0	300	300	100.0%					0	0.0%
Total Expenditures	**0**	**300**	**300**	**100.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Expenditures Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Revenue										
Sub-total - Non Property Tax Revenue	**0**	**0**	**0**	**0.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**0**	**300**	**300**	**100.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**

Councillors' Offices

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	923	928	927	73.9%	(1)				(1)	(0.1%)
Administrative Expenses	91	108	89	7.1%	(19)				(19)	(17.6%)
Financial Expenses	11	0	0	0.0%	0				0	0.0%
Purchased Services	70	87	101	8.0%	14				14	16.1%
Materials & Supplies	102	104	127	10.1%	23				23	22.1%
Furniture & Equipment	55	10	11	0.9%	1				1	10.0%
Total Expenditures	**1,252**	**1,237**	**1,255**	**100.0%**	**18**	**0**	**0**	**0**	**18**	**1.5%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.5%**	**0.0%**	**0.0%**	**0.0%**	**1.5%**	
Revenue										
Other Municipal Revenues	(1)	(1)	(1)	0.1%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(1)**	**(1)**	**(1)**	**0.1%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**1,251**	**1,236**	**1,254**	**99.9%**	**18**	**0**	**0**	**0**	**18**	**1.5%**

Mayor's Office

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	399	372	368	74.8%	(4)				(4)	(1.1%)
Administrative Expenses	13	22	24	4.9%	2				2	9.1%
Purchased Services	3	46	83	16.9%	7		30		37	80.4%
Materials & Supplies	8	10	12	2.4%	2				2	20.0%
Furniture & Equipment	0	5	5	1.0%	0				0	0.0%
Total Expenditures	**423**	**455**	**492**	**100.0%**	**7**	**0**	**30**	**0**	**37**	**8.1%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.5%**	**0.0%**	**6.6%**	**0.0%**	**8.1%**	
Revenue										
Sub-total - Non Property Tax Revenue	**0**	**0**	**0**	**0.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**423**	**455**	**492**	**100.0%**	**7**	**0**	**30**	**0**	**37**	**8.1%**

Municipal Election

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012 Approved Budget	2012 % of Budget	Explanation of Changes within Budget: 1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions	Increase / (Decrease) over previous year	
Expenditures										
Personnel Costs	202	0	0	0.0%					0	0.0%
Administrative Expenses	5	2	2	100.0%					0	0.0%
Purchased Services	338	0	0	0.0%					0	0.0%
Materials & Supplies	361	0	0	0.0%					0	0.0%
Furniture & Equipment	181	0	0	0.0%					0	0.0%
Transfers	0	0	0	0.0%					0	0.0%
Other Expenses	2	0	0	0.0%					0	0.0%
Total Expenditures	**1,089**	**2**	**2**	**100.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Expenditures Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Revenue										
User Fees	(4)	0	0	0.0%					0	0.0%
Other Municipal Revenues	(1,083)	0	0	0.0%					0	0.0%
Sub-total - Non Property Tax Revenue	**(1,087)**	**0**	**0**	**0.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**2**	**2**	**2**	**100.0%**	**0**	**0**	**0**	**0.0%**	**0**	**0.0%**

Secretariat Support-City Clerk

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012 Approved Budget	2012 % of Budget	Explanation of Changes within Budget: 1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions	Increase / (Decrease) over previous year	
Expenditures										
Personnel Costs	848	872	858	85.0%	(14)				(14)	(1.6%)
Administrative Expenses	34	57	57	5.6%	0				0	0.0%
Financial Expenses	20	0	0	0.0%	0				0	0.0%
Purchased Services	34	47	61	6.0%	14				14	29.8%
Materials & Supplies	42	56	56	5.6%	0				0	0.0%
Furniture & Equipment	2	2	2	0.2%	0				0	0.0%
Transfers	4	4	4	0.4%	0				0	0.0%
Recovered Expenses	(13)	(29)	(29)	(2.9%)	0				0	0.0%
Total Expenditures	**971**	**1,009**	**1,009**	**100.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Expenditures Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Revenue										
Other Municipal Revenues	(23)	(28)	(28)	2.8%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(23)**	**(28)**	**(28)**	**2.8%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**948**	**981**	**981**	**97.2%**	**0**	**0**	**0**	**0**	**0**	**0.0%**

Financial Management

Summary of 2012 Approved Budget

($000's)

Service	2011 Revised Budget			2012 Approved Budget			Increase / (Decrease) Over Previous Year			
	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Capital Costs & Contingencies	101,649	0	**101,649**	103,355	0	**103,355**	1,706	0	**1,706**	1.7%
Corporate Revenues	325	(35,169)	**(34,844)**	345	(36,259)	**(35,914)**	20	(1,090)	**(1,070)**	(3.1%)
Financial Planning & Reporting	1,142	(268)	**874**	1,159	(272)	**887**	17	(4)	**13**	1.5%
Financial Services	2,195	(288)	**1,907**	2,249	(301)	**1,948**	54	(13)	**41**	2.2%
Business Planning	629	(38)	**591**	641	(38)	**603**	12	0	**12**	2.1%
Financial and Business Services	1,815	(839)	**976**	1,851	(852)	**999**	36	(13)	**23**	2.3%
Finance (Planning, Environmental and Engineering Services)	737	(310)	**427**	751	(337)	**414**	14	(27)	**(13)**	(3.1%)
Total Service	**108,493**	**(36,913)**	**71,580**	**110,352**	**(38,060)**	**72,292**	**1,859**	**(1,147)**	**712**	**1.0%**
% Increase/Decrease over previous year							**1.7%**	**(3.1%)**	**1.0%**	

Capital Costs & Contingencies

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	**2010 Actual**	**Revised Budget**	**Approved Budget**	**% of Budget**	**1. Base**	**2. Program Increases**	**3. New Initiatives**	**4. Program Reductions**		
Expenditures										
Capital Financing:										
Debt Charges & Substitution:										
a) Debt Charges	31,839	34,497	35,836	33.0%	1,339				1,339	3.9%
Contributions to Capital Reserve										
a) Major Repairs & Upgrades (Private/Non Profit)	1,000	500	476	0.4%				(24)	(24)	(4.8%)
b) New Affordable Housing	2,000	2,000	1,000	0.9%				(1,000)	(1,000)	(50.0%)
c) Police Vehicle Replacement	1,764	1,764	1,681	1.5%				(83)	(83)	(4.7%)
d) Major Repairs - City Facilities	1,850	3,050	4,236	3.9%	1,400			(214)	1,186	38.9%
e) Property Acquisition	880	880	838	0.8%				(42)	(42)	(4.8%)
f) Major Capital Grants	1,281	881	0	0.0%	(881)				(881)	(100.0%)
g) Downtown Rehabilitation	600	2,100	572	0.5%	(1,500)			(28)	(1,528)	(72.8%)
h) Other Capital	12,722	12,660	12,832	11.8%	400			(228)	172	1.4%
Capital Levy	19,336	18,453	20,653	19.0%		2,200			2,200	11.9%
Contributions to Non-capital Reserves and Reserve Funds:										
a) 2010 Surplus to Operating Budget Contingency	5,261	0	0	0.0%					0	0.0%
b) Unfunded Liabilities	1,500	0	0	0.0%					0	0.0%
c) Energy Management	100	100	0	0.0%				(100)	(100)	(100.0%)
d) Operating Reserves (*Civic Investments*, Municipal Elections, Self Insurance, Sick Leave and WSIB)	2,459	2,459	2,462	2.3%	100			(97)	3	0.1%
Total Financing Costs	**82,592**	**79,344**	**80,586**	**74.2%**	**858**	**2,200**	**0**	**(1,816)**	**1,242**	**1.6%**
Contingencies:										
a) Tax Write Offs and Rebates	7,903	7,584	7,584	7.0%					0	0.0%
b) Corporate Costs (Personnel and Legal)	1,618	6,041	6,580	6.1%	3,839			(3,300)	539	8.9%

Capital Costs & Contingencies

2012 Approved Budget (cont'd)

($000's)

Object	2010 Actual	2011 Revised Budget	2012 Approved Budget	2012 % of Budget	Explanation of Changes within Budget: 1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions	Increase / (Decrease) over previous year	
Expenditures										
Other Corporate Expenditures:										
a) Interest Charges/Bank Fees	266	649	578	0.6%	(71)				(71)	(10.9%)
b) Professional Fees (Accounting, Consulting, Legal, Purchased Services)	294	708	708	0.7%					0	0.0%
c) Insurance Costs	1,150	1,356	1,463	1.4%	107				107	7.9%
d) Municipal Property Assessment Corporation (MPAC) service fee	4,264	4,477	4,566	4.4%	89				89	2.0%
e) County of Middlesex - suburban roads payments	1,185	1,240	1,240	1.2%					0	0.0%
f) Capital Grants *(see supplementary info)*	1,065	250	50	0.0%				(200)	(200)	(80.0%)
g) Ontario Disability Support Program	11,423	0	0	0.0%					0	0.0%
Total Expenditures	**111,760**	**101,649**	**103,355**	**100.0%**	**4,822**	**2,200**	**0**	**(5,316)**	**1,706**	**1.7%**
Breakdown of Total Expenditures Increase / (Decrease)					**4.7%**	**2.2%**	**0.0%**	**(5.2%)**	**1.7%**	
Revenue										
Ontario Municipal Partnership Funding & Other	(1,882)	0	0	0.0%					0	0.0%
Sub-total - Non Property Tax Revenue	**(1,882)**	**0**	**0**	**0.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**109,878**	**101,649**	**103,355**	**100.0%**	**4,822**	**2,200**	**0**	**(5,316)**	**1,706**	**1.7%**

2012 CAPITAL COSTS AND CONTINGENCIES - APPENDIX A

2012 CAPITAL GRANT REQUESTS

		2012	2013	2014	2015	2016	2017
Available New Capital Grant Funding		50	50	50	50	50	50
Applications Committed in Previous Years							
Aeolian Hall	*Grant Approved:* $150,000; $100,00 in 2011 and $50,000 in 2012. *Grant Requested:* $150,000 *Purpose:* Replacement of roof and refurbishing the elevator. Total project cost is $183,000	50					
Total Committed in Previous Years		50	0	0	0	0	0
Balance Available for Additional Requests		0	50	50	50	50	50
Applications Received for Council Consideration							
Jet Aircraft Museum	*Grant Requested*: $500,000 over 3 years *Purpose:* Purchase of building to house the collection, workshops, display areas, training facilities and offices of the Museum. Building is currently leased until January 1, 2013. Previous building was too small to be used as a museum and to accommodate joint venture with the Secrets of Radar Museum. Total cost is $500,000.	200	200	100			
The Arts Project	*Grant Requested*: $300,000 over 3 years *Purpose:* Replace theatre roof, renovate theatre, dressing room and lower workshop space to create an additional studio/classroom. Total project cost is $587,000.	100	100	100			
The Grand Theatre	*Grant Requested*: $50,000 *Purpose:* Renovate McManus Studio Theatre, including replacement of disintegrating fire and soundproof doors and stage curtains and providing for a flexible riser system, new chairs, new theatre lighting, and new sound system. Upgrades will provide a better suited space to the flexible use of the Theatre and it will be an up-to-date venue for both internal and community users. Total project cost is $206,610. Previous capital grant for $400,000 was approved in 2007 over 4 years to provide for renovations of The Grand Theatre's main stage.	50					
Total Applications Received		350	300	200	0	0	0

Corporate Revenues

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012 Approved Budget	2012 % of Budget	Explanation of Changes within Budget 1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions	Increase / (Decrease) over previous year	
Expenditures										
Other Taxation:										
a) Grants In Lieu of Taxes & Railway Rights of Way	(9,221)	(9,305)	(9,178)	25.6%	127				127	1.4%
b) Supplementary Taxes	(8,215)	(5,100)	(5,100)	14.2%	0				0	0.0%
c) Local Improvements	(127)	(149)	(149)	0.4%	0				0	0.0%
Government Grants & Subsidy:										
a) Dearness - Provincial Capital Recovery	(918)	(918)	(918)	2.6%	0				0	0.0%
b) Other Grants	(100)	0	0	0.0%					0	0.0%
Other Municipal Revenues:										
a) Penalty & Interest	(5,109)	(3,405)	(3,405)	9.5%	0				0	0.0%
b) Short & Long Term Investments	(510)	(783)	(783)	2.2%	0				0	0.0%
c) Draw from Operating Stabilization Reserves										
i) Strategic Draw from Operating Budget Contingency Reserve	(75)	(3,460)	(4,720)	13.1%	(1,260)				(1,260)	(36.4%)
ii) Transfer from Capital Reserves	(39)	(38)	(38)	0.1%	0				0	0.0%
d) Western Fair										
i) Slot Machine	(3,825)	(3,800)	(3,695)	10.3%	105				105	2.8%
ii) Rent	(400)	(450)	(500)	1.4%	(50)				(50)	(11.1%)
e) Recovery (London Hydro, Water)										
i) London Hydro-interest	(4,200)	(4,200)	(4,200)	11.7%	0				0	0.0%
ii) London Hydro-dividend	(2,500)	(2,450)	(2,450)	6.8%	0				0	0.0%
iii) London Hydro- administrative recovery	(75)	(75)	(75)	0.2%	0				0	0.0%
f) Recovery from Water rate	(789)	(806)	(818)	2.3%	(12)				(12)	(1.5%)
g) Other	(325)	(305)	(305)	0.8%	0				0	0.0%
h) Tax Reductions	174	400	420	(1.2%)	20				20	5.0%
Total Corporate Revenue	**(36,254)**	**(34,844)**	**(35,914)**	**100.0%**	**(1,070)**	**0**	**0**	**0**	**(1,070)**	**(3.1%)**
Breakdown of Total Expenditures Increase / (Decrease)					**(3.1%)**	**0.0%**	**0.0%**	**0.0%**	**(3.1%)**	
Property Tax Support (Net Budget)	**(36,254)**	**(34,844)**	**(35,914)**	**100.0%**	**(1,070)**	**0**	**0**	**0**	**(1,070)**	**(3.1%)**

Financial Planning & Reporting

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012 Approved Budget	2012 % of Budget	Explanation of Changes within Budget 1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions	Increase / (Decrease) over previous year	
Expenditures										
Personnel Costs	965	1,099	1,121	96.7%	22				22	2.0%
Administrative Expenses	9	17	16	1.4%	(1)				(1)	(5.9%)
Financial Expenses	38	0	0	0.0%	0				0	0.0%
Purchased Services	4	10	9	0.8%	(1)				(1)	(10.0%)
Materials & Supplies	6	13	10	0.9%	(3)				(3)	(23.1%)
Furniture & Equipment	4	3	3	0.3%	0				0	0.0%
Total Expenditures	**1,026**	**1,142**	**1,159**	**100.0%**	**17**	**0**	**0**	**0**	**17**	**1.5%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.5%**	**0.0%**	**0.0%**	**0.0%**	**1.5%**	
Revenue										
Other Municipal Revenues	(263)	(268)	(272)	23.5%	(4)				(4)	(1.5%)
Sub-total - Non Property Tax Revenue	**(263)**	**(268)**	**(272)**	**23.5%**	**(4)**	**0**	**0**	**0**	**(4)**	**(1.5%)**
Breakdown of Total Revenue Increase / (Decrease)					**(1.5%)**	**0.0%**	**0.0%**	**0.0%**	**(1.5%)**	
Property Tax Support (Net Budget)	**763**	**874**	**887**	**76.5%**	**13**	**0**	**0**	**0**	**13**	**1.5%**

Financial Services

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	2,446	2,454	2,551	113.4%	97				97	4.0%
Administrative Expenses	21	53	53	2.4%	0				0	0.0%
Financial Expenses	8	0	0	0.0%	0				0	0.0%
Purchased Services	42	70	60	2.7%	(10)				(10)	(14.3%)
Materials & Supplies	18	28	28	1.2%	0				0	0.0%
Furniture & Equipment	118	51	26	1.2%	(25)				(25)	(49.0%)
Recovered Expenses	(362)	(461)	(469)	(20.9%)	(8)				(8)	(1.7%)
Total Expenditures	**2,291**	**2,195**	**2,249**	**100.0%**	**54**	**0**	**0**	**0**	**54**	**2.5%**
Breakdown of Total Expenditures Increase / (Decrease)					**2.5%**	**0.0%**	**0.0%**	**0.0%**	**2.5%**	
Revenue										
User Fees	(31)	(19)	(28)	1.2%	(4)			(5)	(9)	(47.4%)
Other Municipal Revenues	(262)	(269)	(273)	12.1%	(4)				(4)	(1.5%)
Sub-total - Non Property Tax Revenue	**(293)**	**(288)**	**(301)**	**13.4%**	**(8)**	**0**	**0**	**(5)**	**(13)**	**(4.5%)**
Breakdown of Total Revenue Increase / (Decrease)					**(2.8%)**	**0.0%**	**0.0%**	**(1.7%)**	**(4.5%)**	
Property Tax Support (Net Budget)	**1,998**	**1,907**	**1,948**	**86.6%**	**46**	**0**	**0**	**(5)**	**41**	**2.2%**

Business Planning

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	**2010 Actual**	**Revised Budget**	**Approved Budget**	**% of Budget**	**1. Base**	**2. Program Increases**	**3. New Initiatives**	**4. Program Reductions**		
Expenditures										
Personnel Costs	397	599	618	96.4%	19				19	3.2%
Administrative Expenses	12	18	16	2.5%	(2)				(2)	(11.1%)
Purchased Services	0	2	1	0.2%	(1)				(1)	(50.0%)
Materials & Supplies	2	5	4	0.6%	(1)				(1)	(20.0%)
Furniture & Equipment	1	5	2	0.3%	(3)				(3)	(60.0%)
Total Expenditures	**412**	**629**	**641**	**100.0%**	**12**	**0**	**0**	**0**	**12**	**1.9%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.9%**	**0.0%**	**0.0%**	**0.0%**	**1.9%**	
Revenue										
Other Municipal Revenues	(37)	(38)	(38)	5.9%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(37)**	**(38)**	**(38)**	**5.9%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**375**	**591**	**603**	**94.1%**	**12**	**0**	**0**	**0**	**12**	**2.1%**

Financial and Business Services

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	1,637	1,718	1,754	94.8%	36				36	2.1%
Administrative Expenses	11	30	30	1.6%	0				0	0.0%
Financial Expenses	18	6	6	0.3%	0				0	0.0%
Purchased Services	1	6	6	0.3%	0				0	0.0%
Materials & Supplies	41	51	51	2.8%	0				0	0.0%
Furniture & Equipment	0	4	4	0.2%	0				0	0.0%
Total Expenditures	**1,708**	**1,815**	**1,851**	**100.0%**	**36**	**0**	**0**	**0**	**36**	**2.0%**
Breakdown of Total Expenditures Increase / (Decrease)					**2.0%**	**0.0%**	**0.0%**	**0.0%**	**2.0%**	
Revenue										
Government Grants & Subsidies	(812)	(839)	(852)	46.0%	(13)				(13)	(1.5%)
Sub-total - Non Property Tax Revenue	**(812)**	**(839)**	**(852)**	**46.0%**	**(13)**	**0**	**0**	**0**	**(13)**	**(1.5%)**
Breakdown of Total Revenue Increase / (Decrease)					**(1.5%)**	**0.0%**	**0.0%**	**0.0%**	**(1.5%)**	
Property Tax Support (Net Budget)	**896**	**976**	**999**	**54.0%**	**23**	**0**	**0**	**0**	**23**	**2.3%**

Finance/PEESD

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	2010 Actual	Revised Budget	Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	630	736	747	99.5%	11				11	1.5%
Administrative Expenses	0	0	3	0.4%	3				3	0.0%
Financial Expenses	18	0	0	0.0%	0				0	0.0%
Materials & Supplies	2	1	1	0.1%	0				0	0.0%
Total Expenditures	**650**	**737**	**751**	**100.0%**	**14**	**0**	**0**	**0**	**14**	**1.9%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.9%**	**0.0%**	**0.0%**	**0.0%**	**1.9%**	
Revenue										
User Fees	(19)	(25)	(20)	(2.7%)	5				5	20.0%
Other Municipal Revenues	(312)	(285)	(317)	(42.2%)	(32)				(32)	(11.2%)
Sub-total - Non Property Tax Revenue	**(331)**	**(310)**	**(337)**	**(44.9%)**	**(27)**	**0**	**0**	**0**	**(27)**	**(8.7%)**
Breakdown of Total Revenue Increase / (Decrease)					**(8.7%)**	**0.0%**	**0.0%**	**0.0%**	**(8.7%)**	
Property Tax Support (Net Budget)	**319**	**427**	**414**	**144.9%**	**(13)**	**0**	**0**	**0**	**(13)**	**(3.1%)**

Public Support Services

Summary of 2012 Approved Budget

($000's)

	2011 Revised Budget			2012 Approved Budget			Increase / (Decrease) Over Previous Year			
Service	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Expense	Non Tax Revenue	Net Tax Supported	Net Tax Supported (%)
Administration of Justice	3,358	(5,452)	**(2,094)**	3,429	(5,475)	**(2,046)**	71	(23)	**48**	2.3%
Taxation	1,727	(1,245)	**482**	1,766	(1,288)	**478**	39	(43)	**(4)**	(0.9%)
Corporate Communications	897	(105)	**792**	959	(105)	**854**	62	0	**62**	7.8%
Customer Relations	1,759	(116)	**1,643**	1,760	(117)	**1,643**	1	(1)	**0**	0.0%
Licensing & Certificates	395	(721)	**(326)**	431	(772)	**(341)**	36	(51)	**(15)**	(4.5%)
City Hall Cafeteria	416	(318)	**98**	416	(318)	**98**	0	0	**0**	0.0%
Total Service	**8,552**	**(7,957)**	**595**	**8,761**	**(8,075)**	**686**	**209**	**(118)**	**91**	**15.4%**
% Increase/Decrease over previous year							**2.4%**	**(1.5%)**	**15.4%**	

Administration of Justice

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012 Approved Budget	2012 % of Budget	Explanation of Changes within Budget: 1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions	Increase / (Decrease) over previous year	
Expenditures										
Personnel Costs	989	1,019	1,027	30.0%	8				8	0.8%
Administrative Expenses	3	5	5	0.1%	0				0	0.0%
Financial Expenses	224	328	329	9.6%	3			(2)	1	0.3%
Purchased Services	1,490	1,521	1,586	46.3%	65				65	4.3%
Materials & Supplies	71	83	83	2.4%	0				0	0.0%
Furniture & Equipment	41	47	39	1.1%	(8)				(8)	(17.0%)
Transfers	298	315	320	9.3%	5				5	1.6%
Other Expenses	32	40	40	1.2%	0				0	0.0%
Total Expenditures	**3,148**	**3,358**	**3,429**	**100.0%**	**73**	**0**	**0**	**(2)**	**71**	**2.1%**
Breakdown of Total Expenditures Increase / (Decrease)					**2.2%**	**0.0%**	**0.0%**	**(0.1%)**	**2.1%**	
Revenue										
Other Municipal Revenues	(5,336)	(5,452)	(5,475)	159.7%	(23)				(23)	(0.4%)
Sub-total - Non Property Tax Revenue	**(5,336)**	**(5,452)**	**(5,475)**	**159.7%**	**(23)**	**0**	**0**	**0**	**(23)**	**(0.4%)**
Breakdown of Total Revenue Increase / (Decrease)					**(0.4%)**	**0.0%**	**0.0%**	**0.0%**	**(0.4%)**	
Property Tax Support (Net Budget)	**(2,188)**	**(2,094)**	**(2,046)**	**(59.7%)**	**50**	**0**	**0**	**(2)**	**48**	**2.3%**

Taxation

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	1,569	1,548	1,586	89.8%	38				38	2.5%
Administrative Expenses	11	24	25	1.4%	1				1	4.2%
Financial Expenses	68	67	67	3.8%	0				0	0.0%
Purchased Services	18	21	21	1.2%	0				0	0.0%
Materials & Supplies	69	67	67	3.8%	0				0	0.0%
Total Expenditures	**1,735**	**1,727**	**1,766**	**100.0%**	**39**	**0**	**0**	**0**	**39**	**2.3%**
Breakdown of Total Expenditures Increase / (Decrease)					**2.3%**	**0.0%**	**0.0%**	**0.0%**	**2.3%**	
Revenue										
User Fees	(1,500)	(997)	(1,037)	58.7%	55			(95)	(40)	(4.0%)
Other Municipal Revenues	(267)	(248)	(251)	14.2%	(3)				(3)	(1.2%)
Sub-total - Non Property Tax Revenue	**(1,767)**	**(1,245)**	**(1,288)**	**72.9%**	**52**	**0**	**0**	**(95)**	**(43)**	**(3.5%)**
Breakdown of Total Revenue Increase / (Decrease)					**4.2%**	**0.0%**	**0.0%**	**(7.6%)**	**(3.5%)**	
Property Tax Support (Net Budget)	**(32)**	**482**	**478**	**27.1%**	**91**	**0**	**0**	**(95)**	**(4)**	**(0.9%)**

Corporate Communications

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
			Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	621	708	722	75.3%	14				14	2.0%
Administrative Expenses	12	8	7	0.7%	(1)				(1)	(12.5%)
Purchased Services	197	180	229	23.9%	(1)		50		49	27.2%
Materials & Supplies	3	1	1	0.1%	0				0	0.0%
Total Expenditures	**833**	**897**	**959**	**100.0%**	**12**	**0**	**50**	**0**	**62**	**6.9%**
Breakdown of Total Expenditures Increase / (Decrease)					**1.3%**	**0.0%**	**5.6%**	**0.0%**	**6.9%**	
Revenue										
Other Municipal Revenues	(96)	(105)	(105)	10.9%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(96)**	**(105)**	**(105)**	**10.9%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**737**	**792**	**854**	**89.1%**	**12**	**0**	**50**	**0**	**62**	**7.8%**

Customer Relations

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	2010 Actual	Revised Budget	Approved Budget	% of Budget	1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions		
Expenditures										
Personnel Costs	986	964	926	52.6%	(38)				(38)	(3.9%)
Financial Expenses	63	0	0	0.0%	0				0	0.0%
Purchased Services	52	87	75	4.3%	(12)				(12)	(13.8%)
Materials & Supplies	879	715	765	43.5%	50				50	7.0%
Furniture & Equipment	20	19	20	1.1%	1				1	5.3%
Other Expenses	11	0	0	0.0%	0				0	0.0%
Recovered Expenses	(26)	(26)	(26)	(1.5%)	0				0	0.0%
Total Expenditures	**1,985**	**1,759**	**1,760**	**100.0%**	**1**	**0**	**0**	**0**	**1**	**0.1%**
Breakdown of Total Expenditures Increase / (Decrease)					**0.1%**	**0.0%**	**0.0%**	**0.0%**	**0.1%**	
Revenue										
User Fees	(64)	(46)	(46)	2.6%	0	0	0	0	0	0.0%
Other Municipal Revenues	(70)	(70)	(71)	4.0%	(1)	0	0	0	(1)	(1.4%)
Sub-total - Non Property Tax Revenue	**(134)**	**(116)**	**(117)**	**6.6%**	**(1)**	**0**	**0**	**0**	**(1)**	**(0.9%)**
Breakdown of Total Revenue Increase / (Decrease)					**(0.9%)**	**0.0%**	**0.0%**	**0.0%**	**(0.9%)**	
Property Tax Support (Net Budget)	**1,851**	**1,643**	**1,643**	**93.4%**	**0**	**0**	**0**	**0**	**0**	**0.0%**

Licensing & Certificates

2012 Approved Budget

($000's)

		2011	2012		Explanation of Changes within Budget				Increase / (Decrease) over previous year	
Object	**2010 Actual**	**Revised Budget**	**Approved Budget**	**% of Budget**	**1. Base**	**2. Program Increases**	**3. New Initiatives**	**4. Program Reductions**		
Expenditures										
Personnel Costs	274	318	322	74.7%	4				4	1.3%
Administrative Expenses	0	0	0	0.0%	0				0	0.0%
Financial Expenses	23	4	4	0.9%	0				0	0.0%
Purchased Services	0	5	5	1.2%	0				0	0.0%
Materials & Supplies	74	68	68	15.8%	0				0	0.0%
Furniture & Equipment	0	0	32	7.4%	32				32	100.0%
Total Expenditures	**371**	**395**	**431**	**100.0%**	**36**	**0**	**0**	**0**	**36**	**9.1%**
Breakdown of Total Expenditures Increase / (Decrease)					**9.1%**	**0.0%**	**0.0%**	**0.0%**	**9.1%**	
Revenue										
User Fees	(535)	(721)	(772)	179.1%	0			(51)	(51)	(7.1%)
Sub-total - Non Property Tax Revenue	**(535)**	**(721)**	**(772)**	**179.1%**	**0**	**0**	**0**	**(51)**	**(51)**	**(7.1%)**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**(7.1%)**	**(7.1%)**	
Property Tax Support (Net Budget)	**(164)**	**(326)**	**(341)**	**(79.1%)**	**36**	**0**	**0**	**(51)**	**(15)**	**(4.5%)**

City Hall Cafetaria

2012 Approved Budget

($000's)

Object	2010 Actual	2011 Revised Budget	2012 Approved Budget	2012 % of Budget	Explanation of Changes within Budget: 1. Base	2. Program Increases	3. New Initiatives	4. Program Reductions	Increase / (Decrease) over previous year	
Expenditures										
Personnel Costs	260	261	262	63.0%	1				1	0.4%
Administrative Expenses	1	1	1	0.2%	0				0	0.0%
Financial Expenses	1	1	1	0.2%	0				0	0.0%
Purchased Services	11	6	5	1.2%	(1)				(1)	(16.7%)
Materials & Supplies	126	147	147	35.3%	0				0	0.0%
Total Expenditures	**399**	**416**	**416**	**100.0%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Expenditures Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Revenue										
User Fees	(39)	0	0	0.0%	0				0	0.0%
Other Municipal Revenues	(235)	(318)	(318)	76.4%	0				0	0.0%
Sub-total - Non Property Tax Revenue	**(274)**	**(318)**	**(318)**	**76.4%**	**0**	**0**	**0**	**0**	**0**	**0.0%**
Breakdown of Total Revenue Increase / (Decrease)					**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	
Property Tax Support (Net Budget)	**125**	**98**	**98**	**23.6%**	**0**	**0**	**0**	**0**	**0**	**0.0%**

2013 - 2016 Operating Budget Forecast Reports

London
CANADA

PROPERTY TAX SUPPORTED BUDGET

2013 - 2016 Forecast Summary

($ 000's)

	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2013 to 2016 Projected Increase
Culture Services	21,901	22,383	22,891	23,416	23,991	2,090
Economic Prosperity	8,270	10,085	10,900	10,951	11,002	2,732
Environmental Services	16,362	16,800	17,219	17,559	17,905	1,543
Parks, Recreation & Neighbourhood Services	25,568	26,014	26,708	27,261	27,724	2,156
Planning & Development Services	4,515	5,158	5,305	5,453	5,605	1,091
Protective Services	143,632	149,589	155,970	161,805	167,622	23,989
Social & Health Services	71,167	70,516	68,926	67,855	66,591	(4,576)
Transportation	53,676	55,775	58,038	60,846	63,672	9,996
Corporate, Operational and Council Services	122,262	136,656	145,928	157,653	166,946	44,685
TOTAL CORPORATE FORECAST	**467,352**	**492,976**	**511,884**	**532,798**	**551,057**	**83,705**
Increase / (Decrease) Over Prior Year	4,627	25,624	18,908	20,914	18,259	83,705
Increase / (Decrease) Over Prior Year %	1.0%	5.5%	3.8%	4.1%	3.4%	17.9%
Before Application of Assessment Growth				Annual average increase:		4.2%

2013 - 2016 FORECAST
($ 000's)

	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2013 to 2016 Projected Increase
CULTURE						
Cultural Services:						
Centennial Hall	100	102	104	106	108	8
Arts, Culture and Heritage Advisory and Funding	2,050	2,060	2,070	2,056	2,066	16
Museum London	1,619	1,643	1,684	1,726	1,769	150
Cultural Services	3,769	3,805	3,858	3,888	3,943	174
Heritage	87	89	90	92	93	6
London Public Library	18,045	18,489	18,943	19,437	19,955	1,910
TOTAL CULTURE	**21,901**	**22,383**	**22,891**	**23,416**	**23,991**	**2,090**
Increase / (Decrease) Over Prior Year	282	482	509	525	575	2,090
Increase / (Decrease) Over Prior Year %	1.3%	2.2%	2.3%	2.3%	2.5%	9.5%
				Annual average increase:		2.3%
Additional Information / Commentary with respect to 2013-2016 increase / (decrease)						
Major Issues:						
ECONOMIC PROSPERITY						
Business Attraction & Retention	5,691	7,472	8,296	8,296	8,296	2,605
Community Improvement/Business Improvement Area	212	218	224	230	236	24
London Convention Centre	600	600	600	600	600	0
Tourism London	1,767	1,795	1,780	1,825	1,870	103
Covent Garden Market	0	0	0	0	0	0
TOTAL ECOMOMIC PROSPERITY	**8,270**	**10,085**	**10,900**	**10,951**	**11,002**	**2,732**
Increase / (Decrease) Over Prior Year	1,739	1,815	815	51	51	2,732
Increase / (Decrease) Over Prior Year %	26.6%	21.9%	8.1%	0.5%	0.5%	33.0%
				Annual average increase:		7.7%
Additional Information / Commentary with respect to 2013-2016 increase / (decrease)						
Major Issues:						
Business Attraction & Retention - in 2013 and 2014 an annual increased contribution of $1 million is projected to the Economic Development Reserve Fund in order to fund commitments made in 2011.						

2013 - 2016 FORECAST
($ 000's)

	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2013 to 2016 Projected Increase
ENVIRONMENTAL SERVICES						
Conservation Authorities:						
Kettle Creek Conservation Authority	352	365	380	395	410	58
Lower Thames Valley Conservation Authority	84	87	90	94	98	14
Upper Thames River Conservation Authority	2,550	2,733	2,890	2,962	3,036	486
Environmental Stewardship	673	679	685	691	696	23
Garbage Recycling & Composting	12,703	12,936	13,174	13,417	13,665	962
TOTAL ENVIRONMENTAL SERVICES	**16,362**	**16,800**	**17,219**	**17,559**	**17,905**	**1,543**
Increase / (Decrease) Over Prior Year	(167)	438	419	340	347	1,543
Increase / (Decrease) Over Prior Year %	(1.0%)	2.7%	2.5%	2.0%	2.0%	9.4%
				Annual average increase:		2.3%
Additional Information / Commentary with respect to 2013-2016 increase / (decrease) **Major Issues:**						
2013 to 2016: Conservation Authorities - funding remains unknown in terms of available provincial dollars for implementation of the source water protection plans. 2014: The Ontario Power Generation four year contract for tree planting services, required to plant 100,000 trees per year, expires which may impact Kettle Creek Conservation Authority. NOTE: The future estimates of a city-wide Green Bin Program and Zero Waste Initiatives **are not included** in the above budget forecast and are subject to future administrative reporting.						
PARKS, RECREATION & NEIGHBOURHOOD SERVICES						
Neighbourhood & Recreation Services	15,555	15,777	16,216	16,514	16,695	1,140
Parks & Urban Forestry	10,013	10,237	10,492	10,747	11,029	1,016
TOTAL PARKS, RECREATION & NEIGHBOURHOOD	**25,568**	**26,014**	**26,708**	**27,261**	**27,724**	**2,156**
Increase / (Decrease) Over Prior Year	1,118	446	694	553	463	2,156
Increase / (Decrease) Over Prior Year %	4.6%	1.7%	2.7%	2.1%	1.7%	8.4%
				Annual average increase:		2.0%
Additional Information / Commentary with respect to 2013-2016 increase / (decrease) **Major Issues:**						
The Children's Services forecast is difficult to predict due to the staged implementation of the full day learning program for 4 and 5 year olds and the extended day program which began in September 2010. The responsibility and funding for the majority of Child Care Subsidy envelopes was transferred to the Ministry of Education in January 2011 and there are no anticipated government funding increases. Community Centres continue to move in the direction of the Parks and Recreation Master Plan to operate as neighbourhood hubs and gathering places which includes start up allowance for additional selected centres to implement changes. 2016 forecasts a new east - southeast or southwest multipurpose recreation centre to be operating. By 2016, Storybook Gardens is planning to run a net zero based budget by continuing to control expense increases to under 2% while growing attendance and/or raising user fees, when necessary, to offset any cost increases. The Parks & Horticulture forecasts include annual growth in parks and horticulture, estimating a growth factor of 10 new hectares per year, resulting in approximately $70k in additional expenses per year.						

2013 - 2016 FORECAST
($ 000's)

	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2013 to 2016 Projected Increase
PLANNING & DEVELOPMENT						
Building Controls	(1,389)	(1,327)	(1,265)	(1,202)	(1,137)	252
City Planning & Research	2,531	3,068	3,106	3,144	3,183	652
Development Approvals	3,372	3,417	3,464	3,511	3,559	187
TOTAL PLANNING & DEVELOPMENT	**4,515**	**5,158**	**5,305**	**5,453**	**5,605**	**1,091**
Increase / (Decrease) Over Prior Year	315	643	146	148	152	1,091
Increase / (Decrease) Over Prior Year %	7.5%	14.3%	2.8%	2.8%	2.8%	24.2%
				Annual average decrease:		5.7%

Additional Information / Commentary with respect to 2013-2016 increase / (decrease)
Major Issues:

Annual increase of 1.9% applied for known employment agreements and 2% inflationary increases applied to all non-personnel accounts and program adjustments.

	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2013 to 2016 Projected Increase
PROTECTIVE SERVICES						
Animal Services	1,060	1,060	1,060	1,060	1,060	0
By-Law Enforcement	689	725	865	867	908	219
Emergency & Security Management	1,151	1,168	1,185	1,204	1,222	71
Fire Services	52,681	54,272	55,919	57,323	58,756	6,075
London Police Services	88,052	92,364	96,941	101,351	105,676	17,624
TOTAL PROTECTIVE SERVICES	**143,632**	**149,589**	**155,970**	**161,805**	**167,622**	**23,989**
Increase / (Decrease) Over Prior Year	4,425	5,957	6,381	5,835	5,817	23,989
Increase / (Decrease) Over Prior Year %	3.2%	4.1%	4.3%	3.7%	3.6%	16.7%
				Annual average increase:		3.9%

Additional Information / Commentary with respect to 2013-2016 increase / (decrease)
Major Issues:

Animal Services forecasts are difficult to predict at this time as a result of the development and adoption of a new Animal Services Program which is subject to Council approval in 2012.

By-law Enforcement 2014 - Municipal Law Enforcement Officer position required based on anticipated increase of complaints.

Emergency & Security Management anticipates that existing contracted services costs will continue to increase by 1.5% annually.

Fire Services includes an annual increase for inflation and personnel cost pressures.

London Police Services forecasts increasing the staff complement incrementally on an ongoing basis, based on the service impact identified in the workload analysis. Noting, that the province has committed to an upload of the court security costs from 2012 to 2018.

2013 - 2016 FORECAST
($ 000's)

	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2013 to 2016 Projected Increase
SOCIAL & HEALTH SERVICES						
Housing:						
Social Housing	12,479	12,995	14,346	14,703	14,564	2,085
London & Middlesex Housing Corporation	8,060	9,192	10,052	10,941	11,862	3,802
Long Term Care	4,159	4,149	4,042	3,938	3,837	(322)
Primary Health Care:						
Land Ambulance	10,531	10,847	11,172	11,508	11,853	1,322
Middlesex London Health Unit	6,095	6,095	6,095	6,095	6,095	0
Social & Community Support Services	29,843	27,238	23,219	20,670	18,380	(11,463)
TOTAL SOCIAL & HEALTH SERVICES	**71,167**	**70,516**	**68,926**	**67,855**	**66,591**	**(4,576)**
Increase / (Decrease) Over Prior Year	(4,601)	(651)	(1,590)	(1,070)	(1,265)	(4,576)
	(6.1%)	(0.9%)	(2.3%)	(1.6%)	(1.9%)	(6.4%)
				Annual average decrease:		(1.6%)

Additional Information / Commentary with respect to 2013-2016 increase / (decrease)

Major Issues:

Social Housing - Net budget increase resulting from housing provider's legislated benchmarks assuming a minimum 1.5% increase over the coming years. Also, personnel and administrative expenses increase approximately 2% per year. Revenue forecasts include a potential reduction in the County of Middlesex cost share and unknown federal funding.

London & Middlesex Housing Corporation - Forecasts based on a 4% increase in expenditures (such as utilities, insurance and property taxes) and an expected rent revenue reduction of $120 annually due to the changing tenant income mix and an increasing number of households on social assistance with rents charged on 1993 rent scales.

Long Term Care - The 2013 forecast for Ministry funding remains unchanged from 2012 and a 2% increase is forecasted for 2014 to 2016.

Land Ambulance - Budget increase provides for an estimated 2% annual growth in call volume.

Ontario Works - Anticipated reduction in caseload by 500 cases in 2014. The 2014 forecast includes a reduction of five staff and an increase in subsidy from the Provincial upload.

2013 - 2016 FORECAST
($ 000's)

	2012 Approved Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2013 to 2016 Projected Increase
TRANSPORTATION SERVICES						
Parking	(2,707)	(2,880)	(2,595)	(2,560)	(2,524)	183
Public Transit (London Transit Commission)	24,306	25,698	27,186	29,152	31,099	6,793
Roadways	32,077	32,957	33,447	34,254	35,097	3,020
TOTAL TRANSPORTATION	**53,676**	**55,775**	**58,038**	**60,846**	**63,672**	**9,996**
Increase / (Decrease) Over Prior Year	1,134	2,099	2,263	2,808	2,826	9,996
Increase / (Decrease) Over Prior Year %	2.2%	3.9%	4.1%	4.8%	4.6%	17.5%
				Annual average increase:		4.4%
Additional Information / Commentary with respect to 2013-2016 increase / (decrease) **Major Issues:**						
Parking forecast of $200 flow through from parking meter fines and revenues in 2013. A $250 revenue reduction is expected in 2014 with the introduction of the new Accessibility for Ontarians with Disabilities Act (AODA) requirements.						
Public Transit (London Transit Commission) - Conventional Transit projects an increase in the use of Provincial Gas Tax funding to support base operations. By 2016, total revenue hours will be increased from the current 545,000 to 581,000 hours. Specialized Transit cost increases are primarily associated with compliance with the Integrated Accessibility Regulation (Reg 191-11). This is expected to result in a 33% increase in registrants and associated demand for specialized services.						
Roadways includes an annual increase of 1.9% for personnel expenses for known employment agreements and 2% inflationary increase applied to all non-personnel accounts and program adjustments except for electricity which has an expected 8% increase.						
CORPORATE, OPERATIONAL & COUNCIL SERVICES						
Corporate Services	43,486	46,226	46,795	47,929	49,207	5,721
Corporate Planning & Administration	2,673	2,745	2,819	2,886	2,967	294
Council Services	3,124	3,154	3,184	3,229	3,274	150
Financial Management	72,292	83,683	92,153	102,525	110,315	38,023
Public Support Services	686	848	977	1,084	1,183	497
TOTAL CORPORATE, OPERATIONAL & COUNCIL SERVICES	**122,262**	**136,656**	**145,928**	**157,653**	**166,946**	**44,685**
Increase / (Decrease) Over Prior Year	385	14,394	9,272	11,725	9,293	44,685
Increase / (Decrease) Over Prior Year %	0.3%	11.8%	6.8%	8.0%	5.9%	32.5%
				Annual average increase:		8.1%

2013 - 2016 FORECAST (cont'd)
($ 000's)

CORPORATE, OPERATIONAL & COUNCIL SERVICES

Additional Information / Commentary with respect to 2013-2016 increase / (decrease)

Major Issues:

Corporate Services

Increase in AODA and Fleet Management Reserve Fund totalling $1,000 in 2013 based on adjustments made in 2012.

Recreation subsidy of $150 in 2013 to address the expected demand increase continuing annually.

Purchasing - 2013 forecast reflects the addition of two staff; a procurement officer and junior buyer.

Risk Management includes one additional staff position in 2015, which is offset by increased insurance recovery.

Financial Management

Capital Costs & Contingencies

Increase in capital levy by $2.3 million each year to finance capital projects outlined in capital plan, which is consistent with the Strategic Financial Plan.

Increase in debt servicing costs by $2.1 million on average each year.

Increase in capital reserve funds as set out in the reserve fund continuity schedule, providing a source of funding for future capital projects outlined in the 2013 and beyond capital plan.

Personnel Costs - increase in personnel contingencies to reflect collective agreement provisions of unsettled agreements which are set to expire at the end of the forecast year as well as the final year of the OMERS rate premium increase.

Corporate Revenues

Reduced draw from the Operating Budget Contingency Reserve in 2013 and an anticipated reduction in supplementary tax revenue.

2014 to 2015: Continued reduction of draw from the Operating Budget Contingency Reserve as the economy recovers along with the continued upload of costs to the Province (OW Benefits).

Lifecycle Renewal Capital Budget 2012 to 2021 Forecast

London
CANADA

SUMMARY OF LIFE CYCLE RENEWAL CAPITAL PROJECTS
EXPENDITURE BY SERVICE PROGRAM
($000's)

	Page	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Grand Total
Culture	153	1,357	**1,347**	1,347	1,447	1,447	1,447	1,447	1,447	1,447	1,447	1,447	14,270	15,627
Economic Prosperity	156	1,566	**1,775**	240	1,335	725	245	637	366	196	881	811	7,211	8,777
Environmental Services	157	275	**75**	275	275	275	275	275	275	275	275	275	2,550	2,825
Parks, Recreation & Neighbourhood Services	158	3,815	**7,733**	7,336	6,315	6,302	8,081	7,752	7,271	7,520	8,288	7,478	74,076	77,891
Planning & Development Services	164	200												200
Protective Services	165	4,162	**3,005**	2,062	3,407	6,292	5,279	3,643	4,389	3,667	4,582	4,335	40,661	44,823
Social & Health Services	170	2,308	**2,883**	2,508	2,858	3,033	2,708	2,733	2,708	2,708	2,708	2,708	27,555	29,863
Transportation Services	171	30,808	**29,359**	23,056	29,006	32,897	40,559	37,572	38,507	38,507	39,116	38,931	347,510	378,318
Corporate, Operational & Council Services	176	10,470	**11,821**	7,563	9,453	7,990	8,949	8,812	8,923	9,610	9,062	8,724	90,907	101,377
Total LCR Budget		**54,961**	**57,998**	**44,387**	**54,097**	**58,962**	**67,543**	**62,871**	**63,886**	**63,930**	**66,359**	**64,709**	**604,740**	**659,701**

CULTURE

ARTS

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
GG1841-12 Museum London Major Upgrade	**Boards and Comm**	**210**	**250**	**250**	**250**	**250**	**250**	**250**	**250**	**250**	**250**	**250**	**2,500**	**2,710**
Interior/Exterior LCR Renovations				100	100				150	150	250	250		
Major Facility Repair		20	20	20	20	20	50	20	20	20				
Modify Restaurant HVAC														
Replace Skylight														
Replace Interior Lighting														
Replace Exterior Lighting		60												
Modify Security System														
Retrofit HVAC System								130						
Retrofit HVAC Control System								20	80	80				
Retrofit Electrical System								80						
Exterior Improvement (includes parking lot)			100				100							
Replace Floor Coverings		40	40											
Renovation to Storage Vaults			90	130	130	230	100							
Refurbish Washrooms		90												
TS6186 Centennial Hall Bldg Code Requirements	**City Manager**	**250**	**250**	**250**	**250**	**250**	**250**	**250**	**250**	**250**	**250**	**250**	**2,500**	**2,750**
To maintain and refurbish Centennial Hall by replacing and repairing aging equipment and building systems. 2008 to 2011 project scope and timing subject to condition study.														
TOTAL ARTS		**460**	**500**	**500**	**500**	**500**	**500**	**500**	**500**	**500**	**500**	**500**	**5,000**	**5,460**

CULTURE

HERITAGE

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
PD2154 Heritage Conservation	**PEES**	**75**	**75**	**75**	**75**	**75**	**75**	**75**	**75**	**75**	**75**	**75**	**750**	**825**
To implement the City's Heritage Conservation Policies in the Official Plan and respond to community desires for neighbourhood heritage protection.														
PD2164 Grant for Red Antiquities Building	**PEES**	**50**											**0**	**50**
To assist with the revitalization of this iconic structure. This project is in line with the SoHo Community Improvement Plan.														
PD2324-12 Municipally Owned Heritage Structure	**PEES**	**472**	**472**	**472**	**472**	**472**	**472**	**472**	**472**	**472**	**472**	**472**	**4,720**	**5,192**
Eldon House - Main House		8			19	115	438	152				9		
Eldon House - Carriage House									260					
Elsie Perrin Williams - Main Home		23			18		34	300			33			
Elsie Perrin Williams - Gate House		2		261	79				12	50				
Flint Shelter		2									139			
Flint Cottage		363	462	211				20	15		131			
Grosvenor Lodge - Main House		8				109				422				
Grosvenor Lodge - Carriage House					4						75			
Labatt Club House		2												
Park Farm		20	10		248									
Springbank Pumphouse		3										463		
T-Block														
1 Dundas Street		12							185					
700 Pond Mills		29			104	248					94			
Arts Building														
Conditions Studies														
To Be Determined by Conditions Studies														
TOTAL HERITAGE		**597**	**547**	**547**	**547**	**547**	**547**	**547**	**547**	**547**	**547**	**547**	**5,470**	**6,067**

CULTURE

LIBRARIES

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
RC3341 Integrated Library System	Boards and Comm	250	250	250	250	250	250	250	250	250	250	250	2,500	2,750
A planned program to maintain the currency, effectiveness and efficiency of the Library's integrated IT system. Program funded by reserve fund.														
RC3533 Library Branch Facilities Upgrade	Boards and Comm	50	50	50	50	50	50	50	50	50	50	50	500	550
To maintain branch facilities incl. replacement of flooring, furniture & minor renovations. Program funded by reserve fund.														
RC3540 Library Facility Renewal Plan	Boards and Comm				100	100	100	100	100	100	100	100	800	800
To develop and implement a capital life cycle planning methodology and multi-year capital renewal plan. Program funded by reserve fund.														
TOTAL LIBRARIES		300	300	300	400	400	400	400	400	400	400	400	3,800	4,100
TOTAL CULTURE		1,357	1,347	1,347	1,447	1,447	1,447	1,447	1,447	1,447	1,447	1,447	14,270	15,627

ECONOMIC PROSPERITY

ECONOMIC DEVELOPMENT

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
GG1717 Major Institutional Grants-UWO	**Boards and Comm**	**1,000**	**500**										**500**	**1,500**
Capital Grant is $11.5 million over an 11 year term (beginning in 2001) for the University of Western Ontario and UWO's Affiliated Colleges (Brescia, Huron and King's).														
GG1765 London Convention Centre Upgrades	**Boards and Comm**	**566**	**1,275**	**240**	**1,335**	**725**	**245**	**637**	**366**	**196**	**881**	**811**	**6,711**	**7,277**
Building Finishes			360		878	97		501			25	328		
Building Structures		175	155	150		430	75		292	50	584	348		
Client FFE (Public Space)		195		40	216	83	30	51	39	75		23		
Corporate FFE/Other				25	10						50	22		
Culinary		196	20	25	31		40	85	35	11	152	5		
Technology			740		200	115	100			60	70	85		
TOTAL ECONOMIC DEVELOPMENT		**1,566**	**1,775**	**240**	**1,335**	**725**	**245**	**637**	**366**	**196**	**881**	**811**	**7,211**	**8,777**
TOTAL ECONOMIC PROSPERITY		**1,566**	**1,775**	**240**	**1,335**	**725**	**245**	**637**	**366**	**196**	**881**	**811**	**7,211**	**8,777**

ENVIRONMENTAL SERVICES

GARBAGE RECYCLING & COMPOSTING

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
SW6014-12 W12A Ancillary Infrastructure	PEES	200		200	200	200	200	200	200	200	200	200	1,800	2,000
Annual program to install/maintain ancillary infrastructure.														
SW6087 Closed Landfill Management	PEES	75	75	75	75	75	75	75	75	75	75	75	750	825
Landscaping, leachate control measures and methane gas control measures at closed landfills for protection of persons and property.														
TOTAL GARBAGE RECYCLING & COMPOSTING		275	75	275	275	275	275	275	275	275	275	275	2,550	2,825
TOTAL ENVIRONMENTAL SERVICES		275	75	275	275	275	275	275	275	275	275	275	2,550	2,825

PARKS, RECREATION & NEIGHBOURHOOD SERVICES

NEIGHBOURHOOD & RECREATION SERVICES

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
PD2172 Maintain Sportspark Infrastructure	**PEES**		**150**	**150**	**150**		**150**	**150**	**150**	**150**	**150**	**150**	**1,350**	**1,350**
BMX Bike Park				150										
Mornington Fields			150											
Multi-use Courts					150			150						
Field Lighting							150			150				
Sportsfield Upgrades									150		150	150		
RC2201-12 Recreation Facilities	**City Manager**	**1,033**	**3,832**	**3,513**	**2,135**	**2,564**	**4,532**	**2,857**	**2,686**	**2,703**	**2,703**	**2,703**	**30,228**	**31,261**
Carling Heights Community Centre					70	315			160	470	403			
Earl Nichols Arena and Community Centre				65			130	1,040						
Medway Arena and Community Centre							365							
Glen Cairn Arena and Heated Pool				1,400	1,000									
Victoria Park Bandshell and Outdoor Rink								140				400		
Argyle Arena		100	700			105								
Civic Garden Centre				310				50						
Labatts Park and Grandstands			120	300					100	500				
Carling Heights T-Block						105	1,100							
East Lions Heated Pool and Community Centre		200				200				200	2,200			
Oakridge Arena and Heated Pool				105						210				
South London Community Centre		150					200	260						
South London Community Pool		118			210					415				
Westminster Pool		200	2,200											
Covent Gardens Outdoor Rink						300								
Junior Achievement Centre						80								
Silverwoods Arena and Pool						300	100	700	2,200					

PARKS, RECREATION & NEIGHBOURHOOD SERVICES

NEIGHBHOURHOOD & RECREATION SERVICES continued

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
RC2201-12 Recreation Facilities continued														
Carling Arena and Community Centre			105	550										
Canada Games Aquatic Centre			620	650	500			100		210				
North London Optimist Community Centre							240	200		400				
Southcrest Pool						200	2,200							
Northridge Pool												200		
Kinsmen Arena and Community Centre					100	700								
Boyle Community Centre												300		
Byron Community Centre												400		
Lambeth Arena and Community Centre					255							200		
Stronach Arena Pool and Community Centre											100	1,000		
Farquharson Arena						200								
Springbank Gardens Community Centre								50		100				
Life Cycle Renewal - Major Component Replacement		265	87	133	0	59	197	317	226	198		203		
RC2445 Senior Centres Lifecycle Renewal	City Manager		**50**	**50**	**550**	**250**	**50**	**50**	**50**	**150**	**150**	**50**	**1,400**	**1,400**
Carling Heights Optimist Community Centre														
Kiwanis Seniors' Community Centre					550						150			
Hamilton Road Seniors' Centre						250				150				
Minor Maintenance			50	50			50	50	50			50		
RC2620 Update Security Systems - Rec Facilities	Comm Serv	**100**		**100**		**100**		**100**		**100**		**100**	**500**	**600**
Update facilities with current technology incl. access control and video surveillance.														

PARKS, RECREATION & NEIGHBOURHOOD SERVICES

NEIGHBHOURHOOD & RECREATION SERVICES continued

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
RC2643-12 Storybook Gardens Upgrade	Comm Serv	**122**	**196**	**198**	**612**	**188**	**229**	**175**	**115**	**42**	**1,010**	**100**	**2,865**	**2,987**
Annual program to update and maintain Storybook Gardens as a major attraction in Southwestern Ontario. Program funded by reserve fund.														
RC2881-12 Club House Major Maintenance	Comm Serv	**125**	**100**	**125**	**200**	**225**	**250**	**275**	**275**	**275**	**275**	**275**	**2,275**	**2,400**
TS3135 Exterior Lighting Sports Fields	City Manager	**150**	**50**	**50**	**50**	**50**	**50**	**50**	**50**	**50**	**50**	**50**	**500**	**650**
Repair/replace existing sports field lighting infrastructure.														
TOTAL NEIGHBOURHOOD & RECREATION SERVICES		**1,530**	**4,378**	**4,186**	**3,697**	**3,377**	**5,261**	**3,657**	**3,326**	**3,470**	**4,338**	**3,428**	**39,118**	**40,648**

PARKS & URBAN FORESTRY

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
PD1023 District Park Infrastructure	**PEES**		**425**	**480**	**350**	**250**	**250**	**500**	**500**	**500**	**500**	**500**	**4,255**	**4,255**
Westminster			425											
Thames Park				150										
Riverside					250									
White Oaks Optimist				330										
Harris Park					100	250	250	500	250					
Kiwanis Park										150				
Greenway									250					
Future District Park Upgrades										350	500	500		

PARKS, RECREATION & NEIGHBOURHOOD SERVICES

PARKS & URBAN FORESTRY continued

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
PD1070 Victoria Park Redevelopment	**PEES**	**50**	**50**	**100**		**100**		**100**		**100**		**100**	**550**	**600**
Maintain and upgrade the basic infrastructure of Victoria Park and deal with increasing/changing use of park.														
PD1129-12 Downtown Street Tree Planting	**PEES**	**175**	**175**	**225**	**225**	**225**	**225**	**225**	**225**	**225**	**225**	**225**	**2,200**	**2,375**
Annual program to replace dead trees to reduce tree loss in Downtown London.														
PD1132 Tree Replacement due to Emerald Ash and Gypsy Moth Tree Borer	**PEES**	**200**	**200**	**200**									**400**	**600**
Project for tree planting ($250,000 in 2009 then $200,000/yr for 4 years) to combat the impact of the Emerald Ash Borer and the Gypsy Moth problems and other insect infestations.														
PD1173-12 Springbank Park Upgrades	**PEES**	**50**	**150**	**200**	**400**	**400**	**400**	**400**	**400**	**400**	**400**	**400**	**3,550**	**3,600**
Upgrade Park Amenities		50	150	50	150	150	150	150	150	150	150	150		
Update Park Master Plan				150										
Master Plan Implementation					250	250	250	250	250	250	250	250		
PD1235-12 Street Tree Planting Program	**PEES**	**260**	**260**	**260**	**260**	**260**	**260**	**260**	**260**	**260**	**260**	**260**	**2,600**	**2,860**
Replace trees on City boulevards due to age, hazard etc. and as requests are received.														
PD1282-12 Maintain Neighbourhood Park Infrastructure	**PEES**	**380**	**450**	**490**	**450**	**220**	**230**	**600**	**550**	**550**	**550**	**550**	**4,640**	**5,020**
Kensington			50											
Three Valleys				25										
Fanshawe Little League						60								
Mitchell				60										

PARKS, RECREATION & NEIGHBOURHOOD SERVICES

PARKS & URBAN FORESTRY continued

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
PD1282-12 Maintain Neighbourhood Park Infrastructure continued														
Belmont					45									
Mildred Barrons								50						
Skateboard Parks			100	100	100			100						
Tree Planting			50	50	50			50	50	50	50	50		
Community Park Projects			75	75	75	100	100	100	100	100	100	100		
Grading/Drainage - Various Parks			50	50	50		50	50	50	50	50	50		
Future Parks Upgrades								50	200	200	200	200		
Upgrade of Play Structures to CSA Standards			125	130	130	60	80	200	150	150	150	150		
PD2063-12 Major Open Space Network	**PEES**	**135**	**70**	**170**	**220**	**220**	**220**	**220**	**220**	**220**	**220**	**220**	**2,000**	**2,135**
Coves		135				220								
West Ridge Trail				150										
White Oaks			50									220		
Fairmont					200									
CP/Culver							220		220	220	220			
Glen Cairn								220						
Parkland - Former Landfill			20	20	20									
PD2135-12 Maintain Thames Valley Parkway	**PEES**	**420**	**900**	**350**	**50**	**400**	**50**	**450**	**450**	**450**	**450**	**450**	**4,000**	**4,420**
South Branch-Pottersburg Connection Tunnel and Future Path Links		370												
North Branch (Adelaide St N to Richmond St)			850											
South Branch Upgrades				300		350			400	400	400	400		
Main Branch Upgrades								400						
Miscellaneous Pathway Upgrads		50	50	50	50	50	50	50	50	50	50	50		

PARKS, RECREATION & NEIGHBOURHOOD SERVICES

PARKS & URBAN FORESTRY continued

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
PD2243-12 Environmentally Significant Areas	**PEES**	**190**	**200**	**200**	**200**	**200**	**200**	**200**	**200**	**200**	**200**	**200**	**2,000**	**2,190**
Environmental Planning/Policy Updates		50		50		50		50		50	50			
Medway Valley		50		50		50						100		
Sifton Bog		50	50		50			50				100		
Meadow Lily Woods		20	100	50			50		50	50				
Kilally ESA		20									100			
Coves			50		50			50						
Wesminster Ponds				50			50		50	50				
Warbler Woods					50		50							
Kains Woods					50	100	50							
Medway North								50	50	50				
Ballymote									50		50			
RC2464-12 Multi Use Park Pathways	**Comm Serv**	**250**	**250**	**250**	**250**	**250**	**250**	**300**	**300**	**300**	**300**	**300**	**2,750**	**3,000**
Replacement of sections of pathway and systems in parks and on 30km of multi use trail systems.														
RC2749 Park Facilities Major Upgrades	**City Manager**		**50**	**50**	**50**	**50**	**385**	**440**	**440**	**445**	**445**	**445**	**2,800**	**2,800**
Minor Maintenance			50	50	50	50	50	50	50	50	50	50		
Specific site location to be determined as part of condition survey							335	390	390	395	395	395		
TS3093-12 Parks Major Upgrades	**Comm Serv**	**175**	**175**	**175**	**163**	**350**	**350**	**400**	**400**	**400**	**400**	**400**	**3,213**	**3,388**
For repair/replacement of existing park amenities incl. roadways, parking lots, tennis courts, Christmas decorations, etc.														
TOTAL PARKS & URBAN FORESTRY		**2,285**	**3,355**	**3,150**	**2,618**	**2,925**	**2,820**	**4,095**	**3,945**	**4,050**	**3,950**	**4,050**	**34,958**	**37,243**
TOTAL PARKS, RECREATION & NEIGHBOURHOOD SERVICES		**3,815**	**7,733**	**7,336**	**6,315**	**6,302**	**8,081**	**7,752**	**7,271**	**7,520**	**8,288**	**7,478**	**74,076**	**77,891**

PLANNING & DEVELOPMENT SERVICES														
CITY PLANNING & RESEARCH														
Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
PD3022 City Wide Zoning Project	**PEES**	**200**												**200**
This project will result in City-wide amendments to the City of London Z.-1 Zoning By-law to implement new Official Plan policies established through the recent 5 year Official Plan Review.														
TOTAL CITY PLANNING & RESEARCH		**200**												**200**
TOTAL PLANNING & DEVELOPMENT SERVICES		**200**												**200**

PROTECTIVE SERVICES

EMERGENCY & SECURITY MANAGEMENT

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
GG1589 Facility Mtce Security Measures	City Manager	100	100	100	100	100	150	150	150	150	150	150	1,300	1,400
To develop, maintain and enhance a unified facility security program that will allow for centralized monitoring and access at City facilities														
GG1600 Emergency Management	City Manager	100	50	50	50	50	50	50	50	50	50	50	500	600
To address emergency management programs including Emergency Operations Centre and communication improvements and information access.														
TOTAL EMERGENCY & SECURITY MANAGEMENT		200	150	150	150	150	200	200	200	200	200	200	1,800	2,000

FIRE SERVICES

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
PP1042-12 Non-Emergency Fire Vehicle Replacement	Comm Serv	55	102	183	105	241	95	70	80	327	183	105	1,491	1,546
Fire Prevention Vehicles (to replace)														
1 - 2009 Ford Focus							25							
3 - 2005 Ford Focus			72							72				
6 - 2006 PT Cruisers				153							153			
3 - 2007 Ford Focus					75							75		
2 - 2008 Ford Escape						51								
1 - 2011 Ford Focus									25					
Fire Investigation Truck										225				
Public Education														
1 - 2006 Freestar				30							30			

PROTECTIVE SERVICES

FIRE SERVICES continued

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
PP1042-12 Non-Emergency Fire Vehicle Replacement continued														
Public Education - continued														
1 - 2007 Van					30							30		
1 - 2008 Pontiac Montana							30							
1 - 2005 Ford Focus			30							30				
Service Vehicles														
1 - 2008 Ford E150 Cargo Van						40								
1 - 2008 Pontiac Montana						35								
1 - 2008 Ford F250 Pickup						40								
1 - 2004 3500 Pick up Service		55							55					
Training														
1 - 2008 Ford F250 Pickup						40								
1 - 2010 Ford F250 Pickup							40							
1 - 2010 Chevrolet Van								35						
Administration														
1 - 2003 Mini Van								35						
1 - 2008 Ford Escape						35								
PP1123-12 Replace Firefighter Equipment	Comm Serv	**195**	**256**	**335**	**660**	**625**	**1,890**	**480**	**50**	**250**	**100**	**1,150**	**5,796**	**5,991**
Thermal Imaging Camera (replaced every 6 years)				150						150				
Rescue Equipment							240	245						
Defibrillators			121					135						
Bunker Gear					475	475						475		
Ongoing Replacement to conform to NFPA standards				100	100	100	100	100		100	100	100		

PROTECTIVE SERVICES

FIRE SERVICES continued

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
PP1123-12 Replace Firefighter Equipment continued														
Breathing Apparatus (SCBA)		195					1,550					200		
HAZMAT Equipment			50			50			50			50		
Helmets (New York style replaced every 10 years)												160		
Bunker Gear Drier												80		
Compressors (Station 1 & 9)			85	85	85							85		
PP1152-12 Emergency Fire Vehicle Replacement	**Comm Serv**	**1,708**	**1,245**	**110**		**2,585**	**540**		**1,190**		**1,005**		**6,675**	**8,383**
Service Vehicle - 1999 Service 1							55							
Rescue 2004-01-R											895			
1 Command Car - 2005 - Car 2						90								
1 Command Car - 2006 - Car 1		70					95							
1 Engine - 1996-01-Q (becomes truck spare)		1,638	845											
1 Tanker - 1993-02-TK			400											
2 Pickup														
2004 - 01 M (Marine unit)				55							55			
2004 - 02 M (Marine unit)				55							55			
2 Engines														
1999-01-E						610								
1999-02-E						610								
Spare Truck						1,275								
Air Light 1996-02-AL							390							
1 Engine - Spare									670					
1 Tanker - Spare									520					

PROTECTIVE SERVICES

FIRE SERVICES continued

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
PP1176-12 Fire Stations - Major Upgrades	**City Manager**	**565**	**55**	**50**	**290**	**550**	**400**	**600**	**600**	**650**	**650**	**650**	**4,495**	**5,060**
Miscellaneous Emergency Maintenance		50	55	50	50	50	50	50	50					
Firehall #1 (Horton), Firehall #6 (Oxford) and Training Area		515												
Firehall #5 (Deveron)					240									
Firehall #12 (Byron)						300								
Firehall #8 (Western)						200								
Firehall #3 (Commissioners)							200							
Firehall #2 (Florence)								350						
Firehall #4 (Colborne)							150							
Firehall #13 (Fanshawe)								200						
Firehall #6 (Oxford)									550					
Pending LCR study report										650	650	650		
TOTAL FIRE SERVICES		**2,523**	**1,658**	**678**	**1,055**	**4,001**	**2,925**	**1,150**	**1,920**	**1,227**	**1,938**	**1,905**	**18,457**	**20,980**

POLICE SERVICES

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
PP4314-12 Replacement Vehicles - Police	**Boards and Comm**	**1,039**	**772**	**784**	**1,727**	**1,641**	**1,629**	**1,743**	**1,694**	**1,640**	**1,819**	**1,580**	**15,029**	**16,068**
Patrol Cars					800	800	800	800	800	800	800	896		
Unmarked Cars		383	368	414	414	414	414	414	414	414	414	414		
Patrol Wagon/Springer Van		68	136	136		136		136		136		136		
Sport Utility Truck		50	100	100	100		100		100		100			
Bomb Disposal Unit														
Prisoner/Court Transport Truck											215			
ERU Truck		290												

PROTECTIVE SERVICES

POLICE SERVICES continued

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
PP4314-12 Replacement Vehicles - Police continued														
Motorcycle									108	72				
Bicycle							10							
Cargo Trailer					26	19				14				
Boat										70				
Site Service Equipment			34				34				34			
Propane Conversions		117	118	118	118	118	118	118	118	118	118	118		
In-Car Mounts		132	17	17	132	17	17	138	17	17	138	17		
Conversion from Crown Vic.					138	138	138	138	138					
PP4444-12 Headquarters Building Repairs	Boards and Comm	**400**	**425**	**450**	**475**	**500**	**525**	**550**	**575**	**600**	**625**	**650**	**5,375**	**5,775**
Regular ongoing mtce & upgrade to 601 Dundas Street.														
TOTAL POLICE SERVICES		**1,439**	**1,197**	**1,234**	**2,202**	**2,141**	**2,154**	**2,293**	**2,269**	**2,240**	**2,444**	**2,230**	**20,404**	**21,843**
TOTAL PROTECTIVE SERVICES		**4,162**	**3,005**	**2,062**	**3,407**	**6,292**	**5,279**	**3,643**	**4,389**	**3,667**	**4,582**	**4,335**	**40,661**	**44,823**

SOCIAL & HEALTH SERVICES

HOUSING

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
PD2618-12 Public Housing Major Upgrades	Boards and Comm	2,208	2,208	2,208	2,208	2,208	2,208	2,208	2,208	2,208	2,208	2,208	22,080	24,288
To maintain and repair existing public housing units for works such as roof repairs, exterior and interior renovations and other capital repairs as required. Program funded by reserve fund.														
TOTAL HOUSING		2,208	2,208	2,208	2,208	2,208	2,208	2,208	2,208	2,208	2,208	2,208	22,080	24,288
LONG TERM CARE														
GG1620 Dearness Major Upgrade	City Manager	100	675	300	650	825	500	525	500	500	500	500	5,475	5,575
Maintain and refurbish Dearness systems and equipment. Program funded by reserve fund.														
TOTAL LONG TERM CARE		100	675	300	650	825	500	525	500	500	500	500	5,475	5,575
TOTAL SOCIAL & HEALTH SERVICES		2,308	2,883	2,508	2,858	3,033	2,708	2,733	2,708	2,708	2,708	2,708	27,555	29,863

TRANSPORTATION SERVICES														
PUBLIC TRANSIT														
Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
MU1044-12 Bus Purchase Replacement	Boards and Comm	6,351	6,322	6,322	6,558	6,836	8,037	8,037	8,478	8,478	8,837	8,952	76,857	83,208
Ongoing program of replacing buses supporting maintaining assets in a state of good repair, mitigating vehicle maintenance and supporting service reliability.														
MU1136 LTC Existing Facility Mtce & Upgrade	Boards and Comm		200	200	200	200	200	500	500	500	500	500	3,500	3,500
Ongoing program supporting the necessary maintenance practices to effectively manage a 261,600 square foot facility, noting that the major portion of the facility was constructed in 1949/50. The facility has an operating service and storage capacity for 185 40' buses.														
TOTAL PUBLIC TRANSIT		6,351	6,522	6,522	6,758	7,036	8,237	8,537	8,978	8,978	9,337	9,452	80,357	86,708
ROADWAYS														
TS1165-12 Warranted Sidewalks	PEES	230	230	230	230	230	230	230	230	230	230	230	2,300	2,530
To provide new sidewalks at locations throughout the City to address school related pedestrian safety as identified through warrant evaluation by School Boards, London Police, LTC and City.														
TS1212 Clare Bridge (Old Victoria)	PEES	900	330										330	1,230
Life Cycle Replacement of Old Victoria Bridge as it reaches the end of its service life. Currently it is a single lane simply supported structure with a timber deck. Last repaired in 2005 to extend life until replacement.														

TRANSPORTATION SERVICES

ROADWAYS continued

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
TS1214 - Gore Road Bridge	**PEES**		**150**	**100**	**1,100**								**1,350**	**1,350**
Life Cycle Replacement of the Gore Road Bridge as it reaches the end of its service life. Currently it is a narrow two lane reinforced concrete structure. Last repaired in 2008 to replace the pedestrian walkway.														
TS1254-12 Local Roadworks	**PEES**	**550**	**135**	**535**	**535**	**535**	**535**	**535**	**535**	**535**	**535**	**535**	**4,950**	**5,500**
Annual Life Cycle program for road improvements of a minor nature including channelization, sidewalk ramps (min. $20,000), radius improvements and bus bays at various locations throughout the City.														
TS1325 - Veterans Memorial South Exit East	**PEES**	**307**											**0**	**307**
New project for landscape enhancements for Veterans Parkway (formerly Airport Road) including enhanced gateway feature and planting at the south end of the Parkway near the 401 Interchange.														
TS1446-12 Road Rehabilitation (Main)	**PEES**	**10,300**	**10,300**	**6,000**	**9,000**	**10,180**	**15,000**	**11,854**	**11,854**	**11,854**	**11,854**	**11,854**	**109,750**	**120,050**
Stanley St - Wharncliffe to Wortley Road			400											
Horton St - Wellington to Hamilton Road			1,450											
Oxford & Highbury Intersection			400											
Oxford St - Crumlin to Industrial Road			500											
Dundas St - Thames River to Wellington Rd			500											
Clarke Rd - Gore to Pension Lane			200											
Southdale Rd - Tillman to Farnham Road			400											

TRANSPORTATION SERVICES

ROADWAYS TS1446-12 continued

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
TS1446-12 Road Rehabilitation (Main) continued														
Talbot St - Kent to Oxford St			600											
Commissioners Rd - Frontenac to Deveron Cres			1,000											
Commissioners Rd - Boler to Grandview			1,000											
Wonderland Rd-Springbank to Southdale Rd			2,500											
Western & Sarnia Road Intersection			100											
Wonderland Rd - Exeter to Westminster Dr			600											
Curb & Gutter Repairs			200											
PMA			100											
Railway Crossings			150											
Geotechnical Investigation & Inspections			200											
TS1763-12 Bridges Major Upgrades	**PEES**	**1,800**	**1,800**	**1,800**	**1,800**	**1,800**	**2,600**	**2,600**	**2,600**	**2,600**	**2,600**	**2,600**	**22,800**	**24,600**
White Oak Road - South of Glanworth			250											
Second St - Over Pottersburg Creek			700											
Industrial Road - Over Pottersburg Creek			700											
Major Expansion Joint Repairs			150											
TS3014-12 Road Rehab Local & Rural	**PEES**	**6,110**	**5,100**	**4,000**	**4,000**	**5,800**	**6,000**	**6,000**	**6,000**	**6,000**	**6,000**	**6,000**	**54,900**	**61,010**
An Annual Life Cycle Program to reconstruct deficient local streets and secondary collectors, curb & gutters identified for immediate replacement.														

TRANSPORTATION SERVICES

ROADWAYS continued

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
TS3037-12 Replace & Repair Sidewalks	PEES	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	12,000	13,200
To replace sidewalk in poor condition typically associated with road reconstruction and to replace small sections of sidewalk in poor condition.														
TS3228 Downtown Streetscape	City Manager	50	50	50	50	50	50	50	50	50	50		450	500
Replacement costs associated with downtown streetscape furniture and decorations in Victoria Park.														
TS3310-12 Road Surface Treatment	PEES	700	700	700	700	700	700	700	700	700	700	700	7,000	7,700
To surface treat deteriorated roads in rural areas.														
TS4058-12 Traffic Calming Program	PEES			125	125	125	125	125	125	125	125	125	1,125	1,125
To design and construct traffic calming measures to improve safety and reduce short cutting in neighbourhoods.														
TS4067-12 Traffic Signals	PEES	1,560	1,342	666	1,394	1,893	2,192	2,279	2,279	2,279	2,279	2,279	18,882	20,442
Provides for the replacement of traffic signal equipment to reduce annual mtce costs, improve visibility, actuate movements, and provide turning phases.														
TS5123-12 Street Light Improvements	PEES	300	1,500	678	1,714	2,898	3,240	3,012	3,506	3,506	3,506	3,506	27,066	27,366
New street lights to address localized lighting level deficiencies														

TRANSPORTATION SERVICES

ROADWAYS continued

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
TS6181-13 Salt & Sand Storage Facility	City Manager	50		50		50	50	50	50	50	300	50	650	700
A continuing Life Cycle Renewal program to enclose all winter salt/sand piles at various Operation Centres and to maintain/refurbish as required.														
TS7082-12 Claims for Uncompleted Works	City Manager	400		400	400	400	400	400	400	400	400	400	3,600	4,000
On occasion the City's needs for servicing are coincident with a private party's development project. The private party may agree to voluntarily construct the City's works in conjunction with their project at the cost of the City. In the past, this budget item has been used to pay for the City's miscellaneous needs that are not the responsibility of the developer. This included work such as service links to existing properties, bringing sections of substandard roads to collector and arterial status, resolving existing deficiencies, etc. Simultaneous construction satisfies both the developer and City while minimizing cost and disruption. Use of this funding is at the discretion of Council through legal agreements on a project by project basis in accordance with the developers schedule.														
TOTAL ROADWAYS		24,457	22,837	16,534	22,248	25,861	32,322	29,035	29,529	29,529	29,779	29,479	267,153	291,610
TOTAL TRANSORTATION SERVICES		30,808	29,359	23,056	29,006	32,897	40,559	37,572	38,507	38,507	39,116	38,931	347,510	378,318

CORPORATE, OPERATIONAL & COUNCIL SERVICES

CORPORATE SERVICES

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
GG1043 Purchase of Hardware	City Manager	200	555	275	125	125	225	125	125	125	225	125	2,030	2,230
To purchase hardware for support of corporate systems, maintain and upgrade telephone system & data network.														
GG1046 Purchase of General Software	City Manager	275	120	345	245	345	245	345	345	345	345	345	3,025	3,300
To purchase software licences in support of corporate systems.														
GG1049 Disaster-Backup Recovery	City Manager	400	400	400	400	400	400	150	150	150	150	150	2,750	3,150
Provide backup recovery site, high speed communications and appropriate equipment and hardware in the event of a disaster.														
GG1050 Corporate Systems Update	Finance	2,260	1,500	1,500	800	800	800	800	800	800	800	1,000	9,600	11,860
Provide for upgrades and maintenance to existing programs														
GG1555 City Hall Major Upgrades	City Manager	241	600	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	9,600	9,841
Renovations to one floor every 3 years including asbestos abatement and staff relocation.			600	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000		
Renovations to 2nd floor to accommodate Corporate Security and add an accessible washroom.		241												

CORPORATE, OPERATIONAL & COUNCIL SERVICES

CORPORATE SERVICES continued

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
GG1640 Building Accessibility Upgrades	City Manager	150	150	150	150	150	150	150	150	150	150	150	1,500	1,650
Annual program to provide accessibility upgrades to all municipally owned facilities in an effort to bring them into compliance with the City of London Facility Accessibility Design Standards.														
GG1650-12 Facilities Maintenance Contingency	City Manager	900	1,459	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,459	11,359
Provide funding for emergency work required to maintain city facilities. Work is required to keep a facility open or to prevent major (escalating) future repair costs.														
ME1206 Fuel System Management	PEES	50	50	50	50	50	50	50	50	50	50	50	500	550
A Life Cycle Maintenance project for the replacement and automation of corporate bulk fluid storage tanks, fuel pump equipment and dispensing equipment due to age, condition, obsolescence regulatory compliance and environmental concerns.														
ME1413 Fleet and Equipment Maintenance	PEES	20		70		20			75		20		185	205
To hire consultant to review and audit Fleet Equipment Services lifecycle requirements for future years														
ME2012 Vehicle & Equipment Replacement	PEES	5,014	6,137	1,778	5,503	3,510	4,669	4,812	4,618	5,420	4,692	4,259	45,398	50,412
15-20 Yard Dump Truck			985											
Ariel Lift 5 Ton Chassis			250											
Arrow Board			10											

CORPORATE, OPERATIONAL & COUNCIL SERVICES

CORPORATE SERVICES continued

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
ME2012 Vehicle & Equipment Replacement continued														
Breaker			32											
Combination Tool			1											
Compact car			385											
Concrete Saws			3											
Conventional Cab			80											
Conventional Cab with Crane			94											
Crew Cab			1,131											
Crew Cab Truck			60											
Crew Cab with Hoist			272											
Crew Cab with Crane			1,358											
Flail Mower			7											
Flat Deck Dum Truck			103											
Fork Lift Truck			31											
Four WHD Truck			118											
Full Size Truck			20											
Full Size Vans & Pick Up Trucks			180											
Golf/Utility Carts			50											
Hedge Trimmers			1											
Large Reel Type - over 72"			44											
Large Reel Type - up to 72"			38											
One Way Front Plow & Wing			137											
Park Dresser			20											
Portable Generators			6											
Power Blowers			4											
Push Mowers			2											

CORPORATE, OPERATIONAL & COUNCIL SERVICES

CORPORATE SERVICES continued

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
ME2012 Vehicle & Equipment Replacement continued														
Rotary Type over 72"			60											
Rotary Type up to 72"			58											
Rototiller			4											
Sander Unit			13											
Sewer Cleaner			265											
Small Pumps			15											
Snow Blowers			69											
Tapping Machine			18											
Truckster			54											
Trap Rakers			17											
Two Way Front Plow			30											
Two Way Front Plow and Wing			105											
Weed Eaters			8											
RC2070 Customer Service Systems	Comm Serv		**50**	**50**		**50**	**50**					**75**	**275**	**275**
Recurring upgrades to recreation program and facility registration and information systems.														
TS6200-12 Operation Facilities	**City Manager**	**960**	**740**	**945**	**120**	**540**	**300**	**380**	**550**	**570**	**570**	**570**	**5,285**	**6,245**
Adelaide Operations Centre		60			120			330		70	300			
AJ Tyler Operations Centre		900	640			490			310		200			
Exeter Road Operations Centre			50	750			60		140			300		
Wolseley Operations Centre							95					200		
Oxford Operations Centre - New 2011				50				50		200				
Minor Buildings			50	145		50	145		100	300	70	70		
TOTAL CORPORATE SERVICES		**10,470**	**11,761**	**7,563**	**9,393**	**7,990**	**8,889**	**8,812**	**8,863**	**9,610**	**9,002**	**8,724**	**90,607**	**101,077**

CORPORATE, OPERATIONAL & COUNCIL SERVICES

PUBLIC SUPPORT SERVICES

Project	Dept	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total 2012-2021	Total Project Cost
GG1320 Courts Administration Building Upgrades	City Manager		60		60		60		60		60		300	300
To undertake required repairs and ongoing maintenance to maintain an efficient building. Program funded by reserve fund.														
TOTAL PUBLIC SUPPORT SERVICES			60		60		60		60		60		300	300
TOTAL CORPORATE, OPERATIONAL & COUNCIL SERVICES		10,470	11,821	7,563	9,453	7,990	8,949	8,812	8,923	9,610	9,062	8,724	90,907	101,377

Growth Capital Budget
2012 to 2021 Forecast

London
CANADA

SUMMARY OF GROWTH PROJECTS
EXPENDITURE BY SERVICE PROGRAM
($000's)

	Page	**Prior**	**2011**	**2012**	**2013**	**2014**	**2015**	**2016**	**2017**	**2018**	**2019**	**2020**	**2021**	**Total**	**10 Yr Avg**
Cultural Services	183	750	750		3,000				3,000					7,500	600
Economic Prosperity	186												2,200	2,200	220
Parks, Recreation & Neighbourhood Services	188	4,280	5,481	**10,005**	10,825	21,181	12,092	12,461	10,063	16,997	3,725	3,320	3,720	114,150	10,439
Planning & Development Services	209	765	324	**324**	324	324	324	324	324	324	324	324	324	4,329	324
Protective Services	211	500		**200**	1,375		500		1,065	1,563				5,203	470
Transportation Services	214	49,960	24,934	**9,005**	29,669	25,198	33,831	31,486	25,484	14,295	21,512	23,741	22,506	311,858	23,673
Total Growth Budget		**56,255**	**31,489**	**19,534**	**45,193**	**46,703**	**46,747**	**44,271**	**39,936**	**33,179**	**25,561**	**27,385**	**28,750**	**445,240**	**35,726**

Cultural Services

Growth Summary

Library Services

	pg	Prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
RC3464 Northwest Branch Library	184	750							3,000					3,750
RC3466 Southeast Branch Library	185		750		3,000									3,750
Total Library Services		**750**	**750**		**3,000**				**3,000**					**7,500**
Total Cultural Services		**750**	**750**		**3,000**				**3,000**					**7,500**

London
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PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2012 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	05	10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
RC3464	NORTHWEST BRANCH LIBRARY	Boards & Commissions	Boards & Commission	London Public Library	Enriched Cultural Identity	Library Services	Growth	S. Hubbard Krimmer

Project Description

To acquire land, design and construct a new full service branch library to accommodate population growth. The Parks & Rec Master Plan identifies the need for community space in the northwest. 82.9% Growth related (74.1% DC Rate Supported). Growth splits are consistent with the updated 2009 Development Charge Study.

Project Justification

Based upon the Development Charges Review, the Library Board, at its Feb. 2008 meeting, approved the change in construction date to 2017, based on projected population growth and the more pressing need for a Southeast Branch. The library does not plan to close the current active Sherwood Branch as it services a unique community, incl. Limberlost area. In redevelopment, it may alter its size and service components to serve more the local neighbourhood needs, while the larger, new area facility would provide the general services to the entire area. A new NW Library facility may be part of a multi-purpose building, such as the Jalna Library and Comm. Centre, in order to best meet the needs of the community. A potential partnership with the City of London will be investigated.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
NORTHWEST BRANCH LIBRARY														
EXPENDITURE														
DESIGN														
LAND ACQUISITION	750													750
CONSTRUCTION								3,000						3,000
OTHER														
EXPENDITURE	**750**							**3,000**						**3,750**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	383-							589-						972-
RESERVE FUND														
RATE SUPPORTED	**383-**							**589-**						**972-**
NON - RATE SUPPORTED														
RESERVE FUND	367-							411-						778-
DEBENTURE								2,000-						2,000-
NON - RATE SUPPORTED	**367-**							**2,411-**						**2,778-**
SOURCES OF FINANCING	**750-**							**3,000-**						**3,750-**
NORTHWEST BRANCH LIBRARY														

PROJECT DETAIL RECORD

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DATE PREPARED/REVISED	YR.	MO.	DAY
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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
RC3466	SOUTHEAST BRANCH LIBRARY	Boards & Commissions	Boards & Commission	London Public Library	Enriched Cultural Identity	Library Services	Growth	S. Hubbard Krimmer

Project Description

To acquire land, design and construct a new full service branch library to accommodate population growth. Growth related 74.2% (66.8%DC Rate Supported). Growth splits are consistent with the updated 2009 Development Charge Study.

Project Justification

Respond to significant population growth by 2009. Current branch is already beyond capacity in terms of library standards. In 2010, timelines will be reviewed. A partnership with the City of London and other potential partners will be investigated (as per the Parks and Recreation Strategic Master Plan, June 2009).

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
SOUTHEAST BRANCH LIBRARY														
EXPENDITURE														
DESIGN														
LAND ACQUISITION		750												750
CONSTRUCTION				3,000										3,000
OTHER														
EXPENDITURE		**750**		**3,000**										**3,750**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE		249-		997-										1,246-
RESERVE FUND														
RATE SUPPORTED		**249-**		**997-**										**1,246-**
NON - RATE SUPPORTED														
RESERVE FUND		501-		2,003-										2,504-
DEBENTURE														
NON - RATE SUPPORTED		**501-**		**2,003-**										**2,504-**
SOURCES OF FINANCING		**750-**		**3,000-**										**3,750-**
SOUTHEAST BRANCH LIBRARY														

Economic Prosperity Growth Summary

Economic Development

	pg	Prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
ID1365 Skyway Park External Intersection Works Phase II	187												2,200	2,200
Total Economic Development		**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,200**	**2,200**
Total Economic Prosperity		**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,200**	**2,200**

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DATE PREPARED/REVISED	YR.	MO.	DAY
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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
ID1365	SKYWAY PARK-EXTERNAL INTERSECTION WORKS - PHASE II	Civic Departments	City Manager's Department	Industrial Lands	Economic Prosperity	Industrial Land	Growth	G. Hopcroft

Project Description

External intersection improvements required in conjuction with the construction of Phase II of Skyway Industrial Park-Oxford at Crumlin.

Project Justification

Industrial Land Development Strategy. Intersection improvements required as per the underking for Skyway Industrial Park. Phase II will provide an additional 138 acres of serviced industrial land near the London International Airport.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
SKYWAY PARK-EXTERNAL														
EXPENDITURE														
DESIGN												200		200
CONSTRUCTION												2,000		2,000
EXPENDITURE												**2,200**		**2,200**
SOURCES OF FINANCING														
RATE SUPPORTED												**2,200-**		**2,200-**
DEBENTURE														
RESERVE FUND														
RATE SUPPORTED												**2,200-**		**2,200-**
NON - RATE SUPPORTED														
RESERVE FUND														
NON - RATE SUPPORTED														
SOURCES OF FINANCING												**2,200-**		**2,200-**
SKYWAY PARK-EXTERNAL														

Parks, Recreation & Neighbourhood Services Growth Summary

NEIGHBOURHOOD & RECREATION SERVICES

	pg	Prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
PD2181-12 New Sportspark	192		**500**		**60**	**440**		**500**	**500**	**500**	**500**	**500**	**500**	**4,000**
Northwest Sportfields			500											
Southwest Sportsfields					60	440								
Killally Multi-purpose Fields								500						
Other Sportsfield Deveopment									500	500	500	500	500	
RC2755 Multi-purpose Rec Centre South West	194	**1,865**	**2,976**	**8,115**	**8,875**	**18,021**								**39,852**
RC2758 Multi-purpose Rec Centre East South East	195	**2,000**					**9,832**	**8,131**	**6,388**	**13,672**				**40,023**
RC2771 Spash Pad Initiative	196					**400**			**400**		**400**		**400**	**1,600**
TOTAL NEIGHBOURHOOD & RECREATION SERVICES		**3,865**	**3,476**	**8,115**	**8,935**	**18,861**	**9,832**	**8,631**	**7,288**	**14,172**	**900**	**500**	**900**	**85,475**

PARKS & URBAN FORESTRY

	pg	Prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
PD3019 New Urban Parks	197		**125**	**130**		**200**	**200**	**300**	**250**	**300**	**300**	**300**	**300**	**2,405**
Speyside 1			125											
Richmond				130										
Victoria Ridge						200	200							
Applewood Links								150						
Applewood Square								150						
Future Urban Parks									250	300	300	300	300	

Parks, Recreation & Neighbourhood Services Growth Summary

PARKS & URBAN FORESTRY continued

	pg	Prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
PD1033-12 New District Parks	199		**440**	**380**	**60**	**460**	**500**	**500**	**500**	**500**	**500**	**500**	**500**	**4,840**
Foxhollow				380										
Southwest					60	460								
Future Parks to be developed							500	500	500	500	500	500	500	
PD1382-12 New Neighbourhood Parks	201		**230**	**420**	**370**	**330**	**190**	**270**	**320**	**320**	**320**	**320**	**320**	**3,410**
Drewlo Hyde Park					60									
Cedar Hollow				80										
Whetherfield				80										
Talbot						60								
Vista Woods						70								
Sifton - Westbury				80										
Edge Valley					50									
Creekside				70										
Auburn Sunningdale North				60										
Kent					60									
Future Street Park					50									
Mudd Creek						100								
Z group/Uplands						100								
Sitfton - Blackall Subdivision														
Decade Copr - Warncliff							80							
Southside/Clarke				50										
Z group - Jackson Road							110							
Drewlo - Ross Lands								30						

Parks, Recreation & Neighbourhood Services Growth Summary

PARKS & URBAN FORESTRY continued

	pg	Prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
PD1382-12 New Neighbourhood Parks continued														
Sifton - Bierens Lands								50						
Victoria Ridge					150									
Future Parks to be developed								190	320	320	320	320	320	
PD2043-12 New Major Open Space	203	**415**	**590**	**620**	**570**	**180**	**220**	**910**	**705**	**705**	**705**	**700**	**700**	**7,020**
West Byron/Warbler					270					330				
Dingman Creek Trail						130			325	325	325			
Foxhollow								330			330			
Uplands Trail System				170	120		170							
Stoney Creek Trail (Phase I)				200										
Hyde Park			200					200						
Kilally					130			330						
Stoney Creek Trail (Phase II)			340						330					
Bostwick				200										
Community Links			50	50	50	50	50	50	50	50	50	50		
Future O.S. Projects												650	700	
PD2124-12 New Thames Valley Parkway	205		**400**	**50**	**550**	**750**	**750**	**1,450**	**600**	**600**	**600**	**600**	**600**	**6,950**
North Branch (Highbury to Clarke)								850						
South Branch (Meadowlilly Area)			400											
South Branch (Through Old Vic)				50	400									
Main Branch (Through Byron)					150	750								
Main Branch (To River Bend)							750							
Future Pathway Expansion TBD								600	600	600	600	600	600	

PARKS & URBAN FORESTRY continued

	pg	Prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
PD2253-12 New Environmentally Significant Areas	207		**220**	**290**	**340**	**400**	**400**	**400**	**400**	**400**	**400**	**400**	**400**	**4,050**
Medway North			220	170	170									
Medowlilly East				120										
New ESA's Identified in Area Plans					170	400	400	400	400	400	400	400	400	
TOTAL PARKS & URBAN FORESTRY		**415**	**2,005**	**1,890**	**1,890**	**2,320**	**2,260**	**3,830**	**2,775**	**2,825**	**2,825**	**2,820**	**2,820**	**28,675**
TOTAL PARKS, RECREATION & NEIGHBOURHOOD SERVICES		**4,280**	**5,481**	**10,005**	**10,825**	**21,181**	**12,092**	**12,461**	**10,063**	**16,997**	**3,725**	**3,320**	**3,720**	**114,150**

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2012 Capital Budget with Forecasts (In 000's)

		YR.	MO.	DAY
DATE PREPARED/REVISED		2012	05	10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PD2181-12	2012 NEW SPORTSPARK	Civic Departments	Planning, Env & Engineering	Land Use Planning	Community Vitality	Parks	Growth	A. Macpherson

Project Description

To develop major infrastructure to support major recreational facilities in order to support expanded competitive and tournament level play. To develop lands in new 'growth' areas in the Northwest and Southwest to meet sportsfield deficiencies. See appendix for further details.

Project Justification

Major sports park development projects for expanded active recreation will be outlined in the Parks & Recreation Master Plan in future years.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
2012 NEW SPORTSPARK														
EXPENDITURE														
DESIGN				60	20									80
CONSTRUCTION					420		500	500	500	500	500	500		3,420
CITY RELATED EXPENSES														
EXPENDITURE				**60**	**440**		**500**	**500**	**500**	**500**	**500**	**500**		**3,500**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS											61-			61-
DEBENTURE				27-	194-		221-	240-	240-	240-	179-	240-		1,581-
RATE SUPPORTED				**27-**	**194-**		**221-**	**240-**	**240-**	**240-**	**240-**	**240-**		**1,642-**
NON - RATE SUPPORTED														
RESERVE FUND				34-	246-		279-	261-	261-	261-	261-	261-		1,864-
NON - RATE SUPPORTED				**34-**	**246-**		**279-**	**261-**	**261-**	**261-**	**261-**	**261-**		**1,864-**
SOURCES OF FINANCING				**61-**	**440-**		**500-**	**501-**	**501-**	**501-**	**501-**	**501-**		**3,506-**
2012 NEW SPORTSPARK				**1-**				**1-**	**1-**	**1-**	**1-**	**1-**		**6-**

APPENDIX TO PD2181

NEW SPORTSPARK INFRASTRUCTURE

DESCRIPTION OF WORK	2012	DC Funding	2013	DC Funding	2014	DC Funding	2015	DC Funding	2016	DC Funding	2017	DC Funding	2018	DC Funding	2019	DC Funding	2020	DC Funding	2021	DC Funding
Northwest Sportfields (75% Growth Related-55.8% DC Rate Supported)																				
- Design																				
- Construction																				
SouthWest Sportsfields (75% Growth Related-55.8% DC Rate Supported)																				
- Design			60	33	20	11														
- Construction					420	234														
Kilally Multi-purpose Fields (75% Growth Related-55.8% DC Rate Supported)																				
- Design																				
- Construction									500	279										
Other Sportsfield Development TBD 70% Growth, 52.1% DC Rate Supported)											500	261	500	261	500	261	500	261	500	261
TOTAL	**0**		**60**		**440**		**0**		**500**		**500**		**500**		**500**		**500**		**500**	
Total Development Charges Funding		**0**		**33**		**245**		**0**		**279**		**261**		**261**		**261**		**261**		**261**

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
RC2755	MULTI-PURPOSE REC CENTRE-SW	Civic Departments	Community Services	Neighbourhood&Children's Ser	Community Vitality	Facilities - Recreation	Growth	B. Coxhead

Project Description

The Parks and Recreation Strategic Master Plan identifies the need for 3 multipurpose community recreation campuses. This is the second project to be built in the south west of the City and has been positioned to commence assembly of necessary construction funding in each of years 2011 to 2014 with projected construction to commence in 2014. Prior years funding includes capital land acquisition costs. 37.3% Growth Related (31.8% DC Rate Supported) Growth splits are consistent with 2009 Development Charge Study.

Project Justification

The Master Plan recognizes a need for new or enhanced facilities in the south west. Available sources of funding do not exist with envelopes and as a result, the project has been aligned to follow the first multi purpose project in North London. This project is planned to improve the supply, distribution and quality of community facilities. The multipurpose complex will address the need for community space, gymnasia, pools and ice pads in the south west. Operating Impacts to be determined through the design/operational model.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
MULTI-PURPOSE REC CENTRE-SW														
EXPENDITURE														
DESIGN		2,976												2,976
LAND ACQUISITION	1,865													1,865
CONSTRUCTION			8,115	8,875	18,021									35,011
CITY RELATED EXPENSES														
EXPENDITURE	**1,865**	**2,976**	**8,115**	**8,875**	**18,021**									**39,852**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
DEBENTURE	1,538-	2,007-	5,474-	5,987-	12,157-									27,163-
RATE SUPPORTED	**1,538-**	**2,007-**	**5,474-**	**5,987-**	**12,157-**									**27,163-**
NON - RATE SUPPORTED														
RESERVE FUND		968-	1,348-											2,316-
DEBENTURE	327-		1,293-	2,888-	5,864-									10,372-
NON - RATE SUPPORTED	**327-**	**968-**	**2,641-**	**2,888-**	**5,864-**									**12,688-**
SOURCES OF FINANCING	**1,865-**	**2,975-**	**8,115-**	**8,875-**	**18,021-**									**39,851-**
MULTI-PURPOSE REC CENTRE-SW		**1**												**1**

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
RC2758	MULTI-PURPOSE REC CENTRE EAST SOUTH EAST	Civic Departments	Community Services	Neighbourhood&Children's Ser	Community Vitality	Facilities - Recreation	Growth	B. Coxhead

Project Description

The Parks and Recreation Strategic Master Plan identifies the need for 3 multipurpose community recreation campuses. This is the third project to be built in the south east end of the City and has been positioned to follow the southwest. Assembly of necessary construction funding commences in each of years 2015 - 2018 with project construction to commence in 2018. Prior years funding includes capital land acquisition costs. 22.5% Growth Related (19.2% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study.

Project Justification

The Master Plan recognized a need for new or enhanced facilities in the south east. Available sources of funding do not exist with envelopes and as a result, the project has been aligned to follow the second multi purpose project in south west London. This project is planned to improve the supply, distribution and quality of community facilities. The multipurpose complexes will address the need for community space, gymnasia, indoor pool and ice pads in the south east. Operating Impacts to be determined through the design/operational model.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
MULTI-PURPOSE REC CENTRE														
EXPENDITURE														
DESIGN						2,040								2,040
LAND ACQUISITION	2,000													2,000
CONSTRUCTION						7,792	8,131	6,388	13,672					35,983
CITY RELATED EXPENSES														
EXPENDITURE	**2,000**					**9,832**	**8,131**	**6,388**	**13,672**					**40,023**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
DEBENTURE	1,649-					7,934-	6,561-	5,155-	11,033-					32,332-
RATE SUPPORTED	**1,649-**					**7,934-**	**6,561-**	**5,155-**	**11,033-**					**32,332-**
NON - RATE SUPPORTED														
RESERVE FUND	351-					974-								1,325-
DEBENTURE						924-	1,569-	1,233-	2,639-					6,365-
NON - RATE SUPPORTED	**351-**					**1,898-**	**1,569-**	**1,233-**	**2,639-**					**7,690-**
SOURCES OF FINANCING	**2,000-**					**9,832-**	**8,130-**	**6,388-**	**13,672-**					**40,022-**
MULTI-PURPOSE REC CENTRE							**1**							**1**

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	2012	05	10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
RC2771	2012-SPLASH PAD INITIATIVE	Civic Departments	Community Services	Parks and Recreation	Community Vitality	Facilities - Recreation	Growth	B. Coxhead

Project Description

To respond to existing demand in accordance with the Parks and Recreation Strategic Masterplan and the Aquatic Services Review.

Project Justification

The Parks and Recreation Strategic Masterplan calls for the recurring annual construction of new and/or the conversion of existing wading pools into spray pads. These sites will be determined as the natural life of existing wading pools comes to an end. New spray pad sites will be determined as outlined in the Master Plan with an emphasis on locating splash pads in aquatically underserviced areas.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
2012-SPLASH PAD INITIATIVE														
EXPENDITURE														
DESIGN														
CONSTRUCTION					400			400		400		400		1,600
CITY RELATED EXPENSES														
EXPENDITURE					**400**			**400**		**400**		**400**		**1,600**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS												400-		400-
DEBENTURE					400-			229-		400-				1,029-
OTHER														
RATE SUPPORTED					**400-**			**229-**		**400-**		**400-**		**1,429-**
NON - RATE SUPPORTED														
RESERVE FUND								171-						171-
NON - RATE SUPPORTED								**171-**						**171-**
SOURCES OF FINANCING					**400-**			**400-**		**400-**		**400-**		**1,600-**
2012-SPLASH PAD INITIATIVE														

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	2012	05	10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PD3019	NEW URBAN PARKS	Civic Departments	Planning, Env & Engineering	Land Use Planning	Community Vitality	Parks	Growth	A. Macpherson

Project Description

To construct new urban parks, plazas and civic spaces in growth areas to reflect new design. 100% Growth (74.4% DC Rate Supported).

Project Justification

Urban parks, plazas provide key outdoor activity areas for recreation, socialization and community events.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
NEW URBAN PARKS														
EXPENDITURE														
DESIGN		15												15
CONSTRUCTION		110	130		200	200	300	250	300	300	300	300	300	2,690
EXPENDITURE		**125**	**130**		**200**	**200**	**300**	**250**	**300**	**300**	**300**	**300**	**300**	**2,705**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS					51-				77-	77-	77-	77-	77-	436-
DEBENTURE		26-	33-			51-	77-	64-						251-
RATE SUPPORTED		**26-**	**33-**		**51-**	**51-**	**77-**	**64-**	**77-**	**77-**	**77-**	**77-**	**77-**	**687-**
NON - RATE SUPPORTED														
RESERVE FUND		74-	97-		149-	149-	223-	186-	223-	223-	223-	223-	223-	1,993-
OTHER SOURCES		25-												25-
NON - RATE SUPPORTED		**99-**	**97-**		**149-**	**149-**	**223-**	**186-**	**223-**	**223-**	**223-**	**223-**	**223-**	**2,018-**
SOURCES OF FINANCING		**125-**	**130-**		**200-**	**200-**	**300-**	**250-**	**300-**	**300-**	**300-**	**300-**	**300-**	**2,705-**
NEW URBAN PARKS														

APPENDIX TO PD3019
NEW URBANK PARKS
(in $000's)

DESCRIPTION OF WORK	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Speyside 1										
Richmond	130									
Speyside 2	97									
Victoria Ridge			200	200						
Applewood Links					150					
Applewood Square					150					
Future Urban Parks						250	300	300	300	300
TOTAL	**227**	**0**	**200**	**200**	**300**	**250**	**300**	**300**	**300**	**300**

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2012 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	05	10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PD1033-12	2012 NEW DISTRICT PARKS	Civic Departments	Planning, Env & Engineering	Land Use Planning	Community Vitality	Parks	Growth	A. Macpherson

Project Description

To develop new district parks in "Growth Areas" on a priority basis to provide drive to district recreation facilities such as upgraded sports fields, path systems and accessible play structures, skate board parks, tennis courts, spray pads, and other unique park amenities. See appendix for further details.

Project Justification

District parks are an important part of the City's park system, and require development in a coordinated manner. City policies related to accessible recreation facilities identify district parks as the first locations for accessible play structures. Pathways installed to meet City's obligations under Ontario Disabilities Act.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
2012 NEW DISTRICT PARKS														
EXPENDITURE														
DESIGN			75	3	50	50	50	50	50	50	50	50		478
CONSTRUCTION			305	57	410	450	450	450	450	450	450	450		3,922
CITY RELATED EXPENSES														
EXPENDITURE			**380**	**60**	**460**	**500**	**500**	**500**	**500**	**500**	**500**	**500**		**4,400**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
DEBENTURE			97-	24-	186-	128-	128-	128-	128-	128-	128-	128-		1,203-
RATE SUPPORTED			**97-**	**24-**	**186-**	**128-**	**128-**	**128-**	**128-**	**128-**	**128-**	**128-**		**1,203-**
NON - RATE SUPPORTED														
RESERVE FUND			283-	36-		372-								691-
DEBENTURE					274-		372-	372-	372-	372-	372-	372-		2,506-
NON - RATE SUPPORTED			**283-**	**36-**	**274-**	**372-**	**372-**	**372-**	**372-**	**372-**	**372-**	**372-**		**3,197-**
SOURCES OF FINANCING			**380-**	**60-**	**460-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**		**4,400-**
2012 NEW DISTRICT PARKS														

APPENDIX TO PD1033-12
NEW DISTRICT PARKS

DESCRIPTION	2012	DC Funding	2013	DC Funding	2014	DC Funding	2015	DC Funding	2016	DC Funding	2017	DC Funding	2018	DC Funding	2019	DC Funding	2020	DC Funding	2021	DC Funding
Meadowgate Fields (Summerside) - Design - Construction 100% Growth Related (74.3% DC Rate Supported)																				
Riverbend - Design - Construction 80% Growth Related (59.5% DC Rate Supported)																				
Foxhollow - Design - Construction 100% Growth Related (74.3% DC Rate Supported)	30 350	283																		
Southwest - Design - Construction 80% Growth Related Supported)			60	36	20 440	274														
Future Parks to be Developed and/or Upgraded (Timing subject to change) - Design - Construction - Kilally East - Bostwick West - Lambeth East - Beaverbrook 100% Growth Related (74.3% DC Rate Supported)							50 450	372	50 450	372	50 450	372	50 450	372	50 450	372	50 450	372	50 450	372
TOTAL	**380**		**60**		**460**		**500**		**500**		**500**		**500**		**500**		**500**		**500**	
Total Dev. Charges Funding		**283**		**36**		**274**		**372**		**372**		**372**		**372**		**372**		**372**		**372**

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2012 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	05	10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PD1382-12	2012 NEW NEIGHBOURHOOD PARKS	Civic Departments	Planning, Env & Engineering	Land Use Planning	Community Vitality	Parks	Growth	A. Macpherson

Project Description

To develop new neighbourhood parks in the "Growth Areas" as subdivisions are constructed. Includes; play equip., pathways, tree planting, benches, parking, drainage & recreation amenities. New Neighbourhood Parks 100% Growth Related (74.3% DC Rate Supported). See appendix for further details.

Project Justification

Neighbourhood parks provide the basic services to communities. This budget includes funds to meet our obligations under the Ontario Disabilities Act and the Canadian Standards Association.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
2012 NEW NEIGHBOURHOOD PARKS														
EXPENDITURE														
DESIGN														
CONSTRUCTION			420	370	330	190	270	320	320	320	320	320		3,180
CITY RELATED EXPENSES														
EXPENDITURE			**420**	**370**	**330**	**190**	**270**	**320**	**320**	**320**	**320**	**320**		**3,180**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
DEBENTURE			107-	95-	84-	49-	69-	82-	82-	82-	82-	82-		814-
RATE SUPPORTED			**107-**	**95-**	**84-**	**49-**	**69-**	**82-**	**82-**	**82-**	**82-**	**82-**		**814-**
NON - RATE SUPPORTED														
RESERVE FUND			313-	275-	246-	141-	201-	238-	238-	238-	238-	238-		2,366-
OTHER SOURCES														
NON - RATE SUPPORTED			**313-**	**275-**	**246-**	**141-**	**201-**	**238-**	**238-**	**238-**	**238-**	**238-**		**2,366-**
SOURCES OF FINANCING			**420-**	**370-**	**330-**	**190-**	**270-**	**320-**	**320-**	**320-**	**320-**	**320-**		**3,180-**
2012 NEW NEIGHBOURHOOD PARKS														

APPENDIX TO PD1382-12
2012 GROWTH NEIGHBOURHOOD

DESCRIPTION OF WORK	2012	DC Funding	2013	DC Funding	2014	DC Funding	2015	DC Funding	2016	DC Funding	2017	DC Funding	2018	DC Funding	2019	DC Funding	2020	DC Funding	2021	DC Funding
Drewlo Hyde Park (100% Growth) (74.3% DC Rate Supported)			60	45																
Cedar Hollow (100% Growth) (74.3% DC Rate Supported)	80	60																		
Whetherfield (100% Growth) (74.3% DC Rate Supported)	80	60																		
Talbot (100% Growth) (74.3% DC Rate Supported)					60	45														
Vista Woods (100% Growth) (74.3% DC Rate Supported)					70	52														
Sifton - Westbury (100% Growth) (74.3% DC Rate Supported)	80	60																		
Edge Valley (100% Growth) (74.3% DC Rate Supported)			50	37																
Creekside (100% Growth) (74.3% DC Rate Supported)	70	52																		
Auburn Sunningdale North (100% Growth) (74.3% DC Rate Supported)	60	45																		
Kent (100% Growth) (74.3% DC Rate Supported)			60	45																
Future Street Park (100% Growth) (74.3% DC Rate Supported)			50	37																
Mudd Creek - West Beaverbrook (100% Growth) (74.3% DC Rate Supported)					100	74														
Uplands North (100% Growth) (74.3% DC Rate Supported)					100	74														
Decade Corp - Wharncliffe Rd. S. (100% Growth) (74.3% DC Rate Supported)							80	60												
Clarke Subdivision (100% Growth) (74.3% DC Rate Supported)	50	37																		
Z Group - Jackson Road (100% Growth) (74.3% DC Rate Supported)							110	82												
Drewlo - Ross Lands (100% Growth) (74.3% DC Rate Supported)									30	23										
Sifton - Bierens Lands (100% Growth) (74.3% DC Rate Supported)									50	37										
Victoria Ridge (100% Growth) (74.3% DC Rate Supported)			150	111																
Future Parks to be developed - TBD 100% Growth (74.3% DC Rate									190	141	320	238	320	238	320	238	320	238	320	238
Total Cost	**420**		**370**		**330**		**190**		**270**		**320**		**320**		**320**		**320**		**320**	
Total Development Charges Funding		**314**		**275**		**245**		**142**		**201**		**238**		**238**		**238**		**238**		**238**

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2012 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	05	10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PD2043-12	2012 NEW MAJOR OPEN SPACE	Civic Departments	Planning, Env & Engineering	Land Use Planning	Community Vitality	Parks	Growth	A. Macpherson

Project Description

Provide linkages & passive recreation opportunities in new Community Areas along creeks, valleys and upland corridors. To implement recommendations from the subwatershed planning process & Parks & Recreation Master Plan. New Major Open Space initiative various % Growth Related with various DC % Rate Supported. See appendix for further details.

Project Justification

Parks & Recreation Masterplan identified walking/cycling as #1 growing recreational activities. To ensure major open spaces are developed to be made accessible to the public in a safe and environmentally sensitive manner. Pathways installed to meet City's obligations under Ontario Disabilities Act.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
2012 NEW MAJOR OPEN SPACE														
EXPENDITURE														
DESIGN			60	30	10	50	80	75	75	75				455
CONSTRUCTION			560	540	170	170	830	630	630	630	700	700		5,560
CITY RELATED EXPENSES														
EXPENDITURE			**620**	**570**	**180**	**220**	**910**	**705**	**705**	**705**	**700**	**700**		**6,015**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS										299-				299-
DEBENTURE			263-	166-	104-	56-	248-	325-	350-	27-				1,539-
RATE SUPPORTED			**263-**	**166-**	**104-**	**56-**	**248-**	**325-**	**350-**	**326-**				**1,838-**
NON - RATE SUPPORTED														
RESERVE FUND			357-	404-	76-	164-								1,001-
DEBENTURE							662-	380-	355-	380-	700-	700-		3,177-
NON - RATE SUPPORTED			**357-**	**404-**	**76-**	**164-**	**662-**	**380-**	**355-**	**380-**	**700-**	**700-**		**4,178-**
SOURCES OF FINANCING			**620-**	**570-**	**180-**	**220-**	**910-**	**705-**	**705-**	**706-**	**700-**	**700-**		**6,016-**
2012 NEW MAJOR OPEN SPACE										**1-**				**1-**

APPENDIX TO PD2043-12

2012 NEW MAJOR OPEN SPACE NETWORK

DESCRIPTION OF WORK	2012	DC Funding	2013	DC Funding	2014	DC Funding	2015	DC Funding	2016	DC Funding	2017	DC Funding	2018	DC Funding	2019	DC Funding	2020	DC Funding	2021	DC Funding
West Byron/Warbler (90% Growth Related) (66.6% DC Rate Supported)																				
- Design			20.0										30.0							
- Construction			250.0	180.9									300.0	221.1						
Dingman Creek Trail (40% Growth Related) (29.8% DC Rate Supported)																				
- Design					10.0						45.0		45.0		45.0					
- Construction					120.0	38.7					280.0	96.8	280.0	96.8	280.0	96.8				
Foxhollow (100% Growth Related) (74.4% DC Rate Supported)																				
- Design									30.0						30.0					
- Construction									300.0	245.6					300.0	245.6				
Uplands Trail System (100% Growth Related) (74.4% DC Rate Supported)																				
- Design	20.0		120.0	89.3			50.0													
- Construction	150.0	126.5					120.0	126.5												
Stoney Creek Trail (Phase I) (30% Growth related) (22.1% DC Rate Supported)																				
- Design	20.0																			
- Construction	180.0	45.0																		
Hyde Park (90% Growth Related) (66.6% DC Rate Supported)																				
- Design									20.0											
- Construction									180.0	134.0										
Kilally (100% Growth Related) (74.4% DC Rate Supported)																				
- Design			10.0						30.0											
- Construction			120.0	96.8					300.0	245.6										
Stoney Creek Trail (Phase II) (100% Growth related) (74.4% DC Rate Supported)																				
- Design											30.0									
- Construction											300.0	245.6								
Bostwick (100 Growth) (74.4% DC Rate Supported)																				
- Design	20.0																			
- Constructin	180.0	148.9																		
Community Links 100% Growth Related (74.4% DC Rate Supported)	50.0	37.2	50.0	37.2	50.0	37.2	50.0	37.2	50.0	37.2	50.0	37.2	50.0	37.2	50.0	37.2				
Future O.S. Projects 100% Growth Related (100% DC Rate Supported)																	700.0	700.0	700.0	700.0
Total Cost	**620.0**		**570.0**		**180.0**		**220.0**		**910.0**		**705.0**		**705.0**		**705.0**		**700.0**		**700.0**	
Total Development Charges Funding		**357.6**		**404.2**		**75.9**		**163.7**		**662.4**		**379.6**		**355.1**		**379.6**		**700.0**		**700.0**

London
CANADA

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2012 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	05	10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PD2124-12	2012 NEW THAMES VALLEY PARKWAY	Civic Departments	Planning, Env & Engineering	Land Use Planning	Community Vitality	Parks	Growth	A. Macpherson

Project Description

To provide a City-wide continuous multi-use pathway through the Thames Valley for public use and enjoyment. To implement recommendations of the Parks & Recreation Master Plan. Planned works are in areas of "Growth".

Project Justification

The Thames Valley Parkway is identified as the highest priority recreation amenity in the City. Many gaps exist in the corridor and are being prioritized for completion. Pathways installed to meet City's obligations under the Ontario Disabilities Act.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
2012 NEW THAMES VALLEY PARKWA														
EXPENDITURE														
DESIGN			50	150	100	100								400
CONSTRUCTION				400	650	650	1,450	600	600	600	600	600		6,150
CITY RELATED EXPENSES														
EXPENDITURE			**50**	**550**	**750**	**750**	**1,450**	**600**	**600**	**600**	**600**	**600**		**6,550**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS					385-				117-			106-		608-
DEBENTURE			13-	197-	86-	192-	371-	153-	36-	153-	153-	47-		1,401-
RATE SUPPORTED			**13-**	**197-**	**471-**	**192-**	**371-**	**153-**	**153-**	**153-**	**153-**	**153-**		**2,009-**
NON - RATE SUPPORTED														
FEDERAL GRANTS														
RESERVE FUND			37-	354-	279-	558-	1,079-							2,307-
DEBENTURE								447-	447-	447-	447-	447-		2,235-
NON - RATE SUPPORTED			**37-**	**354-**	**279-**	**558-**	**1,079-**	**447-**	**447-**	**447-**	**447-**	**447-**		**4,542-**
SOURCES OF FINANCING			**50-**	**551-**	**750-**	**750-**	**1,450-**	**600-**	**600-**	**600-**	**600-**	**600-**		**6,551-**
2012 NEW THAMES VALLEY PARKWA				**1-**										**1-**

APPENDIX TO PD2124-12
2012 NEW THAMES VALLEY PARKWAY

DESCRIPTION OF WORK	2012	DC Funding	2013	DC Funding	2014	DC Funding	2015	DC Funding	2016	DC Funding	2017	DC Funding	2018	DC Funding	2019	DC Funding	2020	DC Funding	2021	DC Funding
North Branch (Highbury to Clarke)																				
- Design									100											
-Construction									750	633										
(100% Growth Related)																				
(74.4% DC Rate Supported)																				
South Branch (Meadowlily Area)																				
(50% Growth related)																				
(37.2% DC Rate Supported)																				
- Design																				
- Construction																				
South Branch through Old Vic Area																				
(100% Growth related)																				
Supported)																				
- Design	50																			
- Constructin		37.2	400	297.7																
Main Branch (through Byron)																				
- Design			150	55.8																
-Construction					750	279.1														
(50%Growth Related)																				
(37.2% DC Rate Supported)																				
Main Branch (To RiverBend)																				
- Design							100													
-Construction							650	558.2												
(100% Growth related)																				
(74.4% DC Rate Supported)																				
Future Pathway Expansion TBD (100% Growth/74.4% DC Rate Supported)									600	446.6	600	446.6	600	446.6	600	446.6	600	446.6	600	446.6
TOTAL	**50**		**550**		**750**		**750**		**1,450**		**600**		**600**		**600**		**600**		**600**	
Total Development Charges Funding		**37.2**		**353.5**		**279.1**		**558.2**		**1079.6**		**446.6**		**446.6**		**446.6**		**446.6**		**446.6**

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2012 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR. 2012	MO. 05	DAY 10

Job Number	**Project Title**	**Entity**	**Department**	**Division/RF Type**	**Strategic Objective**	**Function**	**Classification**	**Project Manager**
PD2253-12	2012 NEW ENVIRO SGNIF AREA	Civic Departments	Planning, Env & Engineering	Land Use Planning	Community Vitality	Parks	Growth	A. Macpherson

Project Description

Develop and implement conservation master plans & site plans for all new Environmentally Significant Areas to ensure long-term conservation integrity & access for appropriate recreation opportunities. New environmentally significant areas initiatives. 67% Growth Related (49.9% DC Rate Supported).See appendix for further details.

Project Justification

To ensure that long-term conservation integrity of the areas are maintained and that there is access for appropriate recreation opportunities. Pathways installed to meet City's obligations under Ontario Disabilities Act. Funding to match community partners.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
2012 NEW ENVIRO SGNIF AREA														
EXPENDITURE														
DESIGN			40	40	40	40	40	40	40	40	40	40		400
CONSTRUCTION			250	300	360	360	360	360	360	360	360	360		3,430
CITY RELATED EXPENSES														
EXPENDITURE			**290**	**340**	**400**	**400**	**400**	**400**	**400**	**400**	**400**	**400**		**3,830**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
DEBENTURE			145-	170-	201-	201-	201-	201-	201-	201-	201-	201-		1,923-
RATE SUPPORTED			**145-**	**170-**	**201-**	**201-**	**201-**	**201-**	**201-**	**201-**	**201-**	**201-**		**1,923-**
NON - RATE SUPPORTED														
RESERVE FUND			145-	170-	200-	200-	200-	200-	200-	200-	200-	200-		1,915-
NON - RATE SUPPORTED			**145-**	**170-**	**200-**	**200-**	**200-**	**200-**	**200-**	**200-**	**200-**	**200-**		**1,915-**
SOURCES OF FINANCING			**290-**	**340-**	**401-**	**401-**	**401-**	**401-**	**401-**	**401-**	**401-**	**401-**		**3,838-**
2012 NEW ENVIRO SGNIF AREA					**1-**	**1-**	**1-**	**1-**	**1-**	**1-**	**1-**	**1-**		**8-**

APPENDIX TO PD2253-12

2012 NEW ENVIRONMENTALLY SIGNIFICANT (NATURAL) AREAS CONSERVATION

DESCRIPTION OF WORK	2012	DC Funding	2013	DC Funding	2014	DC Funding	2015	DC Funding	2016	DC Funding	2017	DC Funding	2018	DC Funding	2019	DC Funding	2020	DC Funding	2021	DC Funding
Medway North																				
- Design	20		20																	
- Construction	150	85	150	85																
67% Growth Related																				
(49.8% DC Rate Supported)																				
Meadowlilly East																				
(67% Growth / 49.8% DC)																				
- Design	20																			
- Construction	100	60																		
New ESA's Identified in Area Plans																				
- Design			20		400		400		400		400		400		400		400		400	
- Construction			150	85		200		200		200		200		200		200		200		200
- Growth related 67%																				
(49.8% DC Rate Supported)																				
Ballymote Wetlands																				
(Beyond 2013 - t.b.d.)																				
Total	**290**		**340**		**400**		**400**		**400**		**400**		**400**		**400**		**400**		**400**	
Total Development Charges		**145**		**170**		**200**		**200**		**200**		**200**		**200**		**200**		**200**		**200**

** Note: Listed under Corporate Growth Studies in Development Charge Background Study

Planning & Development Services

Growth Summary

Development Approvals														
	pg	Prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
TS1370 Nongrowth Contribution	210	765	324	324	324	324	324	324	324	324	324	324	324	4,329
Total Development Approvals		**765**	**324**	**324**	**324**	**324**	**324**	**324**	**324**	**324**	**324**	**324**	**324**	**4,329**
Total Planning & Development Services		**765**	**324**	**324**	**324**	**324**	**324**	**324**	**324**	**324**	**324**	**324**	**324**	**4,329**

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1370	NONGROWTH CONTRIBUTION UWRF WORKS-MINOR ROADS	Civic Departments	City Manager's Department	Engineering Review -DABU	Core Infrastructure	Roads	Growth	P. Christiaans

Project Description

The Development Charges Act requires the identification and the separate funding of those components of the project that benefit existing infrastructure brought about by the undertaking of engineering growth works. In addition, the City's Development Charge background study identifies industrial development, as well as institutional (city/school boards) some or all of which is exempt from payment of DC charges. This project finances the portion of Urban Works RF minor road works that are related to these exemptions.

Project Justification

Typically UWRF projects contain a minor component of non-growth and this is reflected in the calculation with the total UWRF estimated eligible minor road works for the next 20 years.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
NONGROWTH CONTRIBUTION														
EXPENDITURE														
CONSTRUCTION	764	324	324	324	324	324	324	324	324	324	324	324	2,918	7,246
OTHER														
EXPENDITURE	**764**	**324**	**324**	**324**	**324**	**324**	**324**	**324**	**324**	**324**	**324**	**324**	**2,918**	**7,246**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	764-	324-	324-	324-	324-	324-	324-	324-	324-	324-	324-	324-	2,918-	7,246-
RATE SUPPORTED	**764-**	**324-**	**324-**	**324-**	**324-**	**324-**	**324-**	**324-**	**324-**	**324-**	**324-**	**324-**	**2,918-**	**7,246-**
SOURCES OF FINANCING	**764-**	**324-**	**324-**	**324-**	**324-**	**324-**	**324-**	**324-**	**324-**	**324-**	**324-**	**324-**	**2,918-**	**7,246-**
NONGROWTH CONTRIBUTION														

Protective Services

Growth Summary

Fire Services

	pg	Prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
PP1087 New Fire Station No 15 - South East London	212						500		1,065	1,563				3,128
PP1088 Relocate Fire Station No 11	213	500		200	1,375									2,075
Total Fire Services		**500**		**200**	**1,375**		**500**		**1,065**	**1,563**				**5,203**
Total Protective Services		**500**		**200**	**1,375**		**500**		**1,065**	**1,563**				**5,203**

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PP1087	NEW FIRE STATION NO. 15 SOUTH EAST LONDON	Civic Departments	Community Services	Fire Services	Community Vitality	Fire Protection	Growth	J. Kobarda

Project Description

To acquire land, design & construct a fire station to achieve specified response time to southeast portion of city. Growth Related 65% (DC Rate Supported - 60.1%). Growth splits are consistent with the 2009 Development Charge Study. Construction originally planned for 2014, now deferred to 2018 however it is dependant on the residential and industrial growth in the southeastern portion of the City.

Project Justification

Required to serve the southeastern portion of the city. As residential areas expand toward the east from Summerside subdivision and as businesses continue to occupy Innovation Park, existing resources from Stations No. 5 and 10 will be unable to provide appropriate speed and adequate weight of response within Provincial and international standards.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
NEW FIRE STATION NO. 15														
EXPENDITURE														
DESIGN								200						200
LAND ACQUISITION						500								500
CONSTRUCTION									1,325					1,325
CITY RELATED EXPENSES														
VEHICLE & EQUIPMENT								865	238					1,103
EXPENDITURE						**500**		**1,065**	**1,563**					**3,128**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE						199-		425-	623-					1,247-
RATE SUPPORTED						**199-**		**425-**	**623-**					**1,247-**
NON - RATE SUPPORTED														
RESERVE FUND						301-		100-	100-					501-
DEBENTURE								541-	840-					1,381-
OTHER SOURCES														
NON - RATE SUPPORTED						**301-**		**641-**	**940-**					**1,882-**
SOURCES OF FINANCING						**500-**		**1,066-**	**1,563-**					**3,129-**
NEW FIRE STATION NO. 15								**1-**						**1-**

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PP1088	RELOCATE FIRE STATION NO11	Civic Departments	Community Services	Fire Services	Community Vitality	Fire Protection	Growth	J. Kobarda

Project Description

To purchase land and relocate station No. 11 north into Lambeth area to provide appropriate coverage within provincial and international standards. Growth related 72% (66.6% DC Rate Supported). Growth splits are consistent with the 2009 Development Charge Study.

Project Justification

The current location does not provide adequate first in response and back up coverage to Lambeth. Furthermore it would address the service needs to the area bounded by Lambeth and west of Longwoods (Westmount subdivision)

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
RELOCATE FIRE STATION NO11														
EXPENDITURE														
DESIGN			200											200
LAND ACQUISITION	500													500
CONSTRUCTION				1,300										1,300
CITY RELATED EXPENSES				75										75
EXPENDITURE	**500**		**200**	**1,375**										**2,075**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	167-		67-	459-										693-
RATE SUPPORTED	**167-**		**67-**	**459-**										**693-**
NON - RATE SUPPORTED														
RESERVE FUND	333-		133-	916-										1,382-
DEBENTURE														
NON - RATE SUPPORTED	**333-**		**133-**	**916-**										**1,382-**
SOURCES OF FINANCING	**500-**		**200-**	**1,375-**										**2,075-**
RELOCATE FIRE STATION NO11														

Transportation Services

Growth Summary

Public Transit

	pg	Prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
MU1174 Expansion Vehicles	218		713		487		974	974	487	487	487	487	487	5,583
Total Public Transit			**713**		**487**		**974**	**974**	**487**	**487**	**487**	**487**	**487**	**5,583**

Roadways

	pg	Prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
TS1213 Meadowlilly Footbridge	219		200	3,150										3,350
TS1264-12 Rural Intersection	220		330		330	330	330	330	330	330	330	330	330	3,300
TS1345 Byron Baseline Rd Upgrades - Westdel Bourne to Griffith (2012 - Construction)	221	70	190	1,070										1,330
TS1347 Richmond Street Widening between North Centre Road and Western Road	222			900										900
TS1349-2 Sarnia Rd Widening - Phase 2 - Hyde Park to Wonderland Road	223	400		500	1,950			3,900						6,750
TS1350-1 Boler/Sanatorium Rd Widening Phase 1 - Oxford to Riverside	224											150		150
TS1355 Wharncliffe Road Widening - Becher Street to Springbank Drive	225								250	400	1,065	162	8,604	10,481
TS1357 Bostwick Road Pack to Southdale Arterial Road Rehabilitation	226										292	304	2,028	2,624
TS1371 Road Class Oversizing City Share	227	100	100	100	100	100	100	100	100	100	100	100	100	1,200
TS1405 Hamilton-Gore to Old Victoria	228												665	665
TS1407-1 Southdale Road Upgrade - Phase 1 - Fill Requirement - Wickerson to Bramblewood	229											500	705	1,205

Transportation Services

Growth Summary

Roadways

	pg	Prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
TS1409 Webster Street Upgrades - Jenson to Kilally	230											180	378	558
TS1470 Commissioners Rd Widening from Wonderland Road to Viscount Road	231	2,847				800	10,050							13,697
TS1475-2 Fanshawe Rd East Widening - Phase 2 Adelaide to Highbury (2012 - Land Acquisition)	232		900	500	500	1,150	1,200	10,900						15,150
TS1477-1 Hyde Park Widening - Phase 1 Oxford to CP Rail Crossing (2012 - Detailed Design & Land Acquisiton)	233	750	1,800	500	600	13,800								17,450
TS1477-2 Hyde Park Widening - Phase 2 CP Rail Crossing to Fanshawe	234	600	550		1,292	1,000	10,535							13,977
TS1478 Huron Street Widening-Adelaide to Vesta	235							300	346	3,870	940	7,340		12,796
TS1479-1 Bradley Ave Widening - Phase 1 Dearness Drive to Pond Mills	236				350	1,491	600	1,823	16,121					20,385
TS1481-1 Wellington Rd Widening - Phase 1 Commissioners to Southdale Rd	237	1,100	400		900	400	5,900							8,700
TS1481-2 Wellington Rd Widening - Phase 2 Southdale Rd to Bradley Road	238				850		300	4,400						5,550
TS1481-3 Wellington Rd Widening - Phase 3 Bradley to Exeter Road	239					550	300		200	3,050				4,100
TS1484 Sarnia Road Widening - Wonderland Road to Sleightholme	240	642									450		530	1,622

Transportation Services Growth Summary

Roadways

	pg	Prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
TS1486 Southdale Road Widening - Wonderland to Wharncliffe	241	1,769		500	8,700									10,969
TS1487 Southdale Widening - Wellington to Pond Mills Road	242					300	827	1,000	2,525	1,861	14,600			21,113
TS1489 Western Road Widening - Platts Lane to Oxford	243						300	563	1,000	2,372	513	11,455		16,203
TS1493 Oxford St Widening - Sanatorium to Hyde Park	244	4,341	700		7,450									12,491
TS1496-2 Sunningdale Rd Widening - Phase 2 Intersection Upgrades	245		750		600	3,400								4,750
TS1621-1 Veterans Memorial Parkway - Phase 1 Extension 2 through lanes between Huron St and Clarke Rd	246										350	400	3,000	3,750
TS1626 Sunningdale Road Widening from Highbury to Adelaide	247						200	300	2,200					2,700
TS1627 Highbury Road Widening from Fanshawe to Sunningdale	248											250	400	650
TS1629 Southdale Rd West Widening from Colonel Talbot to Pinevalley Blvd.	249								300	200	150	448	3,644	4,742
TS1633 Veterans Memorial Parkway Land Acquisition	250		40	60	740			800			600			2,240
TS1650-12 Minor Roadworks on Arterials	251		1,800	1,500	1,500	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	14,400
TS2171 Old Victoria Upgrades from Hamilton to Hwy 401	252	2,450	760		2,950	297	620	4,481						11,558
TS4160 Traffic Signals - Growth	253	370	214	225	225	225	225	225	225	225	225	225	225	2,834

Transportation Services

Growth Summary

Roadways

	pg	Prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
TS5320 Street Light Growth	254	260	160		145	155	170	190	200	200	210	210	210	2,110
TS1028 Transportation Master Plan	* No PDR	663	79											742
TS1156 - Wonderland Rd Widening	* No PDR	13,007												13,007
TS1305 - Wonderland Rd & HWY 401	* No PDR		440											440
TS1349 Sarnia Road CPR Bridge Replacement Phase 1 (2011 - Engineering and Construction)	* No PDR	1,350	12,267											13,617
TS1360 Wonderland Rd North Improvement	* No PDR		2,690											2,690
TS1480 Springbank-Wonderland to Horton	* No PDR	16,391	88											16,479
TS1496-1 - Sunningdale Rd Widening - Wonderland to Adelaide	* No PDR	350												350
TS2170 - Bradely from Old Victoria to City Limits	* No PDR	2,350												2,350
TS2172 - Hamilton Rd East from Old Victoria to Veterans Memorial Parkway	* No PDR	150												150
Total Roadways		**49,960**	**24,221**	**9,005**	**29,182**	**25,198**	**32,857**	**30,512**	**24,997**	**13,808**	**21,025**	**23,254**	**22,019**	**306,275**
Total Transportation Services		**49,960**	**24,934**	**9,005**	**29,669**	**25,198**	**33,831**	**31,486**	**25,484**	**14,295**	**21,512**	**23,741**	**22,506**	**311,858**

* No Project Detail Record is provided. Project has been approved in prior years and is provided for prior years comparison totals only.

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
MU1174	2012 EXPANSION VEHICLES	Boards & Commissions	Boards & Commission	London Transit Commission	Progressive Transportation S	Transit	Growth	L. Ducharme

Project Description

To purchase expansion buses in order to service new development and population growth. The program is funded by development charges and Provincial Gas Tax moneys, assuming no offset requirements per Development Charges Act. 100% Growth Related (77.1% DC Rate Supported) Growth splits are consistent with the 2009 Development Charge Study.

Project Justification

The need for expansion buses is consistent with the direction of the City of London's Transportation Master Plan and LTC Long Term Growth Strategy. The identified, current new development areas to be considered for service by the expansion buses include West Beaverbrook, Sunningdale, River Bend, Lambeth/North Talbot, Kilally North, and Fox Hollow. Other new development areas will be added as new community plans come on stream.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
2012 EXPANSION VEHICLES														
EXPENDITURE														
VEHICLE & EQUIPMENT				487		974	974	487	487	487	487	487		4,870
EXPENDITURE				**487**		**974**	**974**	**487**	**487**	**487**	**487**	**487**		**4,870**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE														
RATE SUPPORTED														
NON - RATE SUPPORTED														
PROVINCIAL GRANTS				112-		223-	223-	112-	112-	112-	112-	112-		1,118-
RESERVE FUND				376-		751-	751-	376-	376-	376-	376-	376-		3,758-
DEBENTURE														
NON - RATE SUPPORTED				**488-**		**974-**	**974-**	**488-**	**488-**	**488-**	**488-**	**488-**		**4,876-**
SOURCES OF FINANCING				**488-**		**974-**	**974-**	**488-**	**488-**	**488-**	**488-**	**488-**		**4,876-**
2012 EXPANSION VEHICLES				**1-**				**1-**	**1-**	**1-**	**1-**	**1-**		**6-**

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1213	MEADOWLILY FOOTBRIDGE	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

Significant repairs to the Meadowlilly Footbridge are needed as critical structural safety issues accumulate. Currently it is a steel truss structure with concrete or timber deck and increasing heritage value interest. Last repaired in 2007 with temporary props under the south span. 50% Growth related (37.2% DC Rate Supported) Growth splits are consistent with the 2009 Development Charge Study.

Project Justification

The structure provides a transportation connecting link for pedestrians and cyclists, joining the north and south legs of Meadowlily Drive and communities on each side of the river. Preliminary results from a technical study on rehabilitation opportunities suggest a lower budget may be possible. A report to Council is pending.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
MEADOWLILY FOOTBRIDGE														
EXPENDITURE														
DESIGN		200	200											400
CONSTRUCTION			2,900											2,900
CITY RELATED EXPENSES			50											50
EXPENDITURE		**200**	**3,150**											**3,350**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE		126-	1,978-											2,104-
RATE SUPPORTED		**126-**	**1,978-**											**2,104-**
NON - RATE SUPPORTED														
RESERVE FUND		74-	1,172-											1,246-
NON - RATE SUPPORTED		**74-**	**1,172-**											**1,246-**
SOURCES OF FINANCING		**200-**	**3,150-**											**3,350-**
MEADOWLILY FOOTBRIDGE														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1264-12	2012 RURAL INTERSECTION	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

To improve selected rural intersections throughout the City to ensure adequate capacity and levels of safety. 100% Growth Related (86.6% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study.

Project Justification

Increased levels of traffic in outlying areas is necessitating upgrades to rural intersections that are near or beyond developing lands. Forecasted budget increases are proposed to more closely relate to long term needs.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
2012 RURAL INTERSECTION														
EXPENDITURE														
DESIGN				50	50	50	50	50	50	50	50	50		450
CONSTRUCTION				270	270	270	270	270	270	270	270	270		2,430
CITY RELATED EXPENSES				10	10	10	10	10	10	10	10	10		90
EXPENDITURE				**330**	**330**	**330**	**330**	**330**	**330**	**330**	**330**	**330**		**2,970**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
DEBENTURE				44-	44-	44-	44-	44-	44-	44-	44-	44-		396-
RATE SUPPORTED				**44-**	**44-**	**44-**	**44-**	**44-**	**44-**	**44-**	**44-**	**44-**		**396-**
NON - RATE SUPPORTED														
FEDERAL GRANTS														
RESERVE FUND				286-	286-	286-	286-	286-	286-	286-	286-	286-		2,574-
NON - RATE SUPPORTED				**286-**	**286-**	**286-**	**286-**	**286-**	**286-**	**286-**	**286-**	**286-**		**2,574-**
SOURCES OF FINANCING				**330-**	**330-**	**330-**	**330-**	**330-**	**330-**	**330-**	**330-**	**330-**		**2,970-**
2012 RURAL INTERSECTION														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1345	BYRON BASELINE RD UPGRADES WESTDEL BOURNE TO GRIFFITH	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

To convert Byron Baseline - Westdel Bourne to Griffith from a rural cross section to an urban cross section with the addition of sidewalks, curbs, drainage, streetlights and bike paths. 100% Growth related (86.6% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. 2012 Construction (Griffith to Grand View) 2024 Construction (Westdel Bourne to Wickerson)

Project Justification

Road Reconstruction identified in DC Background Study.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
BYRON BASELINE RD UPGRADES														
EXPENDITURE														
DESIGN	70	30	70										300	470
LAND ACQUISITION														
CONSTRUCTION			950										1,964	2,914
RELOCATE UTILITIES		160											310	470
CITY RELATED EXPENSES			50										100	150
EXPENDITURE	**70**	**190**	**1,070**										**2,674**	**4,004**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS	9-	26-												35-
DEBENTURE			144-										359-	503-
RATE SUPPORTED	**9-**	**26-**	**144-**										**359-**	**538-**
NON - RATE SUPPORTED														
RESERVE FUND	61-	165-	926-										2,315-	3,467-
NON - RATE SUPPORTED	**61-**	**165-**	**926-**										**2,315-**	**3,467-**
SOURCES OF FINANCING	**70-**	**191-**	**1,070-**										**2,674-**	**4,005-**
BYRON BASELINE RD UPGRADES		**1-**												**1-**

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1347	RICHMOND ST WIDENING- N CENTRE RD TO WESTERN ROAD	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

To widen Richmond Street to 6 through lanes from North Centre Road to Western Road. 75.9% Growth Related (65.7% DC Rate Supported) Growth splits are consistent with 2009 Development Charge Study. 2024-2027 EA and Detailed Design 2027-2028 Supervision and Construction

Project Justification

Identified in 2004 Transportation Master Plan as a 10 - 20 year need.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
RICHMOND ST WIDENING-														
EXPENDITURE														
DESIGN													530	530
LAND ACQUISITION														
CONSTRUCTION													3,600	3,600
RELOCATE UTILITIES													550	550
CITY RELATED EXPENSES													75	75
EXPENDITURE													**4,755**	**4,755**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE													1,630-	1,630-
RATE SUPPORTED													**1,630-**	**1,630-**
NON - RATE SUPPORTED														
RESERVE FUND													3,125-	3,125-
DEBENTURE														
NON - RATE SUPPORTED													**3,125-**	**3,125-**
SOURCES OF FINANCING													**4,755-**	**4,755-**
RICHMOND ST WIDENING-														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1349-2	SARNIA RD WIDENING HYDE PARK TO WONDERLAND RD	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

To improve Sarnia Road from Wonderland Road to Hyde Park Road including replacement of CPR Bridge. This phase includes the widening of Sarnia Road from 2 to 4 lanes from Wonderland to CPR Bridge in 2013 and improvement of Sarnia Road to a 2 lane urban cross section from CPR Bridge to Hyde Park Road in 2016. Project phasing being reconsidered in coordination with phasing of Hyde Park Road (TS1477-1 and TS1477-2). 83.4% Growth related (72.2% DC Rate Supported) Growth splits consistent with the 2004 and 2009 Development Charge study.

Project Justification

This project is identified in Transportation Master Plan as a 10-20 year need. EA used to update phasing and budget estimates for transportation infrastructure. This project is related to TS1349 Sarnia Road Bridge Replacement (CPR) scheduled in 2011. Other related works are TS1484 Wonderland Road intersection upgrade and Sarnia Road widening from Wonderland to Sleightholme scheduled in 2022; EW3651 CPR Bridge to Hyde Park Road watermain upgrade and TS1477-1 Hyde Park widening from Oxford to CP Rail Crossing both scheduled for 2014. In addition ES3019 improvements west of CPR Bridge require construction of Hyde

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
SARNIA RD WIDENING														
EXPENDITURE														
DESIGN	150	150	100	150			250							800
LAND ACQUISITION	100	50-	400											450
CONSTRUCTION				1,800			3,600							5,400
RELOCATE UTILITIES	150	150-												
CITY RELATED EXPENSES		50					50							100
EXPENDITURE	**400**		**500**	**1,950**			**3,900**							**6,750**
SOURCES OF FINANCING														
RATE SUPPORTED		**111-**												**111-**
DEBENTURE	111-	111	139-	542-			1,084-							1,765-
RATE SUPPORTED	**111-**		**139-**	**542-**			**1,084-**							**1,876-**
NON - RATE SUPPORTED														
RESERVE FUND	289-		361-	1,408-										2,058-
DEBENTURE							2,816-							2,816-
NON - RATE SUPPORTED	**289-**		**361-**	**1,408-**			**2,816-**							**4,874-**
SOURCES OF FINANCING	**400-**		**500-**	**1,950-**			**3,900-**							**6,750-**
SARNIA RD WIDENING														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1350-1	BOLER-SANATORIUM RD WDG-PH 1 OXFORD TO RIVERSIDE	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

To widen Boler Road/Sanatorium Road from 2 to 4 through lanes from Commissioners Road to Oxford Street West. Phase 1 widening from Oxford to Riverside. Construction 2025 - 92.5% Growth Related (80.1% DC Rate Supported) Growth splits are consistent with 2009 Development Charge Study.

Project Justification

Identified in 2004 Transportation Master Plan as a 10 - 20 year need.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
BOLER-SANATORIUM RD WDG-PH 1														
EXPENDITURE														
DESIGN											150		313	463
LAND ACQUISITION													968	968
CONSTRUCTION													3,100	3,100
RELOCATE UTILITIES													486	486
CITY RELATED EXPENSES													100	100
EXPENDITURE											**150**		**4,967**	**5,117**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE											30-		990-	1,020-
RATE SUPPORTED											**30-**		**990-**	**1,020-**
NON - RATE SUPPORTED														
RESERVE FUND											120-		3,977-	4,097-
NON - RATE SUPPORTED											**120-**		**3,977-**	**4,097-**
SOURCES OF FINANCING											**150-**		**4,967-**	**5,117-**
BOLER-SANATORIUM RD WDG-PH 1														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1355	WHARNCLIFFE RD WIDENING BECHER ST TO SPRINGBANK DR	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

To widen Wharncliffe Road from 3 to 4 lanes from Becher Street to Springbank Drive. 82.5% Growth Related (71.4% DC Rate Supported) Growth splits are consistent with 2009 Development Change Study. 2017 EA; 2018 Detailed Design; 2019 Land Acquisition 2020 Utility Relocation; 2021 Supervision and Construction.

Project Justification

This project identified in the 2004 Transportation Master Plan as 0-5 year need. It will require coordination for Bridge construction with CN.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
WHARNCLIFFE RD WIDENING														
EXPENDITURE														
DESIGN								250	400			400		1,050
LAND ACQUISITION										1,065				1,065
CONSTRUCTION												8,104		8,104
RELOCATE UTILITIES											162			162
CITY RELATED EXPENSES												100		100
EXPENDITURE								**250**	**400**	**1,065**	**162**	**8,604**		**10,481**
SOURCES OF FINANCING														
RATE SUPPORTED												**1,421-**		**1,421-**
DEBENTURE								71-	114-	304-	46-	1,038-		1,573-
RATE SUPPORTED								**71-**	**114-**	**304-**	**46-**	**2,459-**		**2,994-**
NON - RATE SUPPORTED														
FEDERAL GRANTS														
RESERVE FUND								179-	286-	761-	116-	6,145-		7,487-
NON - RATE SUPPORTED								**179-**	**286-**	**761-**	**116-**	**6,145-**		**7,487-**
SOURCES OF FINANCING								**250-**	**400-**	**1,065-**	**162-**	**8,604-**		**10,481-**
WHARNCLIFFE RD WIDENING														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1357	BOSTWICK RD-PACK TO SOUTHDALE ARTERIAL ROAD REHAB	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

To convert Bostwick Road - Pack Road to Southdale Road from a rural cross section to an urban cross section with the addition of sidewalks, curbs, drainage and streetlights. 78.3% Growth Related (67.8% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. Project construction planned for 2021.

Project Justification

Arterial Road Reconstruction identified in DC Background Study. Conversion from rural to urban cross section deferred. No capacity increase. Adjacent land development related for timing.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
BOSTWICK RD-PACK TO														
EXPENDITURE														
DESIGN										292				292
LAND ACQUISITION														
CONSTRUCTION												1,978		1,978
RELOCATE UTILITIES											304			304
CITY RELATED EXPENSES												50		50
EXPENDITURE										**292**	**304**	**2,028**		**2,624**
SOURCES OF FINANCING														
RATE SUPPORTED												**653-**		**653-**
DEBENTURE										94-	98-			192-
RATE SUPPORTED										**94-**	**98-**	**653-**		**845-**
NON - RATE SUPPORTED														
RESERVE FUND										198-	206-	1,375-		1,779-
NON - RATE SUPPORTED										**198-**	**206-**	**1,375-**		**1,779-**
SOURCES OF FINANCING										**292-**	**304-**	**2,028-**		**2,624-**
BOSTWICK RD-PACK TO														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1371	ROAD CLASS OVERSIZING CITY SHARE	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

The Development Charges Act requires the identification and the separate funding of those components of the project that benefit existing infrastructure brought about by the undertaking of engineering growth works. This benefit represents the improvements in service levels and/or improved life cycles creditable to a specific piece of infrastructure. 100% Growth Related (86.6% DC Rate Supported). Growth splits are consistent with the 2009 Development Charge Study.

Project Justification

At times new development is required to construct a roadway to a higher standard than required for the development. The total non-growth component for such works is estimated to be $2,000,000 which is consistent with the 2009 Development Charge Study. This amounts to an annual contribution of $100,000.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
ROAD CLASS OVERSIZING														
EXPENDITURE														
DESIGN														
CONSTRUCTION	100	100	100	100	100	100	100	100	100	100	100	100	700	1,900
CITY RELATED EXPENSES														
EXPENDITURE	**100**	**100**	**100**	**100**	**100**	**100**	**100**	**100**	**100**	**100**	**100**	**100**	**700**	**1,900**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
DEBENTURE	13-	13-	13-	13-	13-	13-	13-	13-	13-	13-	13-	13-	91-	247-
RATE SUPPORTED	**13-**	**13-**	**13-**	**13-**	**13-**	**13-**	**13-**	**13-**	**13-**	**13-**	**13-**	**13-**	**91-**	**247-**
NON - RATE SUPPORTED														
RESERVE FUND	87-	87-	87-	87-	87-	87-	87-	87-	87-	87-	87-	87-	609-	1,653-
NON - RATE SUPPORTED	**87-**	**87-**	**87-**	**87-**	**87-**	**87-**	**87-**	**87-**	**87-**	**87-**	**87-**	**87-**	**609-**	**1,653-**
SOURCES OF FINANCING	**100-**	**100-**	**100-**	**100-**	**100-**	**100-**	**100-**	**100-**	**100-**	**100-**	**100-**	**100-**	**700-**	**1,900-**
ROAD CLASS OVERSIZING														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1405	HAMILTON-GORE TO OLD VICTORIA ARTERIAL RD REHAB	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

To convert Hamilton Road from Gore Road to Old Victoria Road from a rural cross section to an urban cross section with the addition of sidewalks, curbs, drainage, streetlights, signalization and channelization. 78.1% Growth related (67.6% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. 2021 Design, 2022 Utility relocation and 2023 Construction (Phase 1 & Phase 2).

Project Justification

Arterial Road Rehab. Conversion from rural to urban cross section deferred. No Capacity Increase. Adjacent Land Development related for timing.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
HAMILTON-GORE TO OLD VICTORIA														
EXPENDITURE														
DESIGN												665	664	1,329
LAND ACQUISITION														
CONSTRUCTION													10,536	10,536
CITY RELATED EXPENSES													100	100
EXPENDITURE												**665**	**11,300**	**11,965**
SOURCES OF FINANCING														
RATE SUPPORTED												**215-**		**215-**
DEBENTURE													3,660-	3,660-
RATE SUPPORTED												**215-**	**3,660-**	**3,875-**
NON - RATE SUPPORTED														
FEDERAL GRANTS														
RESERVE FUND												450-	7,640-	8,090-
NON - RATE SUPPORTED												**450-**	**7,640-**	**8,090-**
SOURCES OF FINANCING												**665-**	**11,300-**	**11,965-**
HAMILTON-GORE TO OLD VICTORIA														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1407-1	SOUTHDALE ROAD UPGRADE-PH 1 FILL REQUIREMENT-WICKERSON TO BRAMBLEWOOD	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

To reconstruct Southdale Road - Wickerson Rd to Bramblewood to resolve structural and alignment deficiencies. Phase 1 addresses the fill requirement to resolve deficiencies and is planned for 2022. 100% Growth Related (86.6% DC Rate Supported). Growth splits are consistent with the 2009 Development Charge Study.

Project Justification

Arterial Road Reconstruction identified in 2009 DC Background Study. No Capacity Increase.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
SOUTHDALE ROAD UPGRADE-PH 1														
EXPENDITURE														
DESIGN											500		175	675
LAND ACQUISITION												345		345
CONSTRUCTION													2,350	2,350
RELOCATE UTILITIES												360		360
CITY RELATED EXPENSES													100	100
EXPENDITURE											**500**	**705**	**2,625**	**3,830**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE											67-	95-	352-	514-
RATE SUPPORTED											**67-**	**95-**	**352-**	**514-**
NON - RATE SUPPORTED														
RESERVE FUND											433-	610-	2,273-	3,316-
DEBENTURE														
NON - RATE SUPPORTED											**433-**	**610-**	**2,273-**	**3,316-**
SOURCES OF FINANCING											**500-**	**705-**	**2,625-**	**3,830-**
SOUTHDALE ROAD UPGRADE-PH 1														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1409	WEBSTER-JENSON TO KILALLY	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

To convert Webster - Jenson to Kilally Road from a rural cross section to an urban cross section with the addition of sidewalks, curbs, drainage, streetlights, signalization and channelization. 78.3% Growth Related (67.8% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. Project previously planned for 2009 has been deferred to beyond 2019.

Project Justification

Road reconstruction identified in 2009 DC Background Study. No Capacity Increase. Adjacent land development related for timing. Includes construction across the frontage of existing development.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
WEBSTER-JENSON TO														
EXPENDITURE														
DESIGN											180		180	360
LAND ACQUISITION														
CONSTRUCTION													2,472	2,472
RELOCATE UTILITIES												378		378
CITY RELATED EXPENSES													50	50
EXPENDITURE											**180**	**378**	**2,702**	**3,260**
SOURCES OF FINANCING														
RATE SUPPORTED												**122-**		**122-**
DEBENTURE											58-		870-	928-
RATE SUPPORTED											**58-**	**122-**	**870-**	**1,050-**
NON - RATE SUPPORTED														
FEDERAL GRANTS														
RESERVE FUND											122-	256-	1,832-	2,210-
NON - RATE SUPPORTED											**122-**	**256-**	**1,832-**	**2,210-**
SOURCES OF FINANCING											**180-**	**378-**	**2,702-**	**3,260-**
WEBSTER-JENSON TO														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1470	COMMISSIONERS ROAD WIDENING FROM WONDERLAND ROAD TO VISCOUNT ROAD	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

Widen Commissioners Road from Viscount Road to Wonderland Road from 2 lanes to 5 lanes. Project overall 94.9% Growth Related (81.1% DC Rate Supported). Growth splits are consistent with the 2004 and 2009 Development Charge Study. Prior Year Environmental Assessment; Prior + 2008, 2010 Voluntary Land Acquisition (ongoing); 2009 Detailed Design; 2010 Property Acquisition; 2014 Hydro Utilities; 2015 Engineering; 2015 Construction.

Project Justification

Identified in the 2004 Transportation Master Plan. EA completed in 2006. Property acquisition to continue on a voluntary basis (property acquisition initiated). Project construction deferred to 2015. Project in conjunction with Sewer ES3106 and Water EW3572.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
COMMISSIONERS ROAD WIDENING														
EXPENDITURE														
DESIGN	606					400								1,006
LAND ACQUISITION	2,241													2,241
CONSTRUCTION						9,550								9,550
RELOCATE UTILITIES					800									800
CITY RELATED EXPENSES						100								100
EXPENDITURE	**2,847**				**800**	**10,050**								**13,697**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	901-				124-	1,558-								2,583-
RATE SUPPORTED	**901-**				**124-**	**1,558-**								**2,583-**
NON - RATE SUPPORTED														
FEDERAL GRANTS														
SUPERBUILD FUNDING														
RESERVE FUND	1,946-				676-									2,622-
DEBENTURE						8,492-								8,492-
NON - RATE SUPPORTED	**1,946-**				**676-**	**8,492-**								**11,114-**
SOURCES OF FINANCING	**2,847-**				**800-**	**10,050-**								**13,697-**
COMMISSIONERS ROAD WIDENING														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1475-2	FANSHAWE RD EAST WIDENING-PH 2 ADELAIDE TO HIGHBURY	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

Widen Fanshawe Park Rd. East from two lanes to 5 lanes from Adelaide St N to McLean Drive. Phase 2 widen Fanshawe from Adelaide St N to McLean Drive. Identified in the 2004 Transportation Master Plan. 94.9% Growth Related (82.2% DC Rate Supported) Growth splits are consistent with the 2009 Development Charge Study. Phasing by year that budget funds are proposed. 2011, 2012, 2013 and 2014 Land Acquisition (Phase 2); 2014 Detailed Design; 2015 Utility Relocate and Land Acquisitions; 2016 Construction and Supervision (Phase 2).

Project Justification

Identified in the 2004 Transportation Master Plan. Budget estimate updated in 2009 EA. To be co-ordinated with Water Project EW3702 and Sewer Project ES4424.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
FANSHAWE RD EAST WIDENING-PH														
EXPENDITURE														
DESIGN					650		650							1,300
LAND ACQUISITION		900	500	500	500	500								2,900
CONSTRUCTION							10,100							10,100
RELOCATE UTILITIES						700								700
CITY RELATED EXPENSES							150							150
EXPENDITURE		**900**	**500**	**500**	**1,150**	**1,200**	**10,900**							**15,150**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE		161-	89-	89-	205-	214-	1,945-							2,703-
RATE SUPPORTED		**161-**	**89-**	**89-**	**205-**	**214-**	**1,945-**							**2,703-**
NON - RATE SUPPORTED														
RESERVE FUND		739-	411-	411-	945-	986-	7,000-							10,492-
DEBENTURE							1,955-							1,955-
OTHER SOURCES														
NON - RATE SUPPORTED		**739-**	**411-**	**411-**	**945-**	**986-**	**8,955-**							**12,447-**
SOURCES OF FINANCING		**900-**	**500-**	**500-**	**1,150-**	**1,200-**	**10,900-**							**15,150-**
FANSHAWE RD EAST WIDENING-PH														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1477-1	HYDE PARK WIDENING - PH 1 OXFORD TO CP RAIL CROSSING	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

To widen Hyde Park Road from 2 to 4 through lanes from Oxford Street to Fanshawe. Phase 1 widening of Hyde Park from Oxford to CP Rail Crossing. The land acquisition will commence under a voluntary land acquisition program. The south section of Phase 1 from Oxford Street to Sarnia Road is 92.8% Growth Related (80.1% DC Rate Supported). The north section of Phase 1 from Sarnia to CP Rail Crossing is 82.3% Growth Related (71.3% DC Rate Supported). Growth splits are consistent with the 2009 Development Charge Study. 2009 Environmental Assessment for Hyde Park Road from Oxford Street to Gainsborough Road (includes TS1494-Hyde Park widening from Gainsborough to Sunningdale Road); 2010 Detailed design; 2011 Land Acquisition; 2013 Utility Relocation; 2014 Construction from Oxford St to Sarnia Road and north to CP Rail Crossing (Coordinated with EW3595-2014 and ES2493-2013). Also coordinated with TS1349-2, 2-lane upgrades to Sarnia Road from CPR to Hyde Park Road, also in 2014.

Project Justification

This project is identified in the Transportation Master Plan as 0-5 year need.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
HYDE PARK WIDENING - PH 1														
EXPENDITURE														
DESIGN	750	200			700									1,650
LAND ACQUISITION		1,600	500											2,100
CONSTRUCTION					13,000									13,000
RELOCATE UTILITIES				600										600
CITY RELATED EXPENSES					100									100
EXPENDITURE	**750**	**1,800**	**500**	**600**	**13,800**									**17,450**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	179-	354-	98-	118-	2,713-									3,462-
RATE SUPPORTED	**179-**	**354-**	**98-**	**118-**	**2,713-**									**3,462-**
NON - RATE SUPPORTED														
RESERVE FUND	571-	1,446-	100-	482-	11,087-									13,686-
DEBENTURE			302-											302-
NON - RATE SUPPORTED	**571-**	**1,446-**	**402-**	**482-**	**11,087-**									**13,988-**
SOURCES OF FINANCING	**750-**	**1,800-**	**500-**	**600-**	**13,800-**									**17,450-**
HYDE PARK WIDENING - PH 1														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1477-2	HYDE PARK RD WIDENING - PH 2 CP RAIL CROSSING TO FANSHAWE	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

To widen Hyde Park Road from 2 to 4 through lanes from Oxford Street to Fanshawe. Phase 2 widening of Hyde Park Road from CP Rail Crossing to Fanshawe. The land acquisition will commence under a voluntary land acquisition program. The south section of Phase 2 from CP Rail Crossing to North of Gainsborough is 82.3% Growth Related (71.3% DC Rate Supported). The North section of Phase 2 from North of Gainsborough to Fanshawe is 93.3% Growth Related (80.8% DC Rate Supported). 2010 Detailed design; 2011 & 2012 Land Acquisition; 2013 Utility Relocation; 2014 & 2015 Construction from CP Rail Crossing to Fanshawe (Coordinated with Water EW3551). Project requires the prior construction of Hyde Park SWM Facility 5 in 2014.

Project Justification

This project is identified in the Transportation Master Plan as 0-5 year need.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
HYDE PARK RD WIDENING - PH 2														
EXPENDITURE														
DESIGN	600			480		780								1,860
LAND ACQUISITION		550		312										862
CONSTRUCTION						9,555								9,555
RELOCATE UTILITIES				500	1,000	100								1,600
CITY RELATED EXPENSES						100								100
EXPENDITURE	**600**	**550**		**1,292**	**1,000**	**10,535**								**13,977**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	173-	158-		371-	288-	3,029-								4,019-
RATE SUPPORTED	**173-**	**158-**		**371-**	**288-**	**3,029-**								**4,019-**
NON - RATE SUPPORTED														
RESERVE FUND	428-	392-		921-	713-	7,506-								9,960-
DEBENTURE														
NON - RATE SUPPORTED	**428-**	**392-**		**921-**	**713-**	**7,506-**								**9,960-**
SOURCES OF FINANCING	**601-**	**550-**		**1,292-**	**1,001-**	**10,535-**								**13,979-**
HYDE PARK RD WIDENING - PH 2	**1-**				**1-**									**2-**

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1478	HURON WIDENING-ADELAIDE TO VESTA	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

Widen Huron Street from 2 to 4 lanes from Adelaide Street North to Vesta Road. Construction planned for 2020. 94% Growth Related (81.4% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study.

Project Justification

This project is identified in the Transportation Master Plan as a 10-20 year need.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
HURON WIDENING-ADELAIDE														
EXPENDITURE														
DESIGN							300	346			346			992
LAND ACQUISITION									3,870					3,870
CONSTRUCTION											6,894			6,894
RELOCATE UTILITIES										940				940
CITY RELATED EXPENSES											100			100
EXPENDITURE							**300**	**346**	**3,870**	**940**	**7,340**			**12,796**
SOURCES OF FINANCING														
RATE SUPPORTED									**633-**		**73-**			**706-**
DEBENTURE							56-	64-	87-	175-	1,294-			1,676-
RATE SUPPORTED							**56-**	**64-**	**720-**	**175-**	**1,367-**			**2,382-**
NON - RATE SUPPORTED														
RESERVE FUND							244-	282-	3,149-	765-	973-			5,413-
DEBENTURE											5,000-			5,000-
NON - RATE SUPPORTED							**244-**	**282-**	**3,149-**	**765-**	**5,973-**			**10,413-**
SOURCES OF FINANCING							**300-**	**346-**	**3,869-**	**940-**	**7,340-**			**12,795-**
HURON WIDENING-ADELAIDE									1					1

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1479-1	BRADLEY AVE WIDENING-PH 1 DEARNESS DRIVE TO POND MILLS	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

Widen Bradley Avenue from 2 to 4 through lanes from Dearness Drive to Jackson Road. Phase 1 is widening of Bradley from Dearness Drive to Pond Mills in 2017. 94.6% Growth related (81.9% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. 2013 Environmental Assessment; 2014 and 2015 Detailed Design & Land Acquisition; 2016 Utility Relocation; 2017 Supervision & Construction

Project Justification

This project is identified in the Transportation Master Plan as a 5-10 year need.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
BRADLEY AVE WIDENING-PH 1														
EXPENDITURE														
DESIGN				350	891			891						2,132
LAND ACQUISITION					600	600								1,200
CONSTRUCTION								15,030						15,030
RELOCATE UTILITIES							1,823							1,823
CITY RELATED EXPENSES								200						200
EXPENDITURE				**350**	**1,491**	**600**	**1,823**	**16,121**						**20,385**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE				63-	270-	109-	330-	2,918-						3,690-
RATE SUPPORTED				**63-**	**270-**	**109-**	**330-**	**2,918-**						**3,690-**
NON - RATE SUPPORTED														
RESERVE FUND				287-	1,221-	491-	1,493-	9,203-						12,695-
DEBENTURE								4,000-						4,000-
NON - RATE SUPPORTED				**287-**	**1,221-**	**491-**	**1,493-**	**13,203-**						**16,695-**
SOURCES OF FINANCING				**350-**	**1,491-**	**600-**	**1,823-**	**16,121-**						**20,385-**
BRADLEY AVE WIDENING-PH 1														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1481-1	WELLINGTON RD WIDENING-PH 1 COMMISSIONERS TO SOUTHDALE RD	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

To widen and reconfigure Wellington Road with 6 through lanes, centre turn lane and southbound right turn lanes from Commissioners Road to Dingman Drive. Initiation of EA pending the completion of the 20 Year Transportation Master Plan and identification of Bus Rapid Transit (BRT) routes. Phase 1 widening and configure Wellington Road from Commissioners to Southdale in 2015. Project overall 76.4% Growth Related (65.6% DC Rate Supported. Growth splits are consistent with 2004 and 2009 Development Charge Study. 2006 MTO Interchange (cost sharing with MTO/BIF); 2010 EA (Staging to be considered); 2011 Detailed Design; 2013 Land Acquisition; 2014 Utility Relocation; 2015 Supervision and Construction

Project Justification

This project was included in the 2004 Transportation Master Plan.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
WELLINGTON RD WIDENING-PH 1														
EXPENDITURE														
DESIGN	625	400				200								1,225
LAND ACQUISITION				900										900
CONSTRUCTION	450					5,600								6,050
RELOCATE UTILITIES					400									400
CITY RELATED EXPENSES	25					100								125
EXPENDITURE	**1,100**	**400**		**900**	**400**	**5,900**								**8,700**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	459-	133-		300-	133-	1,967-								2,992-
RATE SUPPORTED	**459-**	**133-**		**300-**	**133-**	**1,967-**								**2,992-**
NON - RATE SUPPORTED														
RESERVE FUND	642-	267-		600-	267-	3,933-								5,708-
DEBENTURE														
NON - RATE SUPPORTED	**642-**	**267-**		**600-**	**267-**	**3,933-**								**5,708-**
SOURCES OF FINANCING	**1,101-**	**400-**		**900-**	**400-**	**5,900-**								**8,700-**
WELLINGTON RD WIDENING-PH 1	**1-**													

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1481-2	WELLINGTON RD WIDENING-PH 2 SOUTHDALE TO BRADLEY	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

To widen and reconfigure Wellington Road with 6 through lanes, centre turn lane and southbound right turn lanes from Commissioners Road to Dingman Drive. Phase 2 widening reconfigure Wellington Road from Southdale to Bradley in 2016. 82.4% Growth Related (71.3% DC Rate Supported) Growth splits are consistent with the 2009 Development Charge Study. 2013 Detailed Design; 2013 Land Acquisition; 2015 Utility Relocation; 2016 Supervision and Construction

Project Justification

This project was included in the 2004 Transportation Master Plan.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
WELLINGTON RD WIDENING-PH 2														
EXPENDITURE														
DESIGN				300			200							500
LAND ACQUISITION				550										550
CONSTRUCTION							4,100							4,100
RELOCATE UTILITIES						300								300
CITY RELATED EXPENSES							100							100
EXPENDITURE				**850**		**300**	**4,400**							**5,550**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE				244-		86-	1,261-							1,591-
RATE SUPPORTED				**244-**		**86-**	**1,261-**							**1,591-**
NON - RATE SUPPORTED														
RESERVE FUND				606-		214-	3,139-							3,959-
DEBENTURE														
NON - RATE SUPPORTED				**606-**		**214-**	**3,139-**							**3,959-**
SOURCES OF FINANCING				**850-**		**300-**	**4,400-**							**5,550-**
WELLINGTON RD WIDENING-PH 2														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1481-3	WELLINGTON RD WIDENING-PH 3 BRADLEY TO EXETER	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

To widen and reconfigure Wellington Road with 6 through lanes, centre turn lane and southbound right turn lanes from Commissioners Road to Dingman Drive. Phase 3 widening and reconfigure Wellington Road from Bradley to Exeter in 2018. 74.1% Growth Related (64.2% DC Rate Supported). Growth splits are consistent with the 2009 Development Charge Study. 2014 Land Acquisition; 2015 Detailed Design; 2017 Utility Relocation; 2018 Supervision and Construction

Project Justification

This project was included in the 2004 Transportation Master Plan.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
WELLINGTON RD WIDENING-PH 3														
EXPENDITURE														
DESIGN						300			250					550
LAND ACQUISITION					550									550
CONSTRUCTION									2,750					2,750
RELOCATE UTILITIES								200						200
CITY RELATED EXPENSES									50					50
EXPENDITURE					**550**	**300**		**200**	**3,050**					**4,100**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE					197-	108-		72-	1,093-					1,470-
RATE SUPPORTED					**197-**	**108-**		**72-**	**1,093-**					**1,470-**
NON - RATE SUPPORTED														
RESERVE FUND					353-	193-		128-	1,957-					2,631-
DEBENTURE														
NON - RATE SUPPORTED					**353-**	**193-**		**128-**	**1,957-**					**2,631-**
SOURCES OF FINANCING					**550-**	**301-**		**200-**	**3,050-**					**4,101-**
WELLINGTON RD WIDENING-PH 3						**1-**								**1-**

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1484	SARNIA WIDENING-WONDERLAND TO SLEIGHTHOLME	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

Widen Sarnia Road from 3 to 4 lanes from Wonderland Road to Sleightholme. Cost increase is related to extensive noise wall, Stormwater Management Works and inclusion of the Wonderland Road Intersection. 89.6% Growth Related (77.4% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. Project consultation and construction deferred to beyond 2021 under Development Charges - related deferrals approved by Council and London Land Developers Association (LDI) October 2010. 2009 Environmental Assessment; 2010 Detailed Design & Land Acquisition; 2011 Land Acquisition deferred to 2019; 2011 Utility Relocation deferred to 2021; 2011 & 2012 Supervision and Construction deferred to 2021 and 2022.

Project Justification

This project was identified in the 2004 Transportation Master Plan as a 5-10 year need. EA is scheduled to be complete in late 2011. Construction in 2022 to be coordinated with Water EW3713.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
SARNIA WIDENING-WONDERLAND TO														
EXPENDITURE														
DESIGN	430											220	350	1,000
LAND ACQUISITION	212									450				662
CONSTRUCTION													6,900	6,900
RELOCATE UTILITIES												310		310
CITY RELATED EXPENSES													50	50
EXPENDITURE	**642**									**450**		**530**	**7,300**	**8,922**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	157-									101-		119-	1,637-	2,014-
RATE SUPPORTED	**157-**									**101-**		**119-**	**1,637-**	**2,014-**
NON - RATE SUPPORTED														
FEDERAL GRANTS														
RESERVE FUND	485-									349-		411-	5,663-	6,908-
DEBENTURE														
NON - RATE SUPPORTED	**485-**									**349-**		**411-**	**5,663-**	**6,908-**
SOURCES OF FINANCING	**642-**									**450-**		**530-**	**7,300-**	**8,922-**
SARNIA WIDENING-WONDERLAND TO														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1486	SOUTHDALE RD WIDENING- WONDERLAND TO WHARNCLIFFE	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description
Widen Southdale Road from 2 to 4 lanes from Wonderland Road to Wharncliffe Road. This project is planned to be brought forward in coordination with development requirements. Project overall 93.2% Growth related (79.8% DC Rate Supported) Growth splits are consistent with 2004 and 2009 Development Charge Study. 2006 Environmental Assessment; 2008 Voluntary Land Acquisition; 2009 Detailed Design; 2010 Remaining Land Acquisition; 2012 Utility Relocation; 2013 Supervision and Construction.

Project Justification
Limited property acquisition to date (2010). Property acquisition to continue on a voluntary basis. Project construction 2013 (GMIS identified date of construction). Identified in the 2004 Transportation Master Plan. Coordinate with water project EW3543.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
SOUTHDALE RD WIDENING-														
EXPENDITURE														
DESIGN	663			550										1,214
LAND ACQUISITION	1,100	237-												863
CONSTRUCTION				8,000										8,000
RELOCATE UTILITIES			500											500
CITY RELATED EXPENSES	6			150										156
EXPENDITURE	**1,769**	**237-**	**500**	**8,700**										**10,733**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	578-	42	89-	1,545-										2,170-
RATE SUPPORTED	**578-**	**42**	**89-**	**1,545-**										**2,170-**
NON - RATE SUPPORTED														
FEDERAL GRANTS														
RESERVE FUND	1,192-	195	411-	7,155-										8,563-
DEBENTURE														
NON - RATE SUPPORTED	**1,192-**	**195**	**411-**	**7,155-**										**8,563-**
SOURCES OF FINANCING	**1,770-**	**237**	**500-**	**8,700-**										**10,733-**
SOUTHDALE RD WIDENING-	**1-**													

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1487	SOUTHDALE WIDENING-WELLINGTON TO POND MILLS RD	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

Widen Southdale Road from 2 to 4 lanes from Wellington Road to Pond Mills Road. 95.2% Growth Related (82.4% DC Rate Supported) Growth splits are consistent with the 2009 Development Charge Study. 2014 Environmental Assessment; 2015 Detailed Design; 2016 & 2017 Land Acquisition; 2018 Utility Relocation; 2019 Supervision and Construction

Project Justification

Identified in the 2004 Transportation Master Plan as a 0-5 year need. Construction in 2019 coordinated with Water EW3707 and Sewer LI2040

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
SOUTHDALE WIDENING-WELLINGTON														
EXPENDITURE														
DESIGN					300	827				827				1,954
LAND ACQUISITION							1,000	2,525						3,525
CONSTRUCTION										13,573				13,573
RELOCATE UTILITIES									1,861					1,861
CITY RELATED EXPENSES										200				200
EXPENDITURE					**300**	**827**	**1,000**	**2,525**	**1,861**	**14,600**				**21,113**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS										2,221-				2,221-
DEBENTURE					53-	145-	176-	444-	327-	346-				1,491-
RATE SUPPORTED					**53-**	**145-**	**176-**	**444-**	**327-**	**2,567-**				**3,712-**
NON - RATE SUPPORTED														
FEDERAL GRANTS														
RESERVE FUND					247-	682-		2,081-	1,534-	12,033-				16,577-
DEBENTURE							824-							824-
NON - RATE SUPPORTED					**247-**	**682-**	**824-**	**2,081-**	**1,534-**	**12,033-**				**17,401-**
SOURCES OF FINANCING					**300-**	**827-**	**1,000-**	**2,525-**	**1,861-**	**14,600-**				**21,113-**
SOUTHDALE WIDENING-WELLINGTON														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1489	WESTERN WIDENING PLATTS LANE TO OXFORD	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

Widen Western Road from Platts Lane to Oxford Street from 2 lanes to 4 lanes including a continuous left turn lane as well as widening the CP railway overpass. 97.5% Growth Related (84.4% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. 2015 Environmental Assessment; 2016 Detailed Design; 2017 and 2018 Land Acquisition; 2019 Utility Relocate; 2020 Supervision and Construction.

Project Justification

Identified in the 2004 Transportation Master Plan as a 10-20 year need. To eliminate a horizontal sight line deficiency at Wharncliffe Road. To eliminate the existing intersection deficiency at Oxford and Wharncliffe.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
WESTERN WIDENING														
EXPENDITURE														
DESIGN						300	563				563			1,426
LAND ACQUISITION								1,000	2,372		10,742			14,114
CONSTRUCTION														
RELOCATE UTILITIES										513				513
TRAFFIC SIGNALS														
STREET LIGHTS														
CITY RELATED EXPENSES											150			150
EXPENDITURE						**300**	**563**	**1,000**	**2,372**	**513**	**11,455**			**16,203**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE						47-	88-	156-	370-	80-	1,786-			2,527-
RATE SUPPORTED						**47-**	**88-**	**156-**	**370-**	**80-**	**1,786-**			**2,527-**
NON - RATE SUPPORTED														
RESERVE FUND						253-	475-	844-	2,002-	433-	9,669-			13,676-
NON - RATE SUPPORTED						**253-**	**475-**	**844-**	**2,002-**	**433-**	**9,669-**			**13,676-**
SOURCES OF FINANCING						**300-**	**563-**	**1,000-**	**2,372-**	**513-**	**11,455-**			**16,203-**
WESTERN WIDENING														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1493	OXFORD ST WIDENING SANATORIUM TO HYDE PARK	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

Widen Oxford Street from 2 lanes to 4 lanes from west of Hyde Park Road to Sanatorium Road. Project overall 88% growth related (72.8% DC Rate Supported). Growth splits are consistent with the 2004 and 2009 Development Charge Study. 2007 Balance of Land Acquisition; 2009 Detailed Design and noise wall, supervision and construction; 2011 Utility Location; 2013 Construction and engineering supervision

Project Justification

Identified in the 2004 Transportation Master Plan.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
OXFORD ST WIDENING														
EXPENDITURE														
DESIGN	811			500										1,311
LAND ACQUISITION	2,000													2,000
CONSTRUCTION	1,400			6,800										8,200
RELOCATE UTILITIES	60	700												760
CITY RELATED EXPENSES	70			150										220
OTHER														
EXPENDITURE	**4,341**	**700**		**7,450**										**12,491**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	1,970-	123-		1,303-										3,396-
RATE SUPPORTED	**1,970-**	**123-**		**1,303-**										**3,396-**
NON - RATE SUPPORTED														
FEDERAL GRANTS														
SUPERBUILD FUNDING														
RESERVE FUND	2,371-	578-		6,147-										9,096-
DEBENTURE														
OTHER SOURCES														
NON - RATE SUPPORTED	**2,371-**	**578-**		**6,147-**										**9,096-**
SOURCES OF FINANCING	**4,341-**	**701-**		**7,450-**										**12,492-**
OXFORD ST WIDENING		**1-**												**1-**

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PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2012 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	05	10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1496-2	SUNNINGDALE RD WIDENING - PH 2 INTERSECTION UPGRADES	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

Widen and upgrade Sunningdale Road from Wonderland to Adelaide. Phase 2 consists of 2 intersection upgrades, Richmond/Sunningdale and Wonderland/Sunningdale in 2014. 82.6% Growth Related (71.5% DC Rate Supported). Growth splits are consistent with the 2009 Development Charge Study.

Project Justification

This project is identified in the Transportation Master Plan as a 5-10 year need. Required to respond to the rapid development of North London. Current EA will assess phasing, design, property requirements and utility relocations.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
SUNNINGDALE RD WIDENING - PH														
EXPENDITURE														
DESIGN		250			200									450
LAND ACQUISITION		500												500
CONSTRUCTION					3,100									3,100
RELOCATE UTILITIES				600										600
CITY RELATED EXPENSES					100									100
EXPENDITURE		**750**		**600**	**3,400**									**4,750**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE		214-		171-	969-									1,354-
RATE SUPPORTED		**214-**		**171-**	**969-**									**1,354-**
NON - RATE SUPPORTED														
RESERVE FUND		536-		429-	2,431-									3,396-
DEBENTURE														
NON - RATE SUPPORTED		**536-**		**429-**	**2,431-**									**3,396-**
SOURCES OF FINANCING		**750-**		**600-**	**3,400-**									**4,750-**
SUNNINGDALE RD WIDENING - PH														

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DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	05	10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1621-1	VETERANS MEMORIAL PKY - PH 1 EXTENSION 2 THROUGH LANES BETWEEN HURON ST AND CLARKE	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

Construct a new 4 lane road - Veterans Memorial Parkway from Huron Street to Clarke Road. Phase 1 extension 2 through lanes from Huron Street to Clarke Road. Includes a grade separation for the CN Railway and Huron Street. 92.9% Growth related (80.4% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. Project consultation and construction deferred to beyond 2021 under Development Charges - related deferrals approved by Council and London Land Developers Association (LDI) October 2010.

Project Justification

Identified in the Transportation Master Plan as a 10-20 year need.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
VETERANS MEMORIAL PKY - PH 1														
EXPENDITURE														
DESIGN										350	400		400	1,150
LAND ACQUISITION												3,000		3,000
CONSTRUCTION													6,600	6,600
RELOCATE UTILITIES													840	840
CITY RELATED EXPENSES													100	100
EXPENDITURE										**350**	**400**	**3,000**	**7,940**	**11,690**
SOURCES OF FINANCING														
RATE SUPPORTED												**587-**		**587-**
DEBENTURE										69-	78-		1,554-	1,701-
RATE SUPPORTED										**69-**	**78-**	**587-**	**1,554-**	**2,288-**
NON - RATE SUPPORTED														
RESERVE FUND										282-	322-	1,213-	676-	2,493-
DEBENTURE												1,200-	5,710-	6,910-
NON - RATE SUPPORTED										**282-**	**322-**	**2,413-**	**6,386-**	**9,403-**
SOURCES OF FINANCING										**351-**	**400-**	**3,000-**	**7,940-**	**11,691-**
VETERANS MEMORIAL PKY - PH 1										**1-**				**1-**

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PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2012 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	05	10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1626	SUNNINGDALE FROM HIGHBURY TO ADELAIDE	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

To improve the intersection of Highbury and Sunningdale, followed by widening of Sunningdale to 4 through lanes from Highbury to Adelaide. 82.6% Growth Related (71.5% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. 2017 PHI Highbury Sunningdale Intersection; 2030 PHII 2 lane to 4 lane widening To be coordinated with 2 lane upgrades from South Wenige to Highbury under TS1406.

Project Justification

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
SUNNINGDALE FROM HIGHBURY TO														
EXPENDITURE														
DESIGN						200		200					1,347	1,747
LAND ACQUISITION														
CONSTRUCTION								2,000					9,950	11,950
RELOCATE UTILITIES							300						1,522	1,822
CITY RELATED EXPENSES													200	200
EXPENDITURE						**200**	**300**	**2,200**					**13,019**	**15,719**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE						57-	86-	627-					3,710-	4,480-
RATE SUPPORTED						**57-**	**86-**	**627-**					**3,710-**	**4,480-**
NON - RATE SUPPORTED														
RESERVE FUND						143-	215-	1,573-					9,310-	11,241-
NON - RATE SUPPORTED						**143-**	**215-**	**1,573-**					**9,310-**	**11,241-**
SOURCES OF FINANCING						**200-**	**301-**	**2,200-**					**13,020-**	**15,721-**
SUNNINGDALE FROM HIGHBURY TO							**1-**						**1-**	**2-**

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2012 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	05	10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1627	HIGHBURY FROM FANSHAWE TO SUNNINGDALE	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

To widen Highbury from Fanshawe to Sunningdale from 2 to 5 lanes. 94.5% Growth Related (81.8% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. Construction planned for 2023.

Project Justification

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
HIGHBURY FROM FANSHAWE TO														
EXPENDITURE														
DESIGN											250	400	400	1,050
LAND ACQUISITION														
CONSTRUCTION													6,200	6,200
RELOCATE UTILITIES													600	600
CITY RELATED EXPENSES													150	150
EXPENDITURE											**250**	**400**	**7,350**	**8,000**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE											46-	73-	1,337-	1,456-
RATE SUPPORTED											**46-**	**73-**	**1,337-**	**1,456-**
NON - RATE SUPPORTED														
RESERVE FUND											205-	327-	6,013-	6,545-
NON - RATE SUPPORTED											**205-**	**327-**	**6,013-**	**6,545-**
SOURCES OF FINANCING											**251-**	**400-**	**7,350-**	**8,001-**
HIGHBURY FROM FANSHAWE TO											**1-**			**1-**

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2012 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	05	10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1629	SOUTHDALE RD WEST WIDENING FROM COLONEL TALBOT TO PINEVALLEY BLVD	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

To widen Southdale Rd W - Col. Talbot to Pine Valley Blvd in two phases from 2 to 5 lanes. Phase 1 is widening of Southdale Road from Colonel Talbot to Farnham (rural to an urban road conversion) 84.1% Growth Related. Phase 2 is widening of Southdale from Farnham to Pine Valley (rural to urban road conversion) 84.1% Growth Related. (72.8% DC Rate Supported) Growth splits are consistent with 2009 Development Charge Study.

Project Justification

Road reconstruction identified in the 2009 DC Background Study.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
SOUTHDALE RD WEST WIDENING														
EXPENDITURE														
DESIGN								300	200			200	1,580	2,280
LAND ACQUISITION										150			550	700
CONSTRUCTION												3,394	12,482	15,876
RELOCATE UTILITIES											448		1,643	2,091
CITY RELATED EXPENSES												50	200	250
EXPENDITURE								**300**	**200**	**150**	**448**	**3,644**	**16,455**	**21,197**
SOURCES OF FINANCING														
RATE SUPPORTED												**991-**		**991-**
DEBENTURE								82-	54-	41-	122-		4,475-	4,774-
RATE SUPPORTED								**82-**	**54-**	**41-**	**122-**	**991-**	**4,475-**	**5,765-**
NON - RATE SUPPORTED														
RESERVE FUND								218-	146-	109-	326-	2,653-	11,981-	15,433-
NON - RATE SUPPORTED								**218-**	**146-**	**109-**	**326-**	**2,653-**	**11,981-**	**15,433-**
SOURCES OF FINANCING								**300-**	**200-**	**150-**	**448-**	**3,644-**	**16,456-**	**21,198-**
SOUTHDALE RD WEST WIDENING													**1-**	**1-**

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2012 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	05	10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1633	VETERANS MEMORIAL PARKWAY LAND ACQUISITION	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

Land acquisition for long term future construction of interchanges on Veterans Memorial Parkway. 100% Growth related (86.6% DC Rate Supported) Growth splits are consistent with 2009 Development Charge Study. Near term schedule for land purchase to be determined by an implementation study and future land development.

Project Justification

The environmental assessment for the VMP interchanges is pending approval.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
VETERANS MEMORIAL PARKWAY														
SUNNINGDALE WIDENNG FROM														
EXPENDITURE														
DESIGN		40	60											100
LAND ACQUISITION				740			800			600			1,960	4,100
CONSTRUCTION														
RELOCATE UTILITIES														
CITY RELATED EXPENSES														
EXPENDITURE		**40**	**60**	**740**			**800**			**600**			**1,960**	**4,200**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE		5-	8-	99-			107-			81-			263-	563-
RATE SUPPORTED		**5-**	**8-**	**99-**			**107-**			**81-**			**263-**	**563-**
NON - RATE SUPPORTED														
RESERVE FUND		35-	52-	641-			693-			520-			1,697-	3,638-
NON - RATE SUPPORTED		**35-**	**52-**	**641-**			**693-**			**520-**			**1,697-**	**3,638-**
SOURCES OF FINANCING		**40-**	**60-**	**740-**			**800-**			**601-**			**1,960-**	**4,201-**
VETERANS MEMORIAL PARKWAY										**1-**				**1-**

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CORPORATION OF THE CITY OF LONDON

2012 Capital Budget with Forecasts (In 000's)

	YR.	MO.	DAY
DATE PREPARED/REVISED	2012	05	10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1650-12	2012 MINOR RDWRKS ON ARTERIALS	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Growth	J. Lucas

Project Description

To provide arterial intersection improvements. Work includes new traffic signals, channelization, sidewalks and street lighting. 100% Growth Related (85.8% DC Rate Supported) Growth splits are consistent with the 2009 Development Charge Study. 2012 planned works include: Oxford Street/Westdel Bourne intersection improvements (traffic signals and turn lanes) Huron Street/Veterans Memorial Parkway intersection improvements (turn lane) Design and utility relocations at future locations include Colonel Talbot /Park Road and Hamilton Road/Clarke Road.

Project Justification

Project is for works that are now a City responsibility - were previously funded through UW and scheduled/built by developers.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
2012 MINOR RDWRKS ON ARTERIAL														
EXPENDITURE														
DESIGN			200	150	150	150	150	150	150	150	150	150	1,050	2,600
LAND ACQUISITION														
CONSTRUCTION			1,250	1,300	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	7,000	17,550
RELOCATE UTILITIES			50	50	50	50	50	50	50	50	50	50	350	850
CITY RELATED EXPENSES														
EXPENDITURE			**1,500**	**1,500**	**1,200**	**1,200**	**1,200**	**1,200**	**1,200**	**1,200**	**1,200**	**1,200**	**8,400**	**21,000**
SOURCES OF FINANCING														
RATE SUPPORTED										3-				3-
DEBENTURE			201-	201-	161-	161-	161-	161-	161-	158-	161-	161-	1,127-	2,814-
RATE SUPPORTED			**201-**	**201-**	**161-**	**161-**	**161-**	**161-**	**161-**	**161-**	**161-**	**161-**	**1,127-**	**2,817-**
NON - RATE SUPPORTED														
RESERVE FUND			1,299-	1,299-	1,039-	1,039-	1,039-	1,039-	1,039-	1,039-	1,039-	1,039-	7,273-	18,183-
NON - RATE SUPPORTED			**1,299-**	**1,299-**	**1,039-**	**1,039-**	**1,039-**	**1,039-**	**1,039-**	**1,039-**	**1,039-**	**1,039-**	**7,273-**	**18,183-**
SOURCES OF FINANCING			**1,500-**	**1,500-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**8,400-**	**21,000-**
2012 MINOR RDWRKS ON ARTERIAL														

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DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	05	10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS2171	OLD VICTORIA FROM HAMILTON TO HWY 401	Civic Departments	Planning, Env & Engineering	Roads & Structures	Economic Prosperity	Industrial Land	Growth	J. Lucas

Project Description

To upgrade Old Victoria Road from Hamilton to Hwy 401 to a 2LRA (2 lane rural arterial) cross section. Improvements on roadways adjacent to the Veterans Memorial Parkway (VMP) Area Industrial Park to accommodate the increased traffic and structural/alignment deficiencies. 100% Growth related (86.6% DC Rate Supported). Growth splits are consistent with 2009 Development Charge Study. Old Victoria intersection improvements deferred from 2011 to 2013 due to adequate intersection capacity. Property acquisition to continue on a voluntary basis.

Project Justification

Identified in City sponsored draft plans for Industrial Parks. Road improvements to support the heavier traffic and increased traffic in the vicinity of City Industrial Parks.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
OLD VICTORIA FROM HAMILTON TO														
EXPENDITURE														
DESIGN	450	550		150	297		297							1,744
CONSTRUCTION	2,000			2,750			4,134						680	9,564
RELOCATE UTILITIES		160				620								780
CITY RELATED EXPENSES		50		50			50							150
EXPENDITURE	**2,450**	**760**		**2,950**	**297**	**620**	**4,481**						**680**	**12,238**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE	84-	26-		101-	10-	21-	154-						23-	419-
RESERVE FUND	245-	76-		295-	30-	62-	448-						68-	1,224-
RATE SUPPORTED	**329-**	**102-**		**396-**	**40-**	**83-**	**602-**						**91-**	**1,643-**
NON - RATE SUPPORTED														
RESERVE FUND	2,121-	658-		2,554-	257-	537-	3,879-						589-	10,595-
NON - RATE SUPPORTED	**2,121-**	**658-**		**2,554-**	**257-**	**537-**	**3,879-**						**589-**	**10,595-**
SOURCES OF FINANCING	**2,450-**	**760-**		**2,950-**	**297-**	**620-**	**4,481-**						**680-**	**12,238-**
OLD VICTORIA FROM HAMILTON TO														

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

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DATE PREPARED/REVISED	YR.	MO.	DAY
	2012	05	10

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS4160	TRAFFIC SIGNALS-GROWTH	Civic Departments	Planning, Env & Engineering	Parking & Traffic Signals	Core Infrastructure	Roads	Growth	S. Maguire

Project Description

This project includes the installation of new traffic signals or two intersection pedestrian signals whose locations are based on Provincial warrant and subject to Council approval. 100% Growth Related (86.2% DC Rate Supported) Growth splits are consistent with the 2009 Development Charge Study.

Project Justification

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
TRAFFIC SIGNALS-GROWTH														
EXPENDITURE														
DESIGN														
TRAFFIC SIGNALS	370	214	225	225	225	225	225	225	225	225	225	225	1,575	4,409
CITY RELATED EXPENSES														
EXPENDITURE	**370**	**214**	**225**	**225**	**225**	**225**	**225**	**225**	**225**	**225**	**225**	**225**	**1,575**	**4,409**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS	59-	29-										30-	210-	328-
DEBENTURE	6-		30-	30-	30-	30-	30-	30-	30-	30-	30-			276-
RATE SUPPORTED	**65-**	**29-**	**30-**	**30-**	**30-**	**30-**	**30-**	**30-**	**30-**	**30-**	**30-**	**30-**	**210-**	**604-**
NON - RATE SUPPORTED														
RESERVE FUND	305-	185-	195-	195-	195-	195-	195-	195-	195-	195-	195-	195-	1,365-	3,805-
NON - RATE SUPPORTED	**305-**	**185-**	**195-**	**195-**	**195-**	**195-**	**195-**	**195-**	**195-**	**195-**	**195-**	**195-**	**1,365-**	**3,805-**
SOURCES OF FINANCING	**370-**	**214-**	**225-**	**225-**	**225-**	**225-**	**225-**	**225-**	**225-**	**225-**	**225-**	**225-**	**1,575-**	**4,409-**
TRAFFIC SIGNALS-GROWTH														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS5320	STREET LIGHT GROWTH	Civic Departments	Planning, Env & Engineering	Parking & Traffic Signals	Core Infrastructure	Roads	Growth	S. Maguire

Project Description

This project includes the installation of new street lights to meet the safety needs of increasing vehicular and pedestrian traffic. Road corridors that meet lane capacity but not lighting level standards require improvement for full utilization of the corridor. Lighting levels must increase as vehicle and pedestrian traffic increases in order to provide a safe environment for both. 100% Growth Related (86.3% DC Rate Supported) Growth splits are consistent with the 2009 Development Charge Study.

Project Justification

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
STREET LIGHT GROWTH														
EXPENDITURE														
DESIGN	160	30		30	35	45	50	55	55	60	60	60	350	990
TRAFFIC SIGNALS														
STREET LIGHTS	100	130		115	120	125	140	145	145	150	150	150	1,150	2,620
CITY RELATED EXPENSES														
EXPENDITURE	**260**	**160**		**145**	**155**	**170**	**190**	**200**	**200**	**210**	**210**	**210**	**1,500**	**3,610**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS	42-	22-										28-	201-	293-
DEBENTURE	5-			20-	21-	23-	26-	27-	27-	28-	28-			205-
RATE SUPPORTED	**47-**	**22-**		**20-**	**21-**	**23-**	**26-**	**27-**	**27-**	**28-**	**28-**	**28-**	**201-**	**498-**
NON - RATE SUPPORTED														
RESERVE FUND	213-	139-		126-	134-	147-	165-	173-	173-	182-	182-	182-	1,299-	3,115-
NON - RATE SUPPORTED	**213-**	**139-**		**126-**	**134-**	**147-**	**165-**	**173-**	**173-**	**182-**	**182-**	**182-**	**1,299-**	**3,115-**
SOURCES OF FINANCING	**260-**	**161-**		**146-**	**155-**	**170-**	**191-**	**200-**	**200-**	**210-**	**210-**	**210-**	**1,500-**	**3,613-**
STREET LIGHT GROWTH		**1-**		**1-**			**1-**							**3-**

Service Improvement Capital Budget 2012 to 2021 Forecast

SUMMARY OF SERVICE IMPROVEMENT PROJECTS
EXPENDITURE BY SERVICE PROGRAM
($000's)

	Page	Prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total	10 Yr Avg
Economic Prosperity	257	42,666	7,185	**12,200**	7,200	7,200	8,050	800	800	800	800	800	800	89,301	3,945
Environmental Services	263	33,985	4,046	**2,730**	4,730	1,700	1,400	4,200	1,780	1,300	4,220	1,520	4,380	65,991	2,796
Parks, Recreation and Neighbourhood Services	269	2,836	5,968	**450**	300	400	2,375	2,250	200	325	2,200	200	200	17,704	890
Planning & Development Services	276			**400**	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	9,400	940
Protective Services	278	700	1,901	**200**	2,898	1,000	1,000				700	1,600		9,999	740
Transportation Services	282	150	1,357	**1,037**	1,134	1,134	647	647	647	647	647	5,897	647	14,591	1,308
Corporate, Operating & Council Services	288	7,450	303	**500**	500	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	16,753	900
Total Service Improvement Budget		**87,787**	**20,760**	**17,517**	**17,762**	**13,434**	**15,472**	**9,897**	**5,427**	**5,072**	**10,567**	**12,017**	**8,027**	**223,739**	**11,519**

Economic Prosperity — Service Improvement

Economic Development

	pg	Prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
GG1721 Economic Development	258	2,200	600	6,000	6,000	6,000	6,000							26,800
GG1721-5 New Economy-Intern'l Composite Materials Centre	259		5,000	5,000										10,000
GG1721-8 Medical Devices Initiative	260		400	400	400	400	400							2,000
ID1145 Future Industrial Land	261	17,681	800	800	800	800	800	800	800	800	800	800	800	26,481
ID1168 Innovation Park	262	22,785					850							23,635
ID1168-3A Innovation Park - Dr Oetker	* No PDR		385											385
Total Economic Development		**42,666**	**7,185**	**12,200**	**7,200**	**7,200**	**8,050**	**800**	**800**	**800**	**800**	**800**	**800**	**89,301**
Total Economic Prosperity		**42,666**	**7,185**	**12,200**	**7,200**	**7,200**	**8,050**	**800**	**800**	**800**	**800**	**800**	**800**	**89,301**

* No Project Detail Record is provided. Project has been approved in prior years and is provided for prior years comparison totals only.

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
GG1721	ECONOMIC DEVELOPMENT	Civic Departments	Corporate Revenues & Expense	Corporate Initiatives	Community Vitality	Economic Development	Service Improvement	M. Hayward

Project Description

This project represents capacity in the capital plan created from senior government stimulus funding. It is intended that this capacity be used to fund larger scale economic initiatives and projects that will create long term jobs for the City of London.

Project Justification

In June 2009, the City of London received Infrastructure Stimulus Funding from the Federal and Provincial Government. Projects that were previously [planned for 2010-2016 were brought forward to 2009 and two-thirds of the government funding was supplied by senior government. Two thirds of the project funding was then freed up and accumulated into one project designated for longer term economic development projects.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
ECONOMIC DEVELOPMENT														
EXPENDITURE														
DESIGN														
CONSTRUCTION	2,200	2,200-	6,000	6,000	6,000	6,000								24,000
OTHER		2,800												2,800
EXPENDITURE	**2,200**	**600**	**6,000**	**6,000**	**6,000**	**6,000**								**26,800**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE		2,000-	6,000-	6,000-	6,000-									20,000-
RESERVE FUND						6,000-								6,000-
RATE SUPPORTED		**2,000-**	**6,000-**	**6,000-**	**6,000-**	**6,000-**								**26,000-**
NON - RATE SUPPORTED														
RESERVE FUND	2,200-	1,400												800-
NON - RATE SUPPORTED	**2,200-**	**1,400**												**800-**
SOURCES OF FINANCING	**2,200-**	**600-**	**6,000-**	**6,000-**	**6,000-**	**6,000-**								**26,800-**
ECONOMIC DEVELOPMENT														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
GG1721-5	NEW ECONOMY-INT'L COMPOSITE MATERIALS CENTRE	Civic Departments	Corporate Revenues & Expense	Corporate Initiatives	Community Vitality	Economic Development	Service Improvement	M. Hayward

Project Description

Grant to the University of Western Ontario for joint venture project with Fraunhofer, to create an international Composite Materials center.

Project Justification

Project funding set-up through New Economy Initiatives to create economic development within the City.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
NEW ECONOMY-INT'L COMPOSITE														
EXPENDITURE														
DESIGN														
CONSTRUCTION														
OTHER		5,000	5,000											10,000
EXPENDITURE		**5,000**	**5,000**											**10,000**
SOURCES OF FINANCING														
NON - RATE SUPPORTED														
RESERVE FUND		5,000-	5,000-											10,000-
NON - RATE SUPPORTED		**5,000-**	**5,000-**											**10,000-**
SOURCES OF FINANCING		**5,000-**	**5,000-**											**10,000-**
NEW ECONOMY-INT'L COMPOSITE														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
GG1721-8	MEDICAL DEVICES INITIATIVE	Civic Departments	Corporate Revenues & Expense	Corporate Initiatives	Community Vitality	Economic Development	Service Improvement	M. Hayward

Project Description

Grant to not for profit joint venture, to encourage medical device development.

Project Justification

See 661721-5

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
MEDICAL DEVICES INITIATIVE														
EXPENDITURE														
DESIGN														
CONSTRUCTION														
OTHER		400	400	400	400	400								2,000
EXPENDITURE		**400**	**400**	**400**	**400**	**400**								**2,000**
SOURCES OF FINANCING														
NON - RATE SUPPORTED														
RESERVE FUND		400-	400-	400-	400-	400-								2,000-
NON - RATE SUPPORTED		**400-**	**400-**	**400-**	**400-**	**400-**								**2,000-**
SOURCES OF FINANCING		**400-**	**400-**	**400-**	**400-**	**400-**								**2,000-**
MEDICAL DEVICES INITIATIVE														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
ID1145	FUTURE INDUSTRIAL LAND ACQUISITION	Civic Departments	City Manager's Department	Industrial Lands	Economic Prosperity	Industrial Land	Service Improvement	G. Hopcroft

Project Description

To acquire lands for City inventory to accommodate future industrial land requirements.

Project Justification

Acquisition of industrial lands to meet future economic demands. Industrial Land Development Strategy.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
FUTURE INDUSTRIAL LAND														
EXPENDITURE														
LAND ACQUISITION	17,681	800	800	800	800	800	800	800	800	800	800	800		26,481
EXPENDITURE	**17,681**	**800**	**800**	**800**	**800**	**800**	**800**	**800**	**800**	**800**	**800**	**800**		**26,481**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE														
RESERVE FUND	800-	800-	800-	800-	800-	800-	800-	800-	800-	800-	800-	800-		9,600-
DEBENTURE	16,881-													16,881-
RATE SUPPORTED	**17,681-**	**800-**	**800-**	**800-**	**800-**	**800-**	**800-**	**800-**	**800-**	**800-**	**800-**	**800-**		**26,481-**
SOURCES OF FINANCING	**17,681-**	**800-**	**800-**	**800-**	**800-**	**800-**	**800-**	**800-**	**800-**	**800-**	**800-**	**800-**		**26,481-**
FUTURE INDUSTRIAL LAND														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
ID1168	INNOVATION PARK	Civic Departments	City Manager's Department	Industrial Lands	Economic Prosperity	Industrial Land	Service Improvement	G. Hopcroft

Project Description

The development of serviced industrial lands Innovation Park (Phases 1-4) along the Veterans Memorial Parkway(formerly Airport Road South)/401 corridor to accommodate future industrial land requirements providing economic growth.

Project Justification

Industrial Land Development Strategy. Servicing to accommodate approximately 477 saleable acres (193 hectares). Additional phases to be constructed based on demand and City funding availability.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
INNOVATION PARK														
EXPENDITURE														
DESIGN	2,199													2,199
CONSTRUCTION	13,586					850								14,436
RELOCATE UTILITIES	5,300													5,300
STREET LIGHTS	720													720
CITY RELATED EXPENSES	980													980
EXPENDITURE	**22,785**					**850**								**23,635**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
DEBENTURE	2,443-					850-								3,293-
RESERVE FUND	5,597-													5,597-
RATE SUPPORTED	**8,040-**					**850-**								**8,890-**
NON - RATE SUPPORTED														
PROVINCIAL GRANTS	9,110-													9,110-
SUPERBUILD FUNDING	4,764-													4,764-
DEBENTURE														
OTHER SOURCES	871-													871-
NON - RATE SUPPORTED	**14,745-**													**14,745-**
SOURCES OF FINANCING	**22,785-**					**850-**								**23,635-**
INNOVATION PARK														

Environmental Services

Service Improvement

Garbage Recycling & Composting

	pg	Prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
SW6021 W12A Leachate Management	264	5,000	400		2,800		100	2,800		100	2,650		2,650	16,500
SW6023 Community Enviro Depots	265	100	900	250	250		100		100		100		100	1,900
SW6030 Landfill Site Property Acquisition	266	3,434	1,080	2,000	1,500	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	17,614
SW6040 Landfill Gas Management	267	2,871	1,666	480		500		200	300		270	320	250	6,857
SW6052 Additional Sanitary Operations Collection Truck	268	180			180				180				180	720
SW6047 Material Recovery Facility	* No PDR	22,400												22,400
Total Garbage Recycling & Composting		**33,985**	**4,046**	**2,730**	**4,730**	**1,700**	**1,400**	**4,200**	**1,780**	**1,300**	**4,220**	**1,520**	**4,380**	**65,991**
Total Environmental Services		**33,985**	**4,046**	**2,730**	**4,730**	**1,700**	**1,400**	**4,200**	**1,780**	**1,300**	**4,220**	**1,520**	**4,380**	**65,991**

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
SW6021	W12A-LEACHATE MANAGEMENT	Civic Departments	Planning, Env & Engineering	Solid Waste Management	Environmental Responsibility	Solid Waste	Service Improvement	J. Stanford

Project Description

The construction of new cells with leachate collection system to provide required disposal capacity for incoming waste. Future cell expansions one planned for 2013 (cell 7S); 2016 (cell 7N); 2019 (cell 8S) and 2021 (cell 8N).

Project Justification

Leachate collection system is a requirement of the landfills Certificate of Approval.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
W12A-LEACHATE MANAGEMENT														
EXPENDITURE														
DESIGN	607	400		200			200			200		200		1,807
CONSTRUCTION	4,293			2,600		100	2,600		100	2,450		2,450	500	15,093
CITY RELATED EXPENSES	100													100
EXPENDITURE	**5,000**	**400**		**2,800**		**100**	**2,800**		**100**	**2,650**		**2,650**	**500**	**17,000**
SOURCES OF FINANCING														
RATE SUPPORTED														
RESERVE FUND	5,000-	400-		2,800-										8,200-
RATE SUPPORTED	**5,000-**	**400-**		**2,800-**										**8,200-**
NON - RATE SUPPORTED														
FEDERAL GRANTS						100-	2,800-		100-	2,650-		2,650-	500-	8,800-
NON - RATE SUPPORTED						**100-**	**2,800-**		**100-**	**2,650-**		**2,650-**	**500-**	**8,800-**
SOURCES OF FINANCING	**5,000-**	**400-**		**2,800-**		**100-**	**2,800-**		**100-**	**2,650-**		**2,650-**	**500-**	**17,000-**
W12A-LEACHATE MANAGEMENT														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
SW6023	COMMUNITY ENVIRO DEPOTS	Civic Departments	Planning, Env & Engineering	Solid Waste Management	Environmental Responsibility	Solid Waste	Service Improvement	J. Stanford

Project Description

New project for the construction of new Community Enviro Depot at Adelaide Works Yard.

Project Justification

Community Enviro Depot required to service the north end of the city. Depots already exist in the west (Oxford Street), east (Clarke Road) and south (W12A Landfill) parts of the city. Community Enviro Depots are expected to take on an expanded diversion role as a result of a new Extended Producer-Responsibility program for electronics, tires and household special waste.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
COMMUNITY ENVIRO DEPOTS														
EXPENDITURE														
DESIGN	100													100
CONSTRUCTION		900	250	250		100		100		100		100		1,800
EXPENDITURE	**100**	**900**	**250**	**250**		**100**		**100**		**100**		**100**		**1,900**
SOURCES OF FINANCING														
RATE SUPPORTED														
RESERVE FUND	100-	900-	250-	250-		100-		100-		100-		100-		1,900-
RATE SUPPORTED	**100-**	**900-**	**250-**	**250-**		**100-**		**100-**		**100-**		**100-**		**1,900-**
SOURCES OF FINANCING	**100-**	**900-**	**250-**	**250-**		**100-**		**100-**		**100-**		**100-**		**1,900-**
COMMUNITY ENVIRO DEPOTS														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
SW6030	LANDFILL SITE PROPERTY ACQN	Civic Departments	Planning, Env & Engineering	Solid Waste Management	Environmental Responsibility	Solid Waste	Service Improvement	J. Stanford

Project Description

Property acquisition and property value protection plan for the W12A landfill.

Project Justification

The W12A Landfill Community Enhancement and Mitigative Measures Program provides for property acquisition or property value protection to a number of properties around the landfill. Acquisition of some properties is required for buffering and/or are part of the lands identified for future development by the City as part of the W12A Landfill Area Study. Property value protection is provided to properties not required for buffering purposes.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
LANDFILL SITE PROPERTY ACQN														
EXPENDITURE														
LAND ACQUISITION	3,434	1,080	2,000	1,500	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	3,600	21,214
CITY RELATED EXPENSES														
EXPENDITURE	**3,434**	**1,080**	**2,000**	**1,500**	**1,200**	**1,200**	**1,200**	**1,200**	**1,200**	**1,200**	**1,200**	**1,200**	**3,600**	**21,214**
SOURCES OF FINANCING														
RATE SUPPORTED														
RESERVE FUND	3,434-	1,080-	2,000-	1,500-	1,200-	1,200-	1,200-	1,200-	1,200-	1,200-	1,200-	1,200-	3,600-	21,214-
RATE SUPPORTED	**3,434-**	**1,080-**	**2,000-**	**1,500-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**3,600-**	**21,214-**
SOURCES OF FINANCING	**3,434-**	**1,080-**	**2,000-**	**1,500-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**1,200-**	**3,600-**	**21,214-**
LANDFILL SITE PROPERTY ACQN														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
SW6040	LANDFILL GAS MANAGEMENT	Civic Departments	Planning, Env & Engineering	Solid Waste Management	Environmental Responsibility	Solid Waste	Service Improvement	J. Stanford

Project Description

Development of electrical power generation facility or biogas facility at W12A landfill in 2012/2013. Expansion of the wellfield is planned over the next 10 years to supply landfill gas to the power plant or biogas plant. Revenue from the facility will exceed operating costs.

Project Justification

Environmental benefits of using landfill gas to generate electricity or create biogas include reduced greenhouse gas emissions as a result of renewable energy production and provide co-generation possibilities.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
LANDFILL GAS MANAGEMENT														
EXPENDITURE														
DESIGN	277													277
CONSTRUCTION	2,594	1,666	480		500		200	300		270	320	250	750	7,330
CITY RELATED EXPENSES														
EXPENDITURE	**2,871**	**1,666**	**480**		**500**		**200**	**300**		**270**	**320**	**250**	**750**	**7,607**
SOURCES OF FINANCING														
RATE SUPPORTED														
RESERVE FUND	1,471-		480-		500-		200-	300-		270-	320-	250-	750-	4,541-
RATE SUPPORTED	**1,471-**		**480-**		**500-**		**200-**	**300-**		**270-**	**320-**	**250-**	**750-**	**4,541-**
NON - RATE SUPPORTED														
CANADA INFRASTRUCTURE STRAT	1,400-	1,666-												3,066-
NON - RATE SUPPORTED	**1,400-**	**1,666-**												**3,066-**
SOURCES OF FINANCING	**2,871-**	**1,666-**	**480-**		**500-**		**200-**	**300-**		**270-**	**320-**	**250-**	**750-**	**7,607-**
LANDFILL GAS MANAGEMENT														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
SW6052	ADDITIONAL SANITARY OPERATIONS COLLECTION TRUCK	Civic Departments	Planning, Env & Engineering	Solid Waste Management	Environmental Responsibility	Solid Waste	Service Improvement	J. Stanford

Project Description

A new truck every 4 years to accommodate growth.

Project Justification

Expansion of fleet addresses city wide growth.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
ADDITIONAL SANITARY														
EXPENDITURE														
VEHICLE & EQUIPMENT	180			180				180				180		720
EXPENDITURE	**180**			**180**				**180**				**180**		**720**
SOURCES OF FINANCING														
RATE SUPPORTED														
RESERVE FUND	86-			180-				180-				180-		626-
RATE SUPPORTED	**86-**			**180-**				**180-**				**180-**		**626-**
NON - RATE SUPPORTED														
RESERVE FUND	94-													94-
NON - RATE SUPPORTED	**94-**													**94-**
SOURCES OF FINANCING	**180-**			**180-**				**180-**				**180-**		**720-**
ADDITIONAL SANITARY														

Parks, Recreation & Neighbourhood Services

Service Improvement

Neighbourhood & Recreation Services

	pg	Prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
RC2602 Farquaharson Arena Decommissioning and Renovating to Community Space	270									125	2,000			2,125
RC2608 Glen Cairn Major Upgrades	271					125	2,000							2,125
RC2612 Silverwoods Arena Expansion	272						125	2,000						2,125
RC2840 Golf Course Enhancements	* No PDR	360	75											435
RC2401-RINC London Optimist Sports Centre	* No PDR	2,315	1,600											3,915
Total Neighbourhood & Recreation Services		**2,675**	**1,675**			**125**	**2,125**	**2,000**		**125**	**2,000**			**10,725**

Parks & Urban Forestry

	pg	Prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
PD1142 Enhanced Veterans Memorial Parkway	273	161	50	100	100	75	50	50						586
PP2012 Floodplain Acquisition	274		200	200	200	200	200	200	200	200	200	200	200	2,200
PD2165-12 Civic Spaces	275		150	150										300
PD2720 2011 Woodlot Acquisition	* No PDR		1,131											1,131
PD2721 1315 Bradley Street Property Acquisition	* No PDR		52											52
PD2735-11 Parkland Acquisition	* No PDR		2,710											2,710
Total Parks & Urban Forestry		**161**	**4,293**	**450**	**300**	**275**	**250**	**250**	**200**	**200**	**200**	**200**	**200**	**6,979**
Total Parks, Recreation & Neighbourhood Services		**2,836**	**5,968**	**450**	**300**	**400**	**2,375**	**2,250**	**200**	**325**	**2,200**	**200**	**200**	**17,704**

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
RC2602	FARQUHARSON ARENA DECOMMISSION & RENOVATE TO COMMUNITY SPACE	Civic Departments	Community Services	Neighbourhood&Children's Ser	Community Vitality	Facilities - Recreation	Service Improvement	L. Livingstone

Project Description

The 2009 Parks and Recreation Strategic Master Plan update recommends that the Farquharson Arena ice pads be decommissioned upon the completion of replacement ice pads in the Southwest Multi-purpose Rec Centre. Further evaluation and planned investments have extended the life span of this facility to beyond 10 years. Greater urgency exists on the repurposing of Glen Cairn and Silverwoods Arenas to develop community space in support of these neighbourhoods. Therefore the repurposing of Farquharson will follow that of Silverwoods and Glen Cairn Arenas. Farquharson Arena will be "repurposed" to a mid-size community centre.

Project Justification

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
FARQUHARSON ARENA														
EXPENDITURE														
DESIGN									125					125
CONSTRUCTION										2,000				2,000
VEHICLE & EQUIPMENT														
EXPENDITURE									**125**	**2,000**				**2,125**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE									125-	2,000-				2,125-
RATE SUPPORTED									**125-**	**2,000-**				**2,125-**
SOURCES OF FINANCING									**125-**	**2,000-**				**2,125-**
FARQUHARSON ARENA														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
RC2608	GLEN CAIRN ARENA DECOMMISSION & RENOVATE TO COMMUNITY SPACE	Civic Departments	Community Services	Neighbourhood&Children's Ser	Community Vitality	Facilities - Recreation	Service Improvement	L. Livingstone

Project Description

The 2009 Parks & Recreation Master Plan update recommends that the Glen Cairn Ice Pad be decommissioned and be redeveloped into a Community facility. Decommissioning will require the construction of a replacement ice pad in the ice pad inventory facility, therefore the arena component will remain until this pad is in place.

Project Justification

Glen Cairn Arena requires "repurposing" to meet the needs of the immediate community.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
GLEN CAIRN ARENA														
EXPENDITURE														
DESIGN					125									125
CONSTRUCTION						2,000								2,000
CITY RELATED EXPENSES														
VEHICLE & EQUIPMENT														
EXPENDITURE					**125**	**2,000**								**2,125**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE					125-	2,000-								2,125-
RATE SUPPORTED					**125-**	**2,000-**								**2,125-**
SOURCES OF FINANCING					**125-**	**2,000-**								**2,125-**
GLEN CAIRN ARENA														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
RC2612	SILVERWOODS ARENA DECOMMISSION & RENOVATE TO COMMUNITY SPACE	Civic Departments	Community Services	Neighbourhood&Children's Ser	Community Vitality	Facilities - Recreation	Service Improvement	B. Coxhead

Project Description

Pending the findings of the 2009 Parks & Recreation Master Plan update recommends that the Silverwoods ice pad be decommissioned and be redeveloped into a Community Facility. Decommissioning will require the construction of a replacement pad as part of the ice pad inventory, therefore the arena component will remain until this ice pad is in place.

Project Justification

Silverwoods Arena requires "repurposing" to meet the needs of the immediate community.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
SILVERWOODS ARENA														
EXPENDITURE														
DESIGN						125								125
CONSTRUCTION							2,000							2,000
VEHICLE & EQUIPMENT														
EXPENDITURE						**125**	**2,000**							**2,125**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE						125-	2,000-							2,125-
RATE SUPPORTED						**125-**	**2,000-**							**2,125-**
SOURCES OF FINANCING						**125-**	**2,000-**							**2,125-**
SILVERWOODS ARENA														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PD1142	ENHANCED VETERANS MEMORIAL PARKWAY	Civic Departments	Planning, Env & Engineering	Land Use Planning	Community Vitality	Parks	Service Improvement	J. Fleming

Project Description

Project for an enhanced landscape treatment in accordance with approved Veterans Memorial Parkway Plan.

Project Justification

Visible recognition of London's veterans as well as an enhanced gateway to the City. Continued partnership with corporate and volunteer organizations support this capital project.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
ENHANCED VETERANS MEMORIAL														
EXPENDITURE														
DESIGN		6	65	65	40	15	15							206
CONSTRUCTION	161	44	35	35	35	35	35							380
EXPENDITURE	**161**	**50**	**100**	**100**	**75**	**50**	**50**							**586**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS			100-											100-
DEBENTURE	161-	50-		100-	75-	50-	50-							486-
RATE SUPPORTED	**161-**	**50-**	**100-**	**100-**	**75-**	**50-**	**50-**							**586-**
SOURCES OF FINANCING	**161-**	**50-**	**100-**	**100-**	**75-**	**50-**	**50-**							**586-**
ENHANCED VETERANS MEMORIAL														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PP2012	2012 FLOODPLAIN AQUISITION	Civic Departments	City Manager's Department	Realty Services	Environmental Responsibility	Land Acquisition	Service Improvement	B. Warner

Project Description
To acquire and maintain Provincial/Municipal lands within the flood plain & conservation areas for public purposes per priorities established by Municipal Council.

Project Justification
Flood control, conservation and preservation, recreational purposes.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
2012 FLOODPLAIN AQUISITION														
EXPENDITURE														
LAND ACQUISITION			200	200	200	200	200	200	200	200	200	200		2,000
EXPENDITURE			**200**	**200**	**200**	**200**	**200**	**200**	**200**	**200**	**200**	**200**		**2,000**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
RESERVE FUND			200-	200-	200-	200-	200-	200-	200-	200-	200-	200-		2,000-
RATE SUPPORTED			**200-**	**200-**	**200-**	**200-**	**200-**	**200-**	**200-**	**200-**	**200-**	**200-**		**2,000-**
SOURCES OF FINANCING			**200-**	**200-**	**200-**	**200-**	**200-**	**200-**	**200-**	**200-**	**200-**	**200-**		**2,000-**
2012 FLOODPLAIN AQUISITION														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PD2165-12	2012 CIVIC SPACES	Civic Departments	Planning, Env & Engineering	Land Use Planning	Community Vitality	Parks	Service Improvement	A. Macpherson

Project Description

Urban/civic spaces, primarily downtown, provide vital urban spaces to support downtown renewal, events and tourism. This program supports the implementation of the recent Downtown Task Force and future urban design recommendations from the Downtown Masterplan.

Project Justification

Vibrant, up-to-date civic spaces support the City's goal of attracting additional residential downtown and supports the implementation of the Downtown Task Force and future Urban Design recommendations.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
2012 CIVIC SPACES														
EXPENDITURE														
DESIGN			25											25
CONSTRUCTION			125											125
CITY RELATED EXPENSES														
EXPENDITURE			**150**											**150**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS			150-											150-
DEBENTURE														
RATE SUPPORTED			**150-**											**150-**
SOURCES OF FINANCING			**150-**											**150-**
2012 CIVIC SPACES														

Planning & Development Services

Service Improvement

City Planning & Research

	pg	Prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
PD2044 Management of Emerald Ash Borer Infestation	277			400	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	9,400
Total City Planning & Research				**400**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**9,400**
Planning & Development Services				**400**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**9,400**

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PD2044	MANAGEMENT OF EMERALD ASH BORER INFESTATION	Civic Departments	Planning, Env & Engineering	Land Use Planning	Community Vitality	Cat Code not Defined	Service Improvement	A. Macpherson

Project Description

Timely and effective detection, protection, removal, disposal and replacing of ash trees on city and private property in response to the current Emerald Ash Borer Infestation.

Project Justification

The loss of ash trees will reduce the city's leaf cover from 24.7% to 22.9%. Allows for management the infestation in more proactive and orderly manner which will allow the planned protection of existing environment values provided by ash trees.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
MANAGEMENT OF EMERALD ASH														
GROWTH PORTION														
EXPENDITURE														
DESIGN														
CONSTRUCTION			400	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000		9,400
EXPENDITURE			**400**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**		**9,400**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
DEBENTURE			400-	1,000-	1,000-	1,000-	1,000-	1,000-	1,000-	1,000-	1,000-	1,000-		9,400-
RATE SUPPORTED			**400-**	**1,000-**	**1,000-**	**1,000-**	**1,000-**	**1,000-**	**1,000-**	**1,000-**	**1,000-**	**1,000-**		**9,400-**
SOURCES OF FINANCING			**400-**	**1,000-**	**1,000-**	**1,000-**	**1,000-**	**1,000-**	**1,000-**	**1,000-**	**1,000-**	**1,000-**		**9,400-**
MANAGEMENT OF EMERALD ASH														

Protective Services

Service Improvement

Fire Services

	pg	Prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
PP1025 Interface & Mobile Data	279					1,000	1,000							2,000
PP1090 Relocate Fire Station Fire No 10	280										700	1,600		2,300
PP1091 Replacement and Relocation of Fire Training Tower	281			200	2,898									3,098
PP1089 Relocate Fire Station No 7 (2011 - Construction)	* No PDR	700	1,675											2,375
PP4490 Business Intelligence Software	* No PDR		226											226
Total Fire Services		**700**	**1,901**	**200**	**2,898**	**1,000**	**1,000**				**700**	**1,600**		**9,999**
Total Protective Services		**700**	**1,901**	**200**	**2,898**	**1,000**	**1,000**				**700**	**1,600**		**9,999**

* No Project Detail Record is provided. Project has been approved in prior years and is provided for prior years comparison totals only.

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PP1025	INTERFACE & MOBILE DATA	Civic Departments	Community Services	Fire Services	Community Vitality	Fire Protection	Service Improvement	J. Kobarda

Project Description

To install data terminals to track status of firefighting vehicles and link to CAD System; minimize response/clearance times and radio traffic; and to provide vital information to on-site commanders. Allows for sensitive information to be transmitted securely.

Project Justification

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
INTERFACE & MOBILE DATA														
EXPENDITURE														
DESIGN					200									200
OTHER					800	1,000								1,800
EXPENDITURE					**1,000**	**1,000**								**2,000**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS						971-								971-
DEBENTURE					1,000-	29-								1,029-
RATE SUPPORTED					**1,000-**	**1,000-**								**2,000-**
SOURCES OF FINANCING					**1,000-**	**1,000-**								**2,000-**
INTERFACE & MOBILE DATA														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PP1090	RELOCATE FIRE STATION NO10	Civic Departments	Community Services	Fire Services	Community Vitality	Fire Protection	Service Improvement	J. Kobarda

Project Description

To purchase land and relocate station No. 10 (West of its current location at 2125 Trafalgar St (just west of Airport Rd) (Veterans Parkway). Construction anticipated in 2020.

Project Justification

Subject to further analysis of growth.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
RELOCATE FIRE STATION NO10														
EXPENDITURE														
DESIGN										200				200
LAND ACQUISITION										500				500
CONSTRUCTION											1,600			1,600
CITY RELATED EXPENSES														
EXPENDITURE										**700**	**1,600**			**2,300**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
DEBENTURE										700-	1,600-			2,300-
RATE SUPPORTED										**700-**	**1,600-**			**2,300-**
SOURCES OF FINANCING										**700-**	**1,600-**			**2,300-**
RELOCATE FIRE STATION NO10														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
PP1091	REPLACEMENT & RELOCATION OF FIRE TRAINING TOWER LOCATED AT 746 WELLINGTON RD.	Civic Departments	Community Services	Fire Services	Community Vitality	Fire Protection	Service Improvement	J. Kobarda

Project Description

To replace the training tower and relocate to outside the urban area. New facility will be located at current station 11 location and will require a suitably sized piece of asphalt to be used for defensive driving training, reclaiming water pool to purify and recycle water, a training tower, drafting tank, area for extrication, rail cars and suitably sized to accommodate future requirements.

Project Justification

Current tower was built in 1981 and although at the time was outside the main City it is now located within the urban area and is on the west perimeter of an ESA. Training activity is restricted by Wellington Road, the ESA, and with the construction of the new Dearness home. The tower is deteriorating and potential increased usage of the ESA will reduce the viability of the tower. Ministry of Labour has increased its monitoring of live fire structures using NFPR1403 as the standard. Continued review of the tower shows increasing repair needs.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
REPLACEMENT & RELOCATION OF														
EXPENDITURE														
DESIGN														
LAND ACQUISITION														
CONSTRUCTION			200	2,898										3,098
EXPENDITURE			**200**	**2,898**										**3,098**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
DEBENTURE			200-	2,898-										3,098-
RATE SUPPORTED			**200-**	**2,898-**										**3,098-**
SOURCES OF FINANCING			**200-**	**2,898-**										**3,098-**
REPLACEMENT & RELOCATION OF														

Transportation Services

Service Improvement

Public Transit

	pg	Prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
MU1180-12 Bus Expansion - Existing Service Area and BRT	283		487	487	974	974	487	487	487	487	487	487	487	6,331
MU1200 Radio Communication	284			500										500
MU1190 Transit Priority Measure - BRT	* No PDR		500											500
Total Public Transit		0	987	987	974	974	487	487	487	487	487	487	487	7,331

Roadways

	pg	Prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
TS1302 Commissioners Rd Improvement	285											5,250		5,250
TS1739-12 Bike Lane Program	286		320		110	110	110	110	110	110	110	110	110	1,310
TS5012 Audible Pedestrian Signals	287	150	50	50	50	50	50	50	50	50	50	50	50	700
Total Roadways		150	370	50	160	160	160	160	160	160	160	5,410	160	7,260
Total Transportation Services		150	1,357	1,037	1,134	1,134	647	647	647	647	647	5,897	647	14,591

* No Project Detail Record is provided. Project has been approved in prior years and is provided for prior years comparison totals only.

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
MU1180-12	2012 BUS EXPANSION EXISTING SERVICE AREA	Boards & Commissions	Boards & Commission	London Transit Commission	Progressive Transportation S	Transit	Service Improvement	L. Ducharme

Project Description

To purchase expansion buses in order to accommodate ridership growth within the existing service area, consistent with moderate growth given miminum service expansion.

Project Justification

The expansion buses are required to address population growth and ridership growth.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
2012 BUS EXPANSION EXISTING														
2012 BUS EXPANSION EXISTING														
EXPENDITURE														
OTHER														
VEHICLE & EQUIPMENT			487	974	974	487	487	487	487	487	487	487		5,844
EXPENDITURE			**487**	**974**	**974**	**487**	**487**	**487**	**487**	**487**	**487**	**487**		**5,844**
SOURCES OF FINANCING														
DEBENTURE														
NON - RATE SUPPORTED														
FEDERAL GRANTS														
PROVINCIAL GRANTS			487-	974-	974-	487-	487-	487-	487-	487-	487-	487-		5,844-
OTHER SOURCES														
NON - RATE SUPPORTED			**487-**	**974-**	**974-**	**487-**	**487-**	**487-**	**487-**	**487-**	**487-**	**487-**		**5,844-**
SOURCES OF FINANCING			**487-**	**974-**	**974-**	**487-**	**487-**	**487-**	**487-**	**487-**	**487-**	**487-**		**5,844-**
2012 BUS EXPANSION EXISTING														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
MU1200	RADIO COMMUNICATION SYSTEM REQUIREMENT UNFUNDED	Boards & Commissions	Boards & Commission	London Transit Commission	Progressive Transportation S	Transit	Service Improvement	L. Ducharme

Project Description

Replacement of current two-way radio system consistent with the requirements of Bill118 including the interface with current smart bus technology (AVLC).

Project Justification

Effective October 2009 Bill 118 (Distracted Driving Law) made it illegal for motorists to use hand held wireless communication devices and/or entertainment devices while driving. Public service areas, relying on hand-mics and/or two way portable radios, etc. were granted a 3 year phase out period for the commercial use of two-way radios, allowing time for hands-free technology to be developed.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
RADIO COMMUNICATION SYSTEM														
EXPENDITURE														
VEHICLE & EQUIPMENT			500											500
EXPENDITURE			**500**											**500**
SOURCES OF FINANCING														
DEBENTURE			250-											250-
NON - RATE SUPPORTED														
FEDERAL GRANTS														
PROVINCIAL GRANTS			250-											250-
OTHER SOURCES														
NON - RATE SUPPORTED			**250-**											**250-**
SOURCES OF FINANCING			**500-**											**500-**
RADIO COMMUNICATION SYSTEM														

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Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1302	COMMISSIONERS RD IMPROVEMENT SPRINGBANK TO WONDERLAND	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Service Improvement	J. Lucas

Project Description

To realign Commissioners Road "SnakeHill" at Springbank. Work scheduled has been deferred to 2020. Coordinated with Water EW3673.

Project Justification

Project will eliminate the existing horizontal & vertical deficiencies of Commissioners Rd. Deficiencies that the proposed work addresses. Safety concerns due to horizontal and vertical deficiencies. Prior years Commissioners Rd. (Snake Hill) Project TS1320 was an interim work project to improve sight lines and road widths as directed by Council June 28, 2005, funded with a MOVE Ontario grant. New road Right of Way at east end is in place through new development. New road Right of Way will be required at the west end through presently active gravel pits. Re-alignment is scheduled for after closure of the pits when the resources are depleted.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
COMMISSIONERS RD IMPROVEMENT														
EXPENDITURE														
DESIGN											700			700
CONSTRUCTION											4,000			4,000
RELOCATE UTILITIES											500			500
CITY RELATED EXPENSES											50			50
EXPENDITURE											**5,250**			**5,250**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS											4,230-			4,230-
DEBENTURE											1,020-			1,020-
RATE SUPPORTED											**5,250-**			**5,250-**
SOURCES OF FINANCING											**5,250-**			**5,250-**
COMMISSIONERS RD IMPROVEMENT														

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2012 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2011	11	25

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS1739-12	2012 BIKE LANE PROGRAM	Civic Departments	Planning, Env & Engineering	Roads & Structures	Core Infrastructure	Roads	Service Improvement	J. Lucas

Project Description

Program to introduce bike lanes to roadways and other cycling facilities in accordance with the City's Bicycle Master Plan.

Project Justification

Identified in the Bicycle Master Plan. Funding for this project eligible from the Federal Gas Tax Program. Signage promotional program to be part of activities. Lanes added either as independent projects or in conjunction with other City works for cost effectiveness.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
2012 BIKE LANE PROGRAM														
EXPENDITURE														
DESIGN														
CONSTRUCTION				110	110	110	110	110	110	110	110	110		990
CITY RELATED EXPENSES														
EXPENDITURE				**110**	**110**	**110**	**110**	**110**	**110**	**110**	**110**	**110**		**990**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS														
RATE SUPPORTED														
NON - RATE SUPPORTED														
FEDERAL GRANTS				110-	110-	110-	110-	110-	110-	110-	110-	110-		990-
RESERVE FUND														
NON - RATE SUPPORTED				**110-**	**110-**	**110-**	**110-**	**110-**	**110-**	**110-**	**110-**	**110-**		**990-**
SOURCES OF FINANCING				**110-**	**110-**	**110-**	**110-**	**110-**	**110-**	**110-**	**110-**	**110-**		**990-**
2012 BIKE LANE PROGRAM														

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2012 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2011	11	25

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS5012	AUDIBLE PEDESTRIAN SIGNALS	Civic Departments	Planning, Env & Engineering	Parking & Traffic Signals	Core Infrastructure	Roads	Service Improvement	S. Maguire

Project Description

To provide for retrofitting signals with audible pedestrian signals to improve accessibility for disabled individuals. This budget will allow for the retrofitting of one or two signals annually.

Project Justification

Prioritization, with input from the City's Accessible Advisory Committee, of the remaining traffic signals is currently underway.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
AUDIBLE PEDESTRIAN SIGNALS														
EXPENDITURE														
TRAFFIC SIGNALS	150	50	50	50	50	50	50	50	50	50	50	50		700
EXPENDITURE	**150**	**50**	**50**	**50**	**50**	**50**	**50**	**50**	**50**	**50**	**50**	**50**		**700**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS	150-	50-	50-	50-	50-	50-	50-	50-	50-	50-	50-	50-		700-
DEBENTURE														
RATE SUPPORTED	**150-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**		**700-**
SOURCES OF FINANCING	**150-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**	**50-**		**700-**
AUDIBLE PEDESTRIAN SIGNALS														

Corporate, Operating & Council Services — Service Improvement

Corporate Services

	pg	Prior	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Total
GG1055 Communications Infrastructure	289	5,400				500	500	500	500	500	500	500	500	9,400
TS6217 Facility Energy Management	290	2,050	250	500	500	500	500	500	500	500	500	500	500	7,300
GG1065 Basketball Courts for JLC	* No PDR		53											53
Total Corporate Services		**7,450**	**303**	**500**	**500**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**16,753**
Total Corporate, Operating & Council Services		**7,450**	**303**	**500**	**500**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**16,753**

* No Project Detail Record is provided. Project has been approved in prior years and is provided for prior years comparison totals only.

London
CANADA

PROJECT DETAIL RECORD

CORPORATION OF THE CITY OF LONDON

2012 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2011	11	25

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
GG1055	COMMUNICATIONS INFRASTRUCTURE	Civic Departments	City Manager's Department	Technology Services	Core Infrastructure	Technology Services	Service Improvement	J. Edward

Project Description

This project involves the complete review and replacement of the communications network and all elements within the City of London. All services are represented that use radio communication, with special consideration given for the emergency services of Police and Fire.

Project Justification

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
COMMUNICATIONS INFRASTRUCTURE														
EXPENDITURE														
DESIGN	13													13
CONSTRUCTION	239													239
OTHER	5,148				500	500	500	500	500	500	500	500		9,148
EXPENDITURE	**5,400**				**500**	**500**	**500**	**500**	**500**	**500**	**500**	**500**		**9,400**
SOURCES OF FINANCING														
RATE SUPPORTED														
FUNDED FROM OPERATIONS	500-				500-			500-				500-		2,000-
DEBENTURE	4,900-					500-	500-		500-	500-	500-			7,400-
RATE SUPPORTED	**5,400-**				**500-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**		**9,400-**
SOURCES OF FINANCING	**5,400-**				**500-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**		**9,400-**
COMMUNICATIONS INFRASTRUCTURE														

PROJECT DETAIL RECORD
CORPORATION OF THE CITY OF LONDON
2012 Capital Budget with Forecasts (In 000's)

DATE PREPARED/REVISED	YR.	MO.	DAY
	2011	11	25

Job Number	Project Title	Entity	Department	Division/RF Type	Strategic Objective	Function	Classification	Project Manager
TS6217	FACILITY ENERGY MGMT	Civic Departments	City Manager's Department	Asset Management - Buildings	Community Vitality	Facilities - Support	Service Improvement	B. Campbell

Project Description

To upgrade City facilities to incorporate energy management components and reduce future operating costs through reduction in consumption. Energy audits and condition studies to establish baseline information for tracking success of program.

Project Justification

Escalating energy prices require facility upgrades to reduce annual future operating costs. Annual operating costs savings (corporate) are anticipated following completion of the work. This city's facility stock of over 200 facilities including more than 300 buildings and structures is aging with most facilities being 30+ years and with escalating energy prices a strategic program is required to define a well planned course of action to upgrade facilities in effort to reduce annual energy consumption and future operating costs as well as to extend their useful life.

	Prior Years Budget	2011 Approved Budget	2012 Forecast	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 And Beyond	Total Budget
FACILITY ENERGY MGMT														
EXPENDITURE														
DESIGN	40													40
CONSTRUCTION	2,010	250	500	500	500	500	500	500	500	500	500	500		7,260
CITY RELATED EXPENSES														
EXPENDITURE	**2,050**	**250**	**500**	**500**	**500**	**500**	**500**	**500**	**500**	**500**	**500**	**500**		**7,300**
SOURCES OF FINANCING														
RATE SUPPORTED														
DEBENTURE														
RATE SUPPORTED														
NON - RATE SUPPORTED														
FEDERAL GRANTS	852-	20-	500-	500-	500-	500-	500-	500-	500-	500-	500-	500-		5,872-
RESERVE FUND	1,198-	230-												1,428-
OTHER SOURCES														
NON - RATE SUPPORTED	**2,050-**	**250-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**		**7,300-**
SOURCES OF FINANCING	**2,050-**	**250-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**	**500-**		**7,300-**
FACILITY ENERGY MGMT														

Overview of Reserves and Reserve Funds

London
CANADA

Reserves and Reserve Funds

What are Reserves and Reserve Funds?

- A **Reserve Fund** is an amount set aside for a specific purpose by authority of a bylaw (or as required by legislation) that is carried from year to year unless consumed or formally closed. The Industrial Land Reserve Fund, for example, is maintained year over year to fund unpredictable opportunities to purchase industrial land. Cash placed in a reserve fund draws interest.

- **Reserves** are also amounts carried from year to year, but reserves are set up by resolution and are used mainly as cushions against operating budget contingencies or unforeseen events. The Operating Budget Contingency Reserve is simply an amount that can be used to provide a buffer against an unusual operating budget expense such as sudden increased costs resulting from caseload spikes.

What is the Purpose of Reserves and Reserve Funds?

- Funds are accumulated in advance of a large projected project or contingency to smooth the impact on the annual operating budget (e.g. New Major Facilities Reserve Fund, Operating Budget Contingency Reserve).

- To provide for 'intergenerational equity' (e.g. the next sanitary landfill site will likely cost a lot more than the existing site, so building a reserve fund now will ease the burden for future ratepayers). Reserve funds are best used to provide equity when current ratepayers are enjoying a 'benefit'. Debt is best used to spread the burden of an enhancement.

- To comply with the law, as some reserve funds are obligatory (e.g. Development Charge – City Services Reserve Funds).

- The aggregation of reserves and reserve funds saves borrowing costs by providing a cushion against dips in cash flow and a source of interim financing for capital projects. The total level of reserves and reserve funds are one of the factors considered when the City's credit is evaluated on an annual basis (level of liquidity).

- To save for unfunded liabilities that will be required to be paid out at future dates (e.g. Self Insurance Reserve Fund).

Overview of Reserves and Reserve Fund Principles

Several principles provide guidance when considering the creation of, contributions to, draw downs from, and dissolution of reserves and reserve funds:

- Reserves and reserve funds should, for the most part, only be set up in advance of a specific major expenditure or contingency. For example, if a fund is simply used to flow through revenues to match a steady expense, it's a waste of administrative effort.
- Reserve funds should only be created with a specific purpose in mind; however, it is prudent to review the aggregate total of reserves and reserve funds against internal and external benchmarks (e.g. value of capital reserves against replacement cost of infrastructure, total reserves compared to reserves held by other Ontario municipalities).
- The estimated cost and timing of the project or contingency should be reviewed annually and contributions to the reserve fund should be adjusted accordingly to retain adequate balances going forward.

Reserve Fund Highlights

- Moody's Financial Report dated November 29, 2010 stated "The City of London's (Canada) Aaa debt rating is supported by a prudent, conservative approach to fiscal planning and reflects high and increasing reserve levels." The current reserve fund level has allowed the city to maintain its credit rating and save on borrowing costs in the future.

- The current estimated net book value of the City of London tangible capital assets is $3.1 Billion (2010 Financial Statements). Adequate reserve funds levels must be remained to replace/repair these assets as they age. The City's capital reserve fund balances currently represent approximately 2-3% of this value.

- Reserve fund balances continue to be impacted negatively from lower investment revenue. Interest rates continue to remain at near historic lows, which although helps the city with its debt issuances results in a lower return on its investments.

- Through various initiatives the city is planning on using strategic draws of $4.6 Million in 2012 to mitigate the impact on the property tax levy relating to pressures from increases in OW caseload, OMERS contribution rates and other operational items.

			<------------------------------ 2012 ------------------------------>			
	ACTUAL BALANCE 31-Dec-10	ACTUAL BALANCE 31-Dec-11	PROJECTED CONTRIBUTION FROM TAX	OTHER INCOME AND INTEREST	PLANNED DRAWS (OUTFLOWS)	PROJECTED BALANCE
OBLIGATORY						
City Services	59,742	54,960	-	13,305	(38,764)	**29,501**
TOTAL OBLIGATORY	**59,742**	**54,960**	**0**	**13,305**	**(38,764)**	**29,501**
NON-OBLIGATORY						
Culture	5,060	5,161	593	192	(1,880)	**4,066**
Economic Prosperity	38,485	31,505	9,152	4,509	(29,112)	**16,054**
Environmental Services	13,549	9,579	2,022	1,604	(9,596)	**3,609**
Parks, Recreation & Neighbourhood Services	4,262	2,961	369	136	(949)	**2,517**
Planning & Development Services	11,376	12,416	2,221	510	(1,349)	**13,798**
Protective Services	7,000	9,558	2,798	205	(6,233)	**6,328**
Social and Health Services	22,413	21,595	3,994	305	(10,028)	**15,866**
Transportation Services	48,271	42,851	0	4,759	(16,391)	**31,219**
Corporate, Operational & Council Services (1)	103,642	121,737	11,146	3,222	(38,340)	**97,765**
TOTAL NON-OBLIGATORY	**254,058**	**257,363**	**32,295**	**15,442**	**(113,878)**	**191,222**
TOTAL OBLIGATORY & NON-OBLIGATORY	**313,800**	**312,323**	**32,295**	**28,747**	**(152,642)**	**220,723**

(1) The Corporate Operating Reserve Funds/Reserve balance may increase/decrease subject to the municipality's 2011 Audited Financial Statements.

	ACTUAL BALANCE 31-Dec-10	ACTUAL BALANCE 31-Dec-11	<------------ 2012 PROJECTED CONTRIBUTION FROM TAX	OTHER INCOME AND INTEREST	PLANNED DRAWS (OUTFLOWS)	------------> PROJECTED BALANCE
OBLIGATORY						
City Services	59,742	54,960	-	13,305	(38,764)	**29,501**
TOTAL OBLIGATORY	**59,742**	**54,960**	**0**	**13,305**	**(38,764)**	**29,501**
NON-OBLIGATORY						
Culture						
London Public Library						
Sick Leave	232	246	50	4	(150)	**150**
Collections Reserve	26	0	0	0	0	**0**
Facilities	1,399	1,527	400	9	(1,570)	**366**
Museum London						
Operating Endowment Reserve Fund	2,797	2,714	0	163	(140)	**2,737**
Acquisition Reserve Fund	40	26	0	1	(20)	**7**
Creative City	144	118	0	3	0	**121**
Public Art Acquisition & Maintenance	422	530	95	12	0	**637**
Total Culture	**5,060**	**5,161**	**593**	**192**	**(1,880)**	**4,018**
Economic Prosperity						
Civic Investments	9,232	7,132	2,304	2,565	(4,081)	**7,920**
Economic Development	11,054	7,284	3,008	553	(10,412)	**433**
Economic Development Infrastructure	292	0	0	0	0	**0**
Industrial Oversizing	9,798	9,937	953	107	(5,304)	**5,693**
Major Institutional Capital Grants	630	517	0	5	(500)	**22**
Industrial Land	4,530	3,495	2,287	1,258	(6,484)	**556**
London Convention Centre						
Vacation Pay Reserve Fund	57	70	0	0	0	**70**
Operating Reserve Fund	500	500	0	0	0	**500**
Facility	2,291	2,457	600	21	(2,331)	**747**
Tourism London	101	113	0	0	0	**113**
Total Economic Prosperity	**38,485**	**31,505**	**9,152**	**4,509**	**(29,112)**	**16,054**
Environmental Services						
Sanitary Landfill Site	13,527	9,557	2,022	1,604	(9,596)	**3,587**
Waste Diversion	22	22	0	0	0	**22**
Total Environmental Services	**13,549**	**9,579**	**2,022**	**1,604**	**(9,596)**	**3,609**

			<—— 2012 ——>			
	ACTUAL BALANCE 31-Dec-10	ACTUAL BALANCE 31-Dec-11	PROJECTED CONTRIBUTION FROM TAX	OTHER INCOME AND INTEREST	PLANNED DRAWS (OUTFLOWS)	PROJECTED BALANCE
Parks, Recreation & Neighbourhood Services						
Woodland Acquisition	3,711	2,463	250	31	(553)	**2,191**
Golf Course Operations	223	116	0	104	(141)	**79**
Storybook Gardens	87	141	119	1	(255)	**6**
Animal Welfare Benefit	241	241	0	0	0	**241**
Total Parks, Recreation & Neighbourhood Services	**4,262**	**2,961**	**369**	**136**	**(949)**	**2,517**
Planning and Development Services						
Development Charges Exemption	3,712	1,835	476	42	0	**2,353**
Downtown Rehab. & Redevelopment Grants	3,808	5,374	572	107	(414)	**5,639**
Miscellaneous Property Acquisition	2,084	3,652	839	74	(435)	**4,130**
Downtown and Old East Incentive Loan Program	401	184	334	287	(500)	**305**
Building Permits	1,371	1,371	0	0	0	**1,371**
Total Planning and Development Services	**11,376**	**12,416**	**2,221**	**510**	**(1,349)**	**13,798**
Protective Services						
London Police Services						
Sick Leave	702	573	65	7	(585)	**60**
Employment Benefits	354	375	0	7	0	**382**
Unfunded Liability	1,998	2,580	0	41	0	**2,621**
Service Recruitment	632	641	0	13	0	**654**
Vehicle Replacement	531	1,529	1,764	125	(1,136)	**2,282**
London Fire Department						
Vehicle Replacement	2,783	3,860	969	12	(4,512)	**329**
Total Protective Services	**7,000**	**9,558**	**2,798**	**205**	**(6,233)**	**6,328**
Social and Health Services						
Courts Administration Building Repair & Mtce.	296	335	33	4	(189)	**183**
Dearness Home	500	858	381	9	(920)	**328**
New Affordable Housing	8,022	8,647	1,000	119	(3,226)	**6,540**
Social Housing Major Repairs (Private/Non-Profit)	6,095	6,293	476	81	(2,436)	**4,414**
Public Housing Major Upgrades	3,679	1,387	2,104	27	(2,209)	**1,309**
Consolidated Verification Process (CVP)	2,705	3,035	0	47	(513)	**2,569**
Social Housing	47	133	0	0	0	**133**

			<—— 2012			——>
	ACTUAL BALANCE 31-Dec-10	ACTUAL BALANCE 31-Dec-11	PROJECTED CONTRIBUTION FROM TAX	OTHER INCOME AND INTEREST	PLANNED DRAWS (OUTFLOWS)	PROJECTED BALANCE
Middlesex London Health Unit						
Dental Treatment Reserve	198	201	0	5	0	**206**
Funding Stabilization Fund	317	317	0	0	(250)	**67**
Septic Tank Inspection Program Reserve Fund	6	6	0	0	0	**6**
Vested Sick Leave Reserve Fund	548	383	0	13	(285)	**111**
Total Social and Health Services	**22,413**	**21,595**	**3,994**	**305**	**(10,028)**	**15,866**
Transportation Services						
Federal Gas Tax	9,054	10,856	0	4,099	(9,122)	**5,833**
Fuel Stabilization	495	495	0	0	0	**495**
London Transit Commission						
Capital Program Reserve Fund	3,155	2,503	0	220	(260)	**2,463**
Energy Management Reserve Fund	2,778	2,778	0	0	0	**2,778**
General Operating Reserve	3,319	2,319	0	0	0	**2,319**
Health Care Management Reserve	1,794	1,594	0	0	(253)	**1,341**
Provincial Gas Tax Reserve Fund	23,987	19,758	0	150	(6,106)	**13,802**
Other Capital Infrastructure Reserve Fund	1,714	0	0	0	0	**0**
Public Liability Insurance Reserve Fund	1,975	2,548	0	290	(650)	**2,188**
Total Transportation Services	**48,271**	**42,851**	**0**	**4,759**	**(16,391)**	**31,219**
Corporate, Operational & Council Services						
Vehicle Replacement - City	10,666	12,181	3,648	1,010	(13,361)	**3,478**
Sick Leave - City	5,791	5,600	313	110	(575)	**5,448**
Self Insurance	12,652	11,055	1,152	1,500	(2,500)	**11,207**
WSIB Catastrophic Loss Reserve Fund	8,284	8,946	500	233	(483)	**9,196**
Energy Management	1,885	2,027	0	40	0	**2,067**
Municipal Elections	941	1,338	397	0	0	**1,735**
Operating Budget Contingency (1)	23,430	26,568	0	0	(14,445)	**12,123**
Severe Weather	1,312	1,312	0	0	0	**1,312**
Unfunded Liability	30,491	38,967	0	0	0	**38,967**
Vacancy Management	2,938	4,021	900	0	(2,344)	**2,577**
Facilities - City	4,422	8,629	4,236	151	(4,182)	**8,834**
Parking - City	830	1,093	0	178	(450)	**821**
Total Corporate, Operational & Council Services	**103,642**	**121,737**	**11,146**	**3,222**	**(38,340)**	**97,765**
TOTAL NON-OBLIGATORY	**254,058**	**257,363**	**32,295**	**15,442**	**(113,878)**	**191,174**
TOTAL OBLIGATORY & NON-OBLIGATORY	313,800	312,323	32,295	28,747	(152,642)	220,675

(1) The Corporate Operating Reserve Funds/Reserve balance may increase/decrease subject to the municipality's 2011 Audited Financial Statements.

				<------------------ 2012	------------------	------------------	------------------>
	ACTUAL BALANCE 31-Dec-10	ACTUAL BALANCE 31-Dec-11		PROJECTED CONTRIBUTION FROM TAX	OTHER INCOME AND INTEREST	PLANNED DRAWS (OUTFLOWS)	PROJECTED BALANCE
OBLIGATORY							
City Services	59,742	54,960		-	13,305	(38,764)	**29,501**
NON-OBLIGATORY							
Capital Reserve Funds	113,657	111,339		28,775	12,583	(84,319)	**68,378**
Operating Reserve Funds	31,905	31,333		2,060	1,945	(4,071)	**31,267**
Operating Reserves	61,266	75,909	(1)	1,397	0	(16,789)	**60,517**
Boards and Commissions	47,230	40,245		300	920	(8,499)	**32,966**
TOTAL NON-OBLIGATORY	**254,058**	**258,826**		**32,532**	**15,448**	**(113,678)**	**193,128**
TOTAL OBLIGATORY & NON-OBLIGATORY	313,800	313,786		32,532	28,753	(152,442)	222,629

(1) The Corporate Operating Reserve Funds/Reserve balance may increase/decrease subject to the municipality's 2011 Audited Financial Statements.

			<------------------------------ 2012			------------------------------>
	ACTUAL BALANCE 31-Dec-10	ACTUAL BALANCE 31-Dec-11	PROJECTED CONTRIBUTION FROM TAX	OTHER INCOME AND INTEREST	PLANNED DRAWS (OUTFLOWS)	PROJECTED BALANCE
OBLIGATORY - CAPITAL				(2)		
City Services - Consolidated (1)	57,353	53,447		12,352	(36,472)	29,327
Parklands	2,389	1,513		953	(2,292)	174
TOTAL OBLIGATORY - CAPITAL	**59,742**	**54,960**	**0**	**13,305**	**(38,764)**	**29,501**
NON-OBLIGATORY - CAPITAL						
Civic Investments	9,232	7,132	2,304	2,565	(4,081)	7,920
Development Charges Exemption	3,712	1,835	476	42	0	2,353
Economic Development	11,054	7,284	3,008	553	(10,412)	433
Economic Development Infrastructure	292	0	0	0	-	0
Facilities - City	4,422	8,629	4,236	151	(4,182)	8,834
Convention Centre	2,291	2,457	600	21	(2,331)	747
Courts Administration Building Repair & Mtce.	296	335	33	4	(189)	183
Dearness Home	500	858	381	9	(920)	328
Library	1,399	1,527	400	9	(1,570)	366
Parking Facilities	830	1,093	-	178	(450)	821
Federal Gas Tax	9,054	10,856	0	4,099	(9,122)	5,833
Grants - Downtown Rehab. & Redevelopment	3,808	5,374	572	107	(414)	5,639
Major Institutional Capital Grants	630	517	0	5	(500)	22
Industrial Oversizing	9,798	9,937	953	107	(5,304)	5,693
Industrial Land	4,530	3,495	2,287	1,258	(6,484)	556
Woodland Acquisition	3,711	2,463	250	31	(553)	2,191
Miscellaneous Property Acquisition	2,084	3,652	839	74	(435)	4,130
Downtown and Old East Incentive Loan Program	401	184	334	287	(500)	305
Golf Course Operations	223	116	0	104	(141)	79
Storybook Gardens	87	141	119	1	(255)	6
Sanitary Landfill Site	13,527	9,557	2,022	1,604	(9,596)	3,587
New Affordable Housing	8,022	8,647	1,000	119	(3,226)	6,540
Social Housing Major Repairs (Private/Non-Profit)	6,095	6,293	476	81	(2,436)	4,414
Public Housing Major Upgrades	3,679	1,387	2,104	27	(2,209)	1,309
Vehicle Replacement - City	10,666	12,181	3,648	1,010	(13,361)	3,478
- Fire	2,783	3,860	969	12	(4,512)	329
- Police	531	1,529	1,764	125	(1,136)	2,282
TOTAL NON-OBLIGATORY - CAPITAL	**113,657**	**111,339**	**28,775**	**12,583**	**(84,319)**	**68,378**

(1) City Services Reserve fund balances may potentially require adjustment subject to further reviews of the 2009 Development Charge Study.

(2) Total contributions above represent amounts to be raised in the current budget and other sources of income received to help fund drawdowns, ie. City Services Development charges, Parkland Levies, Industrial Land sales and interest earnings

	ACTUAL BALANCE	ACTUAL BALANCE	<-----------------	-----------------	PROJECTED BALANCE	-----------------	----------------->	
	31-Dec-10	31-Dec-11	2012	2013	2014	2015	2016	2017-2021
OBLIGATORY - CAPITAL								
City Services - Consolidated (1)	57,353	53,447	29,327	10,055	10,103	10,938	14,829	25,720
Parklands	2,389	1,513	174	575	940	1,211	1,589	3,279
TOTAL OBLIGATORY - CAPITAL	**59,742**	**54,960**	**29,501**	**10,630**	**11,043**	**12,149**	**16,418**	**28,999**
NON-OBLIGATORY - CAPITAL								
Civic Investments	9,232	7,132	7,920	8,447	8,162	7,903	7,569	9,244
Development Charges Exemption	3,712	1,835	2,353	174	658	1,152	1,656	4,330
Economic Development	11,054	7,284	433	705	823	944	5,011	29,689
Economic Development Infrastructure	292	-	-	-	-	-	-	-
Facilities - City	4,422	8,629	8,834	12,130	15,380	15,811	18,173	32,454
Convention Centre	2,291	2,457	747	1,122	402	284	648	850
Courts Administration Building Repair & Mtce.	296	335	183	221	198	235	212	284
Dearness Home	500	858	328	489	347	26	27	2
Library	1,399	1,527	366	473	485	498	511	580
Parking Facilities	830	1,093	821	611	483	352	522	1,423
Federal Gas Tax	9,054	10,856	5,833	5,167	5,270	5,375	5,483	6,481
Grants - Downtown Rehab. & Redevelopment	3,808	5,374	5,639	3,681	3,213	2,935	2,843	4,449
Major Institutional Capital Grants	630	517	22	28	29	30	31	36
Industrial Oversizing	9,798	9,937	5,693	5,987	6,545	7,082	7,241	10,982
Industrial Land	4,530	3,495	556	2,018	3,733	(582)	862	8,855
Woodland Acquisition	3,711	2,463	2,191	1,679	1,965	2,257	2,555	4,136
Miscellaneous Property Acquisition	2,084	3,652	4,130	4,838	5,580	6,337	7,109	11,207
Downtown and Old East Incentive Loan Program	401	184	305	548	842	1,185	1,566	3,803
Golf Course Operations	223	116	79	80	82	84	86	227
Storybook Gardens	87	141	6	6	6	6	6	20
Sanitary Landfill Site	13,527	9,557	3,587	31	533	1,672	2,904	11,573
New Affordable Housing	8,022	8,647	6,540	7,709	8,873	10,060	11,271	17,699
Social Housing Major Repairs (Private/Non-Profit)	6,095	6,293	4,414	4,962	5,542	6,134	6,737	9,940
Public Housing Major Upgrades	3,679	1,387	1,309	1,233	1,153	1,071	987	543
Vehicle Replacement - City	10,666	12,181	3,478	5,888	4,985	5,755	5,565	4,034
- Fire	2,783	3,860	329	654	873	994	452	375
- Police	531	1,529	2,282	1,615	1,786	2,047	2,325	3,451
TOTAL NON-OBLIGATORY - CAPITAL	**113,657**	**111,339**	**68,378**	**70,496**	**77,948**	**79,647**	**92,352**	**176,667**

(1) City Services Reserve fund balances may potentially require adjustment subject to further reviews of the 2009 Development Charge Study.

				<------------------	2012	------------------>		
	ACTUAL BALANCE 31-Dec-10	ACTUAL BALANCE 31-Dec-11		PROJECTED CONTRIBUTION FROM TAX	OTHER INCOME AND INTEREST	PLANNED DRAWS (OUTFLOWS)		PROJECTED BALANCE
CORPORATE OPERATING RESERVE FUNDS								
Sick Leave - City	5,791	5,600	(1)	313	110	(575)		5,448
Self Insurance	12,652	11,055	(2)	1,152	1,500	(2,500)		11,207
WSIB Catastrophic Loss	8,284	8,946	(3)	500	233	(483)		9,196
Consolidated Verification Process (CVP)	2,705	3,035		-	47	(513)	(4)	2,569
Creative City	144	118		-	3	-		121
Energy Management	1,885	2,027		-	40	-		2,067
Public Art Acquisition & Maintenance	422	530		95	12	-		637
Waste Diversion	22	22		-	-	-		22
TOTAL OPERATING RESERVE FUNDS	**31,905**	**31,333**		**2,060**	**1,945**	**(4,071)**		**31,267**

CORPORATE OPERATING RESERVES								
Animal Welfare Benefit	241	241						241
Building Permits	1,371	1,371						1,371
Fuel Stabilization	495	495						495
Municipal Elections	941	1,338		397				1,735
Operating Budget Contingency	23,430	26,568				(14,445)	(5)	12,123
Severe Weather	1,312	1,312						1,312
Social Housing	47	133						133
Unfunded Liability **(6)**	30,491	38,967						38,967
Offical Plan	-	145		100				245
AODA	-	1,318						1,318
Efficiency, Economy and Effectiveness	2,938	4,021		900		(2,344)	(7)	2,577
TOTAL OPERATING RESERVES	**61,266**	**75,909**		**1,397**	**0**	**(16,789)**		**60,517**

TOTAL OPERATING RESERVES AND RESERVE FUNDS	**93,171**	**107,242**		**3,457**	**1,945**	**(20,860)**		**91,784**

(1) Projected liability balance for Sick Leave Reserve Fund for 2010	$	6,373,861
(2) Total open claims against the Self Insurance Reserve Fund (December 31, 2011)	$	3,400,285
(3) Total open claims against the WSIB Catastrophic Reserve Fund (December 31, 2011)	$	9,656,412

(4) The London CaReS Strategy approved a drawdown from the CVP reserve Fund in 2008 and each year thereafter for a total of five years.

(5) The Operating Budget Contingency Reserve inflow/outflow may increase/decrease subject to 2011 year audit and 2012 forecast planning.

   i. Contribution to Operating Budget Contingency Reserve is based on 2nd quarter Operating Budget Status report less funding approved for World Figure Skating Championships in 2013

   ii. Based on 2011 2nd quarter monitoring report, 2011 strategic draw from the Operating Budget Contingnecy Reserve is not required

(6) Net unfunded liabilities as reported on the annual financial report have increased from $96.3 million in 2009 to $98.1 million in 2010.

(7) The EEE outflow for 2012 includes $2.3 Million for Service London

		2011				2012			
	ACTUAL BALANCE 31-Dec-10	2011 INFLOWS	2011 OUTFLOWS	PROJECTED BALANCE		PROJECTED CONTRIBUTION FROM TAX	OTHER INCOME AND INTEREST	PLANNED DRAWS (OUTFLOWS)	PROJECTED BALANCE
BOARDS & COMMISSIONS (managed by the City)									
London Police Services									
Sick Leave	702	539	(668)	573	(2)	65	7	(585)	60
Employment Benefits	354	206	(185)	375		-	7	-	382
Unfunded Liability	1,998	582	-	2,580		-	41	-	2,621
Service Recruitment	632	9	-	641		-	13	-	654
Total London Police Services	**3,686**	**1,336**	**(853)**	**4,169**	(1)	**65**	**68**	**(585)**	**3,717**
London Public Library									
Sick Leave	232	54	(40)	246	(2)	50	4	(150)	150
Collections Reserve	26		(26)	0				-	-
Total London Public Library	**258**	**54**	**(66)**	**246**	(1)	**50**	**4**	**(150)**	**150**
London Convention Centre									
Vacation Pay Reserve Fund	57	13		70		-	-	-	70
Operating Reserve Fund	500			500		-	-	-	500
Total London Convention Centre	**557**	**13.00**	-	**570**	(1)	-	-	-	**570**
Museum London									
Operating Endowment Reserve Fund	2,797	50	(133)	2,714			163	(140)	2,737
Acquisition Reserve Fund	40	1	(15)	26			1	(20)	7
Total Museum London	**2,837**	**51**	**(148)**	**2,740**	(1)	-	**164**	**(160)**	**2,744**
London Transit Commission									
Capital Program Reserve Fund (5)	3,155	195	(847)	2,503			220	(260)	2,463
Energy Management Reserve Fund	2,778	-		2,778					2,778
General Operating Reserve	3,319	-	(1,000)	2,319					2,319
Health Care Management Reserve	1,794	63	(263)	1,594				(253)	1,341
Provincial Gas Tax Reserve Fund (3)	23,987	9,091	(13,320)	19,758			150	(6,106)	13,802
Other Capital Infrastructure Reserve Fund (4)	1,714	11	(1,725)	0					-
Public Liability Insurance Reserve Fund	1,975	1,423	(850)	2,548			290	(650)	2,188
Total London Transit	**38,722**	**10,783**	**(18,005)**	**31,500**	(1)	-	**660**	**(7,269)**	**24,891**
Middlesex London Health Unit									
Dental Treatment Reserve	198	3		201		-	5.00	-	206
Funding Stabilization Fund	317			317		-	-	(250)	67
Septic Tank Inspection Program Reserve Fund	6			6		-	-	-	6
Vested Sick Leave Reserve Fund	548	5	(170)	383		-	8.00	(35)	356
Total Middlesex London Health Unit	**1,069**	**8**	**(170)**	**907**	(1)	-	**13.00**	**(285)**	**635**
Tourism London									
Special Initiative Reserve	101	12		113		-	11	(50)	74
Total Tourism London	**101**	**12**	-	**113**		-	**11**	**(50)**	**74**
TOTAL BOARDS & COMMISSIONS	**47,230**	**12,257**	**(19,242)**	**40,245**		**115**	**920**	**(8,499)**	**32,781**

(1) The reserve inflow/outflow may increase/decrease subject to 2011 year end position. Boards and commissions will provide Council additional information during 2012.

(2) Projected Sick Leave Liability balance for 2011:

London Police	$1,937,269
London Public Library	$455,019

Debt Analysis

London
CANADA

Corporate Debt Overview and Analysis (Tax-Supported, Water, Wastewater, and Other Funds)

The City of London continues to benefit from a Aaa credit rating awarded by Moody's Investors Service. The Aaa credit rating is the highest debt rating possible for the municipality and 2011 represents the 35th consecutive year that the City of London has received this rating. This translates into lower costs of borrowing for the City.

> *" The City of London is rated at the high end of Canadian municipalities, whose ratings remain in a narrow range of Aaa-Aa2. When compared with other Canadian municipalities, London exhibits a lower debt burden, while the City's liquidity, as measured by the level of net cash and investments relative to debt and revenue, is considered healthy and in line with national rating peers, strengthening London's credit profile."*

Given the current economic environment, the City of London was able to take advantage of favourable interest rates in 2011 and secured $132.1 million of long term financing (10 year terms) as follows; $15.9 million through Canada Mortgage and Housing Corporation (CMHC) provided through Canada's Economic Action Plan, at 3.23%, $52.8 million through Ontario Infrastructure and Lands Corporation (OILC) at 2.86% and $63.4 million through the capital markets at 2.887%.

Debt Levels

The City of London's total debt outstanding forecast is reflected in the tables on the next page. By the end of 2011 the total debt issued was approximately $336.6 million. The remaining debt that has been approved but not issued is estimated to be $311.3 million, for a combined potential debt of $647.9 million. The continuation of an aggressive debt reduction program by Council could see the "authorized but not issued" debt reduced through allocation of surplus and other one-time sources. However, by the end of 2012 the City's anticipated total debt issued is forecasted to be $370.5 million. The remaining debt that has been approved but not issued will be approximately $228.4 million, for a combined potential debt of $598.9 million.

The Debt Level Overview tables below forecast the debt levels by ratepayer/reserve funds. Major assumptions used in the debt level projection include:

- For the 10 year capital plan, debt for the General tax supported, including the tax-supported reserve funds, have been capped on average at $26 million, it being noted that the debt cap will be reviewed annually as 2013 - 2016 targets are set by council.
- Wastewater debt levels are based on assumptions/parameters used in developing the 20 year plan.
- Based on second quarter building projections, City Services debt could increase by $34.1 million as a source of funding from the 2011 budgeted forecast projections for 2012 - 2020.
- Debt level forecast does not include prospective debt financing associated with New Economy Projects communicated to Committee of the Whole at the October 4, 2011 meeting.

Debt Level Overview – 2010 to 2011 (in $ millions)

Debt issued on behalf of...	Total 2010	Issued in 2011	To be Retired in 2011	Total 2011	Authorized To date	Potential To date
General Property Taxes	158.5	54.3	24.0	188.8	134.3	323.1
Wastewater	63.6	29.8	6.9	86.5	50.6	137.1
Water	0.1	2.0	-	2.1	2.3	4.4
Rate Supported Reserve Funds	43.1	-	6.4	36.7	24.1	60.8
Subtotal	**265.3**	**86.1**	**37.3**	**314.1**	**211.3**	**525.4**
Joint Water Boards	2.8	-	0.3	2.5	34.3	36.8
City Services Reserve Funds	9.1	12.0	1.1	20.0	65.7	85.7
Net Debt Levels Total	**277.2**	**98.1**	**38.7**	**336.6**	**311.3**	**647.9**

Note: The rate supported reserve funds include debt for capital commitments and grants. Retired debt includes amortization of the discount for net debt. Updated to reflect 2011 unconsolidated projected amounts and subject to actual issuance in 2011. Authorized to date reflects adjustments made through sources of financing as of September 30, 2011 and includes the 2012 approved capital plan. Issued does not include refinancing of $33.9 m of debt from 2001 which has been accounted for in existing debt levels.

Debt Level Forecast – 2011 to 2021 (in $ millions)

Debt issued on behalf of...	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
General Property Taxes	188.8	195.9	213.4	236.4	229.9	224.1	216.4	205.2	193.3	164.9	149.6
Wastewater	86.5	92.2	98.3	105.2	97.2	88.6	77.9	66.7	55.0	43.2	31.0
Water	2.1	4.2	3.8	3.4	3.0	2.6	2.2	1.8	1.3	0.8	0.3
Rate Supported Reserve Funds	36.7	41.7	44.3	44.4	39.4	35.1	29.7	24.2	18.6	12.8	7.7
Subtotal	**314.1**	**334.0**	**359.8**	**389.4**	**369.5**	**350.4**	**326.2**	**297.9**	**268.2**	**221.7**	**188.6**
Joint Water Boards	2.5	10.2	12.9	35.0	33.5	31.8	30.1	28.3	26.9	25.4	23.8
City Services Reserve Funds	20.0	26.3	48.0	69.2	65.9	73.8	83.9	90.3	95.6	97.5	89.0
Net Debt Levels Total	**336.6**	**370.5**	**420.7**	**493.6**	**468.9**	**456.0**	**440.2**	**416.5**	**390.7**	**344.6**	**301.4**

Note: All figures in this section exclude any new commitments that may be recognized by 2011 year end, assumes a 2011 debt issuance and excludes all current and future commitments against Urban Works.

Annual Repayment Limit

The Annual Repayment Limit (ARL) for debt is a calculation regulated by the province's Ministry of Municipal Affairs and Housing (MMAH). The ARL is based on limiting total debt repayments to twenty five percent of a previous years 'own source' revenues as a measure of financial constraint and sustainability. For 2012, the ARL calculations would indicate additional debt capacity of $81.8 million; if this were approved and issued the total potential debt outstanding would be $729.7 million (consisting of $336.6 million – issued; $311.3 million – authorized but not issued and $81.8 million additional debt allowed by the ARL). Use of the entire amount available would jeopardize the City's Aaa credit rating and put upward pressure on the property tax levy or user rates.

Debt Servicing Costs

Debt servicing costs on all projected debt issued (tax-supported, water, wastewater, reserve funds, non-rate supported) will total $60.3 million in 2012 and is anticipated to increase to $62.5 million in 2013. The total annual debt servicing costs are broken down by the ratepayer/budget in the following table. For example, the General property tax budget will support $35.9 million, and the Wastewater rates budget will support $13.2 million for debt serving costs in 2012.

Major assumptions used in the debt servicing cost are consistent with the assumptions used to project debt levels, as shown on the previous page, as they correlate to one another. However, if the City were to match recent efforts to use one-time revenue to displace "authorized but not issued" debt (e.g. operating budget surplus); the total debt outstanding and debt repayments could be lower in the future.

Debt Servicing Costs – 2011 to 2021 (in $ millions)

Debt Servicing Costs (Forecast $ million's)	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
General Property Taxes	34.5	35.9	36.4	38.5	41.7	44.4	46.3	46.9	47.5	48.5	47.5
Wastewater	11.9	13.2	13.3	13.8	14.7	14.9	15.1	14.5	14.4	14.1	13.9
Water	-	0.3	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5
Rate Supported Reserve Funds	9.4	7.4	7.1	7.2	7.4	7.4	7.1	7.1	6.9	6.8	6.6
Subtotal	**55.8**	**56.8**	**57.3**	**60.0**	**64.3**	**67.2**	**69.0**	**69.0**	**69.3**	**69.9**	**68.5**
Joint Water Boards	1.0	0.5	1.2	1.5	3.5	3.5	3.5	3.5	3.0	3.0	3.0
City Services Reserve Funds	1.5	3.0	4.0	7.0	10.4	10.9	12.9	14.6	16.9	19.1	21.2
Total Debt Servicing Costs	**58.3**	**60.3**	**62.5**	**68.5**	**78.2**	**81.6**	**85.4**	**87.1**	**89.2**	**92.0**	**92.7**

Note: All figures in this section exclude any new commitments that may be recognized by 2011 year end, assuming a 2011 debt issuance and excludes all current and future commitments against Urban Works. Debt servicing forecasts are subject to change depending on market conditions that can affect interest rates, issue timing, and issue term which are used in calculating debt servicing costs.

The debt projections above are based on a modest pace of spending against approved capital project budgets and the proposed capital plan, consistent with recent experience. If the pace of spending increases, debt will be issued sooner, and the total debt outstanding along with the annual debt servicing costs will exceed the projections identified above. Note: the projected regular debt repayments over ten years are calculated using interest rates ranging from 3.65% - 5.90% for 2012 - 2021. Interest rates are derived using forecasts published by the "Big Five Canadian Banks".